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FINANCIAL TIMES

FRIDAY FEBRUARY 5 1999

World Business Newspaper http://www.FT.com



FT Weekend tomorrow The return of Monica: it's not déjà vu but deliverance



Brazil Will it default on its debts again? Page 14



متان Human Lack of world-wise talent hurts big comeanie Page 24

Gibraltar Latest dispute not just about mackerel Page 2

Mastering Information Management

The FT's 12-part series on the I in IT continues on Monday.

Part Two: competing with knowledge

WORLD NEWS

King Hussein flies home to Jordan in critical condition

King Hussein, Jordan's ruler for 46 years, was last night flown home from the US critically III with cencer. He had been receiv ing treatment for a recurrence of lymphoma when his Internal organs began to fail. The king, a pivotal figure in Middle East peace efforts, was welcomed turnultuously only last month when he returned from treatment abroad apparently cured.

Italian pledge on stability Rome insisted it would take all necessary measures to ensure italy's budget stability programme.was on track, but appeared irritated that Brussels had singled it out for criticism. Europe, Page 2

N Ireland truce 'still intact' Ceasefires in Northern Ireland were intact despite punishment attacks and disclosures about Mowlam, chief UK Northern Ireland minister. UK, Page 6

Space mirror hits problems Russian cosmonauts were unable to open the 82 ft diameter mirror being used in an experiment to reflect sunlight back to dark areas of the earth.

Europe ponders satellite system Brussels is expected to recommend the European Union to spearhead a €2.5bn (\$2.84bn) satellite navigation system that would free it from dependence on US and Russian systems. Europe, Page 8

Witness plea may be rejected.
The Senate looked set to dismiss a final appeal by Republican prosecutors to allow live witnesses in President Bill Clinton's impeachment trial and seamed likely to approve a new plan to complete proceedings by the end of next week. Page 3

Quake repairs may cost \$1.5bn Rebuilding Colombia's earthquake-devastated coffee-growing region could cost \$1.5bn, president Andres Pastrana said.

Appeal over treason rejected Russia's Supreme Court rejected an appeal to drop treason and spying charges against former captain Alexander Nikitin, who accused the navy of dumping nuclear waste in the Arctic Sea.

BUSINESS NEWS

ABB to simplify its share structure ahead of US listing

ABB, the international engineering and technology group, is to simplify its structure by replacing four different types of securities with a single share, which will clear the way for an eventual full US stock exchange

listing. Companies and Markets

Page 17; Lex, Page 16 BMW. the German carmaker, today convenes a crucial board meeting that is expected to settle the fate of Bernd Pischetsrieder, its chairman. European companies, Page 18; Nissan refocuses, Page 22

ionian Bank's potential bidders were shocked to learn that 20 per cent of its assets were accounted for by a single backto-back transaction through its London branch. Companies and Markets, Page 17

Pepsi has beaten Coca-Cola to clinch sponsorship of China's soccer league, the country's top advertising deal. Companies and Markets, Page 17

British Steel is considering spending up to £500m (\$800m) to acquire a distribution business in North America. UK companies, Page 23

Mexico and Argentina took advantage of the stabilisation of the Brazillan Real to issue sovereign bonds on the international markets. Companies and Markets, Page 17; Bonds, Page 26 AirTouch, the wireless

telecommunications group, underlined the fact that the strongest growth for US carriers is coming from overseas. US companies, Page 20

Online trading groups are to be investigated by New York state following a rise in consumer complaints. Companies and Markets, Page 17

Nippon Steel, Japan's leading steel manufacturer, warned that would not make a profit this year. Asia-Pacific companies,

World Equity Markets

The latest trends and data from more than 50 national markets at a glance Page 37



how to spend it colour magazine

Buying into British films

WORLD MARKETS

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German bank says it funded building of Auschwitz

Deutsche's move aims to settle lawsuits

Uta Harnischfeger in Frankfurt

Deutsche Bank, Germany's largest bank, yesterday published documents that showed it had financed the building of the Auschwitz concentration camp, in a dramatic escalation of its attempts to settle Holocaustrelated US lawsuits against it.

The admission is likely to be followed next week by meetings involving Deutsche, the New York-based World Jewish Congress, which has led the campaign on Holocaust-era assets, and the US and German governments. They will attempt to negotiate a process for resolving the claims, and avoid the threatened blocking of Deutsche's \$9.8bn

acquisition of Bankers Trust. This will probably involve contrībutions into an "umbrella fund" including other German industries.

Deutsche and other German banks are being sued over their role in the forced "aryanisation" of Jewish businesses and handling stolen gold. Other industrial groups are facing claims over slave labour from concentration camps Deutsche's decision to release

the documents came soon after Creditanstalt and Bank Austria, Austria's two largest banks, had offered to open their own archives to lawyers working on ditanstalt was controlled by Deutsche during the war, and lawyers for the Jewish groups hoped that the archives would reveal incriminating documents about Deutsche. A Dentsche official yesterday

By Richard Adams in London and Clare MacCarthy in Copenhagen

The Bank of England, the UK's

central bank, cut its base lending

rate yesterday by an unexpectedly large 0.5 percentage point to 5.5 per cent, citing flagging

consumer demand, weak prices and an uncertain international

Denmark, which, like the UK, is not a member of the European

single currency, also cut its base

rate. But the European Central Bank, which conducts monetary

policy for the 11-country eurozone, decided its rates would

remain unchanged. Wim Duisen-

berg, ECB president, said: "The

outlook for price stability within

the euro-zone remains favoura-

The Bank of England's mone-

tary policy committee said its projections called for a further

cut to keep underlying inflation

in line with the government's target of 2.5 per cent. Underlying

inflation in December was run-

ning at an annual rate of 2.6 per

cent and is widely expected to

weaken in the next few months.

Mortgage lenders reacted to the decision by immediately cutting

their own rates, with most fully

The London equity market was initially enthusiastic, with the

FTSR-100 index initially rising

strongly. The rally stalled later

following gloomy sentiment in

By cutting rates at each of its

matching the Bank's move.

outlook.

UK and Denmark

cut interest rates

said he did not know of any recent contacts with Creditanstalt on the issue.

The documents, which originated at the Deutsche Bank branch office in Katowice, in occupied Poland, also show that the Gestapo secret police and IG Farben, an industrial conglomer ate involved in implementing the Holocaust, had accounts at Deutsche Bank.

"Many [Deutsche Bank] employees in Katowice knew what was going on in the concentration camps," said a spokesman for Deutsche Bank.

Deutsche continued to maintain yesterday that Holocaust vic tims "won't be able to derive any concrete demands from today's discoveries", and that the "integration of Bankers Trust will be completed as scheduled by the end of the second quarter".

Alan Hevesi, the New York city comptroller, who said in December that the merger should not proceed until a settlement with Holocaust survivors had been reached, welcomed the news.

He said he still believed the federal and state regulators should not clear the merger until these issues are fully resolved".

Last year Mr Hevesi was instrumental in organising a sanctions campaign against Swiss banks over their use of Holocaust assets. The Swiss banks agreed

\$1.25bn settlement less than a month before the sanctions were to start. Mr Hevesi said he would be briefed by the World Jewish Congress next week after their meetings with the German government and Deutsche.

Bank of England Operational rate (%)

1992 93 94 95 96 97 98 99

ties repurchase rate by 2 percent-

age points since the beginning of last October.

cuts for one or two months, to judge the economy's direction.

The Danish central bank

moved to cut its key lending rates because of a strong inflow

of foreign currency into the

krone, which had strengthened

against the euro in recent days. The 0.25 percentage point cut.

Denmark's fifth inside three months, brought the repo rate to

3.50 per cent and the deposit rate

-Local financial markets barely

reacted. The krone stayed stable

at around DKr7.4350. Danish gov-

ernment bond prices slipped,

which dealers said mirrored a

weaker German bond market.

Companies & Finance: 17-23

to 3.25 per cent.

Many economists thought the Bank might delay any further

President and Mrs Clinton at yesterday's national prayer breakfast in Washington. Mr Clinton said fighting in Kosovo

Serbia agrees Kosovo talks but rejects Nato troops plan

By Guy Dimmore in Belgrade and Stephen Fidler in Washington

Serbia agreed yesterday to take part in peace talks on Kosovo starting tomorrow but rejected Nato plans to send up to 35,000 troops to enforce a political settlement of the year-old conflict with ethnic Albanian separatists.

President Bill Clinton said the US was "seriously considering" sending ground troops to the Serb province, on condition that there was a strong and effective peace agreement and a demonment to implement the accord and co-operate with Nato "and any other people who go in with

He described the fighting in Kosovo as the "biggest remaining danger to our objective of peace

and stability in Europe". Meeting in Belgrade, the Serb parliament voted overwhelmingly in favour of negotiations, to begin tomorrow at a chateau in Rambouillet, outside Paris. But delegates also backed a government resolution that insisted Kosovo would remain an integral

part of Serbia and that foreign troops would not be allowed in "through any excuses".

Alain Richard, the French defence minister, said in Paris that the proposed Kosovo peacekeeping force could have up to 35,000 troops and be commanded by a British general - likely to be Lieutenant General Sir Mike Jackson, commander of Nato's Rapid Reaction Corps. France was ready to contribute 5,000 ground troops plus 40 aircraft and ships, Mr Richard said.

General Henry Shelton, chairman of the US Joint Chiefs of Staff, has said between 2,000 and 4,000 US troops could take part. Germany has also pledged troops and diplomats in Belgrade said Greece and Russia were also interested in taking part in a Nato-led international force.

Mr Clinton warned that if the fighting in Kosovo continued, it would "almost certainly . . . draw in the neighbouring countries of could potentially involve our

Certainly if this conflict continues we'll see another massive humanitarian crisis."

But he said no decision had yet been made to send in US soldiers - and did not have to be made until before the Rambouillet talks. He said a "permissive security

environment" with the withdrawal of enough Serbian security forces and an agreement restricting the weapons held by rebels from the Kosovo Liberation Army (KLA) were needed before troops would be committed. "Finally, we have to have a well-defined Nato mission with a clear exit strategy," he said.

Mediators are working on draft peace accords that would give Nato the role of enforcing a ceasefire, securing Kosovo's borders and disarming KLA rebels as well as Serb paramilitaries.

Chris Hill, the US envoy who will be the chief mediator in Albania and Macedonia...It Rambouillet, set a one-week deadline for conclusion of the Nato allies, Greece and Turkey. It talks. "Kosovo," he admitted "is could spark tensions again in a difficult problem of reconciling Bosnia and undo what we have the irreconcilable".

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last five monthly meetings, the monetary policy committee has now reduced the Bank's securitoo soon? Page 15; Lex, Page 16

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Full contents and Lext back page

Italy firm on keeping budget stability

The Italian government yesterday insisted it would econot take whatever measures isters. were necessary to ensure its was on track. But it showed

Despite expressed by the European Commission that Rome's the growth forecasts set out growth forecasts appeared in a document submitted to

stabilisation plan would be date. These would be would give the European April's three year-plan". approved without a hitch on revised, it said, when the Commission revised data on Because of the low groups. economics and finance min-

In a statement, the treabudget stability programme sury "confirmed its commitment to reach the budgetary signs of irritation that Brus- and debt objectives set by sels had singled the country the stability programme, and out for criticism in a report to undertake any measure, if needed, to achieve these

It also acknowledged that 'overly optimistic", Italian the Commission at the end

plan in May. Nevertheless, the Treasury rejected suggestions from Brussels that Italy's public finances might be subjected to another formal examination later this year, stating bluntly that the Commission and the Council of the European Union would be "kept informed" of developments. Massimo D'Alema, Italy's

prime minister, was also

PAY OFFER SPURNED EMPLOYERS WARN OVER COMPETITIVENESS

Monday by European Union government unveiled its economic growth later this annual three-year economic year, "on our own initia-

> Noting that Italian public expenditure is now some seven or eight percentage points lower than France as a proportion of gross domestic product, he said: "If something hasn't

worked this year, it has not been for lack of rigour but because the economy has grown one per- to the Commission at the cal tightening for the year centage point less than end of last month, Mr 2000 budget than it had origikeen to emphasise that Italy expected at the time of last

Because of the low growth achieving a budget deficit rate, Italy is expected to have lower-than-expected tax receipts this year."

Carlo Azeglio Ciampi, trea-sury minister, has repeatedly insisted that, this year, such a situation will be adequately compensated by lower-than-expected interest rates, which have sharply reduced Italy's expenditure

on debt servicing. However, in a letter sent that was 1 per cent of gross domestic product by the year

Economic analysts think it will be difficult to meet that target without an additional fiscal adjustment, over and above existing treasury

Reconomic analysts argued that in May, the treasury might have to announce a Ciampi said Italy remained nally envisaged.

NEWS DIGEST

EUROPEAN UNION WARNED

Budget freeze 'could jeopardise vital reforms'

Freezing the European Union budget at 1999 levels for the next six years could leopardise vital reforms, Eridi Lilica-nen, the EU's budget commissioner, warned yesterday.

He issued the warning as he presented priorities for the EU's 2000 budget, including keeping spending commitments stable - though payments would increase due to a backlog in many areas - and recruiting more staff after criticism of the European Commission's management of some programmes.

EU states are preparing for intense negotiations aimed at getting agreement on the Commission's "Agenda 2000" proposals for reform of structural funds and the Common Agricultural Policy before the end of March. Countries including Germany, France and the UK are pressing to "stabilise" spending in the period 2000-2006.

Mr Lilkanen warned that freezing agricultural spending at 640bn (\$45bn) a year would make it impossible to undertake planned reforms involving cutting farm support prices and compensating farmers through direct aid. That would require higher spending in the middle years of the period.

"The real question is, is stabilisation of the budget more important than reform? If that is the case, then you can't have the reform," Mr Lilkanen sald. Neil Buckley, Brussels

EXCHANGE CONTROL RULES

Russian airline investigated

Russian prosecutors are investigating possible breaches of exchange control regulations by officials at Aeroflot, the prosecutor-general's office said yesterday.

On Wednesday, the airline's chief executive, Valery Okulov sacked two top managers and ordered audits of key departments. The prosecutors' statement said a criminal investigation had been opened on January 18 into exchange control infringements and abuse of influence by "a number of Aerofiot officials". A spokeswoman for the prosecutor declined to give further details or to confirm that a police raid yesterday on a publishing company that prints the Aeroflot in-flight magazine had been part of the investigation into the airline. Reuters, Moscow

POLISH FARMERS

Talks on support and tariffs

Leaders of Polish farmers who have been blocking main roads for over a week yesterday started talks over demands for farm support payments and tariffs on food imports with government officials yesterday.

The talks came after the farmers agreed to suspend their protests over low farm incomes which saw the price of some items such as pork fall by as much as 35 per cent. A national poll by the PBS organisation published yesterday showed that three quarters of all Poles think the government has done too little resolve the farmers' probiems while just under half thought that the road blocks should stay in place. Christopher Bobinski, Warsaw

ROMANIA AND IMF

Move on loan conditions

Romania's government yesterday moved closer to fulfilling nternational Monetary Fund and World Bank conditions for new loans when it issued a decree transferring assets from Bancorex, the country's biggest and most troubled state bank, to a state agency. Bancorex accounts for 25 per cent of the Romanian banking market, but was understood to have some 11,000bn lei (\$916m) of non-performing assets on its balance sheet before vesterday's deci-

The government yesterday issued an Emergency Ordi-nance by which 4,182bn lei of non-performing assets will be transferred from Bancorex, to the newly established state Agency for the Development of Banking Assets. In exchange, Bancorex will receive a state bond of

equivalent value that carries no interest and falls due by March 31 2000. The bond will be financed by a loan from the finance ministry. The entire transaction will be dated December 31 1998.

This will improve the look of Bancorex's 1998 balance sheet, and allow the state bond to be booked under last year's public borrowings.

Romania's risks defaulting on this year's foreign debt service payment of \$2.9bn unless it secures new loans from the Fund and the Bank. Joe Cook, Bucharest

CROATIA CRITICISED

OSCE issues damning report Croatia is failing to meet its commitments to liberalise the

media, reform electoral laws and improve human rights, causing concern in the run-up to an election, the OSCE says in a damning progress report.

The 17-page paper prepared by the Organisation for Security and Co-operation in Europe (OSCE) identifies "a general stagnation in the process of Croatia's fulfilment of its international commitments".

Due to be presented to the organisation's permanent council in Vienna next week, it is the most critical of three reports the mission in the former Yugoslav republic has compiled. *Croatia has reached a crucial and delicate stage in the normalisation process," it says. "The country is a key actor in a region marked by increasing tension. . . The current stagnation in the fulfilment of interna-

tional commitments should be of major concern." But the OSCE also suggested continued dialogue with Croatian authorities on its integration into western Institutions, combined with more funding and expertise - which should not be linked to political discussions or provided in ways "that might be open to abuse". Reuters, Zagreb

MIR STATION

Space mirror fails to open

Cosmonauts in the Mir space station failed yesterday to open a giant mirror intended to reflect the sun's light and illuminate dark comers of the earth from space, Russia's mission control said. Officials said they now had to decide whether to con-

tinue their efforts today after the 25-metre Mylar mirror failed to unfold from a Progress supply ship which had undocked from the Mir.

There is an emergency situation. The mirror is not infolding," spokesman Vsevolod Latyshev said at Misslon Control at Korolyov, just outside Moscow.

The mirror's failure cast doubts over the experiment intended to show whether such mirrors can light up the Russian north or other areas with dark winters, Sceptics say the experiment is doorned to fall. But the designers say a series of mirrors or one giant mirror could harness the sun to overcome darkness and even help boost agriculture by lengthening the day. Reuters, Korolyov

Interest on hold by ECB

By Wolfgang Münchau in Frankfurt

The European Central Bank yesterday signalled that interest rate changes would remain on hold, arguing that near-term economic conditions in the 11-nation euro-zone were still finely bal-

At its third meeting since the launch of the euro in January, the ECB's governing council yesterday voted to leave the benchmark securities repurchase rate unchanged at 3.0 per cent, citing a favourable outlook for price stability.

But Wim Duisenberg, president of the ECB, warned that high wage settlements and lax fiscal policies could rekindle inflation pressures However, he said further falls in import or producer prices could lead to an accompanying decline in euro-zone inflation, which stood at an annual rate of 0.8 per cent in December. "Taking a forward looking

perspective, the general environment continues to suggest that there are no significant upward or downward pressures on prices in the short term," he said.

The recent fall of the euro against the dollar was "a matter of puzzlement but not a matter for concern".

But he also said he fight proposals for an exchange rate regime for the euro that might be inconsistent with the ECB's primary goal of price stability. He said the issue would be discussed at a meeting of the Group of Seven industrialised countries on February 20 in Bonn.

Mr Duisenberg said there had been signs of a slowthat so far there were no "clear signals" that output growth had slowed by more than expected. Overall gross domestic

product continued to grow at a brisk pace in the third quarter last year, but was followed by a slowdown in the fourth quarter. Mr Duisenberg cited among the positive indicators continued increases in consumer confidence and a high level of retail and car sales. However, he warned that

the euro-zone economy faced continued risks from the global economic environment, "Given the mixed picture outlined above, the governing council emphasised that further thorough analysis and very close monitoring of underlying trends are needed before any conclusions can be drawn concerning the broad outlook for 1999 and 2000," he said.

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road traffic.

rates kept German metal workers in fifth one-day strike

Tens of thousands of German industrial workers staged a fifth day of warning strikes vesterday as their union leaders rejected an improved wage proposal from employers as far short of their demands.

Germany's largest trade union, IG Metall, called out workers in the states of Bavaria, Berlin, Brandenburg. North Rhine-Westphalia and Saxony after brushing aside an offer of an annual pay

The employers' proposal, made on Wednesday, represented a 0.3 percentage point increase in their original offer of a basic rise of 2 per reluctant to lower its main cent. They say they cannot interest rate of 3 per cent if resuming next Tuesday.

ing uncompetitive and having to lay off workers. But Harald Schartau, IG Metall phalia, Germany's most populous state, said an extra 0.3 per cent would give workers just DM10 (\$5.80) more each month. "With that you can buy nothing more than a few bottles of water," he said. Businessmen, trade union-

ists, independent economists and the European Central Bank are closely monitoring the dispute, because IG Metsettlements elsewhere in Germany, the euro-zone's largest economy. The ECB

are in its view too high. IG Metall, representing about 3m workers, originally leader in North Rhine-West- asked for an increase of 6.5 per cent, but indicated on Wednesday for the first time in the dispute that it would probably have to accept less. Employers say the union should remember that in 1995-96, when workers received an increase averaging 3.5 per cent, German employment and industrial competitiveness suffered

serious damage. rise of 2.3 per cent, plus 0.5 all's wage agreement tradi-per cent in one-off benefits. tionally sets the standard for have lasted only a few hours each day, but union leaders have suggested they may order longer strikes if no has made clear it will be agreement is reached with the employers in talks



spread between the buying market and monetary

COLLUSION CLAIM COMMISSIONERS AND PARLIAMENTARIANS PROBE HIGH FEES AFTER RATES HAVE BEEN FIXED

Euro-zone currency charges under fire

Three European commissioners are to spearhead a failing to pass on to consumcampaign to stop banks charging too much when customers change currencies of currency risks. or send funds within the 11country euro-zone.

who are investigating claims that banks are colluding to keep currency exchange fees high, even though exchange rates are now fixed. Christa Randzio-Plath.

the Rock Hotel had

planned on going to

Cyprus, but there was too

much trouble there, she said.

Gibraltar would be a nice

Wrong. In recent days the

compact placidity of Britain's headland colony on

the southern tip of Spain has

been rudely upset. The

30,000-strong community is

still reeling from the events

a Spanish crowd's 16-hour

border blockade, ugly scenes

in Convent Place, a tiny cen-

tral square where the gover-

nor's residence faces the

Gibraltar government head-

seen in this hyper-sensitive

The lights of Spain line

the other side of the bay, but

there is no way there except

by the road crossing the air-

port runway to the single

frontier post. There, cars

hours to get out, past the

deliberate slowness of Span-

ish officialdom, from one

part of the European Union

Friction is now at its worst

since blatant contraband

from Gibraltar in powerful

outboard-motor launches

was suppressed four years

ago, putting an end to one of

the less giorious periods of

the Rock's history. Gibraltar

cafe talk likens the latest

border episodes to the intim-

idatory policies of Spain's

Franco regime, which closed

the frontier completely 30

years ago. It was another 16

years before democratic

Spain opened it again to

British outpost.

to another.

quiet place instead.

chairwoman of the European parliament's monetary subcommittee, accused banks of ers cost savings introduced with the euro's elimination

"I want an investigation into the question of price The move, to be unveiled cartels by both national dence that fee structures are clear reduction in charges," similar in any one country - he said. or that there are price carby-country basis rather than

Ugly scenes during a blockade in Britain's headland

unending political dispute with Spain, writes David White

he American staying at the new upset has been fish. the other - is considered by

commercial fishing, has

environmental legislation

banning it in waters off the

Rock. But until last year tra-

ditional Spanish fishing in

The Spanish complain that

Gibraltar authorities started

clamping down, harassing boats. The Gibraltarversion

is that there was a sudden

change in the scale and kind

of fishing, with "incursions"

averaging several a day

rather than several per

In the bay which British

maps show as the Bay of

Gibraltar and Spanish maps

as the Bay of Algeciras, skir-

mishes have come close to

turning nasty. Sir Richard

Luce, the governor, has

found a use for his "hot line"

to Robin Cook, the British

foreign secretary. Sir Rich-

ard, a former Conservative

minister, and the first non-

military governor, has stuck

his neck out to ensure

enforcement of Gibraltar

Fourteen Algeciras fisher-

men were last week charged

and released on bail after

their boat - was run in and

It may seem much ado

quarrel is more than a side-

ometre limestone promon-

Gibraltar's claim to turis-

tory belones to.

about mackerel and and London are worried lest

sardines, but the fishing Gibraltar should overshadow

this spring.

their nets and catch confis-

laws.

cated.

the zone was tolerated.

Gibraltar, which does no Spain to go beyond the

colony are symptomatic of a wider and seemingly

across the EU," she said. tary general of the EU Banking Federation, said it was replaced by a one-off charge. premature to talk about conspiracy but said it was possichangeover to the euro.

the Commission of the European parliament pean Commission. It could which shows that in the be that it is just a coinci- euro-zone there has been a charges has been limited.

The banks argue that the tels operating on a country- costs of exchanging money ers respectively for con-

terms of the 1713 Treaty of

Utrecht, when Britain won

rights over the Rock. That

treaty covered "the full and

entire property of the Town

and Castle of Gibraltar,

together with the Port, Forti-

fications and Fort thereunto

belonging" - nothing about

waters beyond the harbour,

Gibraltar'scentre-right chief

minister, braved local anger

to patch up the quarrel by

calling the fishermen in for

direct talks. If the deal

to turning a blind eye to lim-

ited Spanish fishing as long

as it does not go too close to

But the climate for UK-

Spanish conciliation over

Gibraltar has not recovered

months. Abel Matutes, the

Spanish foreign minister,

has been talking tough, pro-voking attacks from Mr Car-

uana. The fishermen have

authority, but Spain does

of the two foreign ministers

in a process under way

since the mid-1980s - has

been put on ice. Both Madrid

other issues when the prime

acknowledged Gibraltar's

A regular special meeting

sticks, Gibraltar will go back

This week Peter Caruana,

say the Spanish.

and selling rate of a currency. That spread has been They argue that exchange rate risk accounted for only ble that some bureaux de a small part of the cost of ers. As a result, the drop in

However, Emma Bonino, bault de Silguy, commissionused to be hidden in the, sumer affairs, the single

changes to lower charges. It includes an e-mail address and a telephone changes were abusing the exchanging currency. Most number where people can of the cost came from other report abuses (eurosig-"We have submitted mate- elements such as transport- nal@dg24.cec.he and 00 322

According to a survey conducted by the parliament's monetary committee. exchange fees range from 1 per cent at Spain's Banco Santander to 3.75 per cent at

affairs, will today announce

a scheme to put pressure on

Oslo SE launches

will today do away with 117 years of tradition and launch a new screen-based trading system that will eliminate the need for dealers to work in the historic bourse.

gives us a better position if we want to choose a different alliance," said Nils Vogt,

this summer, or with Frankis wary not to be too hopeful ministers, José Maria Aznar about avoiding more clashes.

agreement is the only way towards a solution we have. It doesn't mean it's the end," he says. Overall, the atmosphere has worsened since last year. "There's been a

Gibraltar's fishing war not just a battle over mackerel and sardines The Oslo stock exchange

Luce: stuck his neck out joint British-Spanish sovereignty. The proposals would eventually make Gibraltar a self-governing Spanish region, with provisions to preserve its tax privileges, special status within the EU and justice system, and with-

out forcing people to change their British nationality. A poll last year suggeste only 2 per cent of Gibraltarians might be in favour, but the Spanish government insists that its sovereignty claim "can never be given

business," says Jorge Campos Udes, secretary of the fishermen's guild in Algeciras, where 20 boats depend on inshore fishing. "It's all the same to us." Like the Gibraltarians, he

show. It is a symptom of the ministers, José María Aznar wider and unending dispute and Tony Blair, attend a "The feeling is that this about who the 6.5 square kil- first bilateral summit, due Spain is awaiting a formal reply to proposals officially diction in territorial waters lodged over a year ago for three miles on one side. Gibraltar's return to Spain The immediate cause of half way across the bay on after an interim period of step backwards."

remote trading

The system will open up

the exchange for remote trading by brokers abroad. where about 30 per cent of its investors are located. The exchange invested NKr90m (\$12m) in the new system rather than update the old one to solve the Y2K or "millennium bug" problem.

It hopes the change will increase the liquidity of one of Europe's smallest exchanges and make it a more attractive alliance partner in the light of increasing competition between the

"A new trading system

the exchange's senior vice-president for marketing. On Monday, the exchange will hold a strategy meeting with its consultant, McKinsey & Co, to discuss proposals to link its equity trading either with the Stockholm and Copenhagen exchanges, which will launch the Norex alliance

furt and London directly. Kiell Fronsdal, the Oslo stock exchange president, said the exchange plans to decide on a partner in the first half of this year.

The ability to deal from outside the Oslo stock exchange has attracted several Swedish brokerage houses. The exchange expects UK members later.

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hard to stomach

lackage for Russia

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Books Backer Rocker

EU set to back space-age navigation system

The European Commission is expected to recommend next week that the European Union spearheads the crespace age navigation system. infrastructure in place.

The satellite navigation

between now and the year

It would also create tens of thousands of jobs, 20,000 dent on satellite technology ation of a 62.5bn (\$2.84bn) alone to put the satellite

The system would centre project would free the EU on a network of at least 21 used by public authorities to from dependence on US and satellites transmitting sig-Russian systems already in nals to earth-bound receiv- well as in life-saving rescue place and improve its indusers. The aviation and maritries' access to a market time industries already use tion, and industries requir-

mates will be worth \$40bn by the US and Russia to improve navigation.

Car drivers are expected to become increasingly depenfor traffic information and route direction. Satellite navigation systems can be operations and oil explora-

Neil Kinnock, transport Space Agency. commissioner, is expected to receive the backing of his 19 colleagues on the EU executive next Wednesday to initiate a public private partnership expected to need

by 2008. Some €1.25bn could come from public funds by 2005, he transport and research bud- ating another system.

€2.2bn-€2.95bn of investment

gets and from the European The response of member

countries is unpredictable, especially as governments are trying to suppress EU

that since the US and Russian services are free, there suggests, mostly from EU is little point in Europe initi-

spending in negotiations for budget reform expected to reach a climax next month Some ministers may argue

However both systems need up-dating for commercial use and Mr Kinnock Russian duopoly could expose the EU to an unexpected levy of fees.

The US is not prepared to share development of its defence-based satellite system for military reasons, and and charges for a restricted EU participation in the Rus- access service providing sian operation may be risky guaranteed levels of perforbecause of that country's

By Tim Burt in Stockholm

The Swedish government is

planning to cut defence

spending by more than 10

per cent, or SKr4bn (\$512m)

a year, after a decline in per-

ceived military threats in

the Nordic and Baltic Sea

region since the collapse of

Sweden's armed forces are

expected to scale back con-

scription and reduce the

number of army brigades.

air force divisions and naval

vessels as part of the cuts,

due to come into force in

2002. The country's defence

chiefs, however, are likely to

warn that the measures will

hamper their ability to

defend Sweden - which

retains non-aligned status -

in the event of a regional

"In the next two to three

years, it could also lead to

closures in important sectors

of our defence industry such

Soviet communism.

Sweden to cut

defence spending

by more than 10%

Under the commission

plan, non-EII countries. believes reliance on a US- including Russia, would be encouraged to participate in the European project, partly to improve its financial viability.

Potential revenue streams include a levy on receivers

mentary majority - even

with centre party support -

opposition parties remain

split on defence spending.

The conservative Moderates.

led by former international

peace envoy Carl Bildt, want

to maintain defence spend

ing while the green and for-

mer communist Left parties

decline in Sweden's military

strength in recent years and

signals the possible end to

the long-term policy of

"armed neutrality". In the

past 10 years, the number of

army brigades has been cut

from 29 to 13; conscription

has fallen from 47,000 to

21,000, while the air force

has been trimmed from 27 to

existing orders for new mili-

tary equipment, including a

requirement for more than

200 JAS-Gripen fighter jets

manufactured by Saab Aero-

Swedish defence industry

analysts said the proposals

showed the government no

longer believed that a large

smaller, better equipped

Swedish armed forces would

tional peacekeeping roles.

But the cuts will not affect

13 squadrons.

The move follows a steady

favour deeper cuts.

starts to raise its profile

The European Investment Bank raised lending last year by 13 per cent to (29.5bn (\$33.4bn) while borrowing jumped 30 per cent to almost €31bn, reflecting a policy of euro-directed funding to help the launch of the European Union's single currency on January 1.

Sir Brian Unwin, president of the EU's long term financing arm, said the EIB will have critical mass of euro debt of more than €50bn by the middle of this year.

The EIB, which describes itself both as the world's largest international bor rower and the largest nonsovereign borrower in the 11 nation euro area, expects to borrow a further €30bn this year of which about 60 per cent is likely to be denominated in euros. Last year. the bank issued €15bn of benchmark euro-denominated bonds and "euro-tributary" bonds and implemented a €5bn global commercial paper pro-

The EIB expanded its activities in 1998 to provide venture capital in line with growth and employment decisions of the 1997 EU Amsterdam summit which charged the bank with providing risk capital for small businesses and investment

in labour intensive projects. Sir Brian said €560m of equity and quasi-equity financing was approved for high growth and innovative small and medium-sized companies, making the EIB "perhaps the largest single source of venture capital in the EU". Since November 1997, the bank has approved €3bn for education and health, €2.6bn for urban renewal and €1.3bn for environmental schemes.

take part in more interna-Because the EIB has only a very small exposure to Asia and Latin America and Government officials emphasised that the cuts did does not lend to Russia, it not signal any change in needed to make no loan loss provisions last year. attitude towards conscription or on Sweden's decision

See Observer, Page 15

Critics find food package for Russia hard to stomach

Gesture of goodwill from US and Europe has sparked arguments over what form aid should take, writes Andrew Jack

A s the US and the Euro-gramme in the far north east pean Union finalise of the country. Aplans to ship large quantities of food aid to Russia, a senior diplomat at a western embassy in Moscow sums up the situation bluntly: "I don't know of a single person in this building who thinks it is neces-

Over the last few days, officials in North America have been finalising the small print and starting to purchase and ship more than 3m tonnes of food in a package worth \$950m. Their counterparts in the EU are preparing a further 1.8m tonnes valued at €470m (\$534m).

Administrative delays and new measures designed to prevent corruption have stalled deliveries, originally pledged for the start of the year. They are now unlikely to arrive before mid March.

However, there is a growing debate about whether the food should be sent at all. In the last few months, there have been scare stories that Russia is facing its most severe winter in decades and the prospect of starvation. The Red Cross has launched a SFr25m (\$17m) emergency

The European Commission says that Russian production levels for many crops are at The US Department of Agriculture says the grain harvest last year was the lowest since the 1950s, and down from 88m tonnes in 1997 to

"Something has to be done to meet this shortfall," says Asif Chaudhry, minister counsellor for agricultural affairs at the US embassy. "We are basically responding to the Russian government's requests to provide food assistance." Bertrand Soret. spokesman for the EU in Moscow, says: "We came to the conclusion that the aid was, justified,"

But others are less convinced. Gennady Kulik, the Russian deputy prime minister for agriculture who formally requested the aid, said last November that the harvest was on a par with the average of the last 15 years. "There is no shortage in this country," says one Moscow-based aid expert.

"The US and the EU have

different reasons for sending

food, and the Russians are



tarian effort." He says aid would be best spent purchasing food within Russia to redistribute to poorer regions or on providing credit and assistance to Russian farmers.

There is no doubt that some Russians will face severe difficulties this winter: those in remote and poverty-stricken areas, and vulnerable groups such the elderly, sick and single-parent, multiple-child families. These are precisely the 1.7m people targeted in the Red Cross appeal. The problem for them is less the absence of food than insufficient money to buy it.

But the US and EU packages are not so tightly targeted. The latter will be sent to more than 40 destinations. Both rely largely on distribution by the Russian authorities, who will use part of the appeal, and is gearing up for willing accomplices, but by allocation to supplement the a smaller, second pro- no means is this a humani- measure rations in state-run

hospitals, orphanages and prisons.

However, much of the aid has been earmarked to be sold at existing market prices. How that will operate in practice remains unclear. If prices are high, the food will remain unaffordable; if they are brought down by the new supplies, there is a risk of destroying what little local production there is.

There is also concern about corruption, which has brought pledges of increased monitoring by the US and the EU. Mr Kulik faces allegations by a judge of personally benefiting from the last important food aid programme in 1991, although he denies the charges.

Significantly, Canada has chosen to by-pass the process by flying part of its own more modest C\$2.5m (US\$1.6m) aid package directly to north-eastern Russia. But it has given the

bulk to the Red Cross in cash, which purchases food and goods locally and distributes them using its own well-established networks.

The action is exceptional. Some Red Cross officials fear criticism of the EU and US programmes has affected its own appeal, which has so far only raised half the money it sought. It has also twice been turned down by the EU's humanitarian fund, which pointed to the effort being made separately by

the food programme. While the US and EU aid programmes will certainly help some Russians in difficulty, they have left a bad taste in the mouth of many. As one technical assistance expert puts it: "What was meant to be a gesture of good will has been hammered. After all the criticism, the results can only be better than the expectaas anti-tank weapons, air defence missiles and electronic warfare," said one senior officer, who declined to be named.

Nevertheless, the Social standing army was neces-Democratic party said it sary. They predicted that would put the proposed cuts to parliament after securing support from the small opposition Centre party for the policy - involving a total spending reduction of SKr12bn between 2002 and

Although the SDP govern-

ment cannot rely on a parlia- to remain outside Nato.

Impeachment likely to end within week

The US Senate yesterday looked set to dismiss a final appeal by Republican prosecutors to allow live witnesses in President Bill Clin- Lewinsky, with a vote as ton's impeachment trial and soon as next Thursday. approve a new plan to wrap up proceedings by the end of

next week. Trent Lott, Senate majority leader, outlined a tentative timetable that would call for both sides to present evidence and give closing

the charges that Mr Clinton committed perjury and ob-structed justice in covering up his affair with Monica

However, Mr Lott admitheld up by an unresolved disagreement between Republicans and Democrats arguments tomorrow and express their disapproval of

By Mark Suzman in Washington Monday. The Senate would the president's actions even while senators would probathen begin deliberations on if, as expected, they vote to acquit him.

Despite the fact that this week's depositions of the former White House intern Ms Lewinsky, Yernon Jordan, a friend of the president, and Sidney Blumenthal, a White ted proceedings could still be House aide, appeared to generate little new information, the House trial managers formally requested the Senover possible alternative ate to call Ms Lewinsky to punishments for Mr Clinton testify in person so they that would allow senators to could assess her credibility. But Mr Lott indicated that

bly allow portions of the videotapes of the depositions to be used by White House lawyers and trial managers in their presentations, he did not think there was support for additional testimony. "It does not appear that the of the two-thirds majority votes are there for live wit-

nesses." he said. Republicans also began circulating a draft "finding of fact" resolution that would in effect find Mr Clinton guilty of the charges

Because it requires only a

THE AMERICAS

simple majority to pass, the motion could be made part of the trial record even though the formal vote on the impeachment articles is almost certain to fall short required to convict the presi-

But Tom Daschle, Senate minority leader, dismissed Republican senator for Litah.

crats, the idea would probably not succeed. Mr Daschle said Demo-

crats would instead submit a censure resolution condemning the president's actions. However, even though the wording would probably be very similar to the finding of fact plan, because the resolution would only be debated after the final vote on Mr the idea as unconstitutional. Clinton's guilt and could be and Robert Bennett, a revoked by a future Congress. Republicans are reluc-

posed repeal of the "export

source rule" that would

increase the tax burden on

international transactions by

By contrast, one measure

that appears to stand a good

chance of being approved is

Mr Clinton's proposal to

close a corporate tax loop-

hole known simply as Sec-

tion 357(c). This law has

allowed companies greatly to

inflate the write-offs they

realise in transferring assets

within a corporate group, in

ways not intended by federal

Bill Archer, the chairman

of the House's tax-writing

ways and means committee.

shares the president's zeal

for closing this loophole and

last October he introduced

legislation to do so. It did

not survive the end-of-ses-

sion chaos in Congress. But

Mr Clinton made his own

budget proposal retroactive

Another budget proposal

US corporations.

policy-makers.

to October.

NEWS DIGEST

WEAKEST YEAR SINCE 1991

US new factory orders rebound in December

New orders to American factories rebounded in December but 1998 still enters the record book as the weakest year for improvement in manufacturing since the recession of 1991. Orders jumped 2.3 per cent in the last month of the year, to a seasonally adjusted \$343.5bn, the Commerce Department said yesterday. It was the biggest increase in 13 months.

However, orders for all of 1998 - \$4,030bn - were just 2.1 per cent higher than the year before. That compared with a healthy 5.4 per cent gain in 1997 and was the weakest year since orders posted a 2.3 per cent decline seven years earlier. The weakness was particularly pronounced at blast furnaces and steel mills, which are competing with steel imported from Russia, Brazil and Korea. Their orders fell 12.5 per cent, the biggest fall in at least 15 years. And the rise for aircraft was just a 0.2 per cent gain over 1997. AP, Washington

Brazil and IMF

Emergency talks continue

The Brazilian government completed its fifth day of negotiations with the International Monetary Fund yesterday with few signs that the two sides were close to agreeing revised terms for a \$41.5bn emergency financing package. Stanley Fischer, deputy managing director of the IMF, was expected to leave Brazil last night after leading the talks since Tuesday. Brazilian ministers had hoped his

presence would accelerate the pace of negotiations, Brazil signed a financing deal with the IMF and other international institutions in November, in an attempt to stave off a currency crisis, and the government has aiready drawn down around \$9bn.

However the government was forced to let the currency float on January 15 after suffering a fourth speculative assault in 18 months. Geoff Dyer, Brasilia

PINOCHET CASE

Lords hearing ends

The UK's most senior court yesterday ended its hearing into whether General Augusto Pinochet, the former Chilean dictator accused of crimes against humanity, should be granted immunity from prosecution. The House of Lords reserved its judgment and gave no indication when it will be delivered. However, lawyers close to the case do not expect the seven Law Lords to announce their decision for

The hearing is the second held by the Law Lords to decide whether Gen Pinochet should be sent to Spain to face trial accused of crimes including torture, hostage-tak-Ing and conspiracy to murder during his period as head of state in Chile. John Mason, Law Courts Correspondent

On the web today

- Colombia needs the big oil companies back Venezuela may curb agricultural imports
- Microsoft embarrassed by case of vanishing icon
- http://www.ft.com/americas

without directly accusing admitted that without sup-Clinton's advisers see | Big list of tax rises, more economic growth little hope of passing

By Stephen Fidler in Washington

President Bill Clinton's from 3.9 per cent last year to Council of Economic Advis- 2 per cent this year, and ers yesterday expressed confidence that the current US economic expansion could become the longest on record and described how it had reversed a long-term trend of declining wages for low-paid workers.

The annual economic report of the president, officially sent to Congress yesterday, said the economic expansion which began in 1991 was already the longest in peacetime and was the second longest since records began in 1854.

If the expansion continues beyond next February, it would become the longest on record, surpassing the 106month expansion of the 1960s which was fanned by spending on the Vietnam

There is no apparent reason why this expansion cannot continue," the report said. "Expansions do not die of old age, instead, postwar expansions have ended because of rising inflation. financiai imbalances or inventory overhangs. None of these conditions exist at present. The most likely prognosis is therefore the ame as last year's: SUStained job creation and connon-inflationary

The report's forecasts are embedded in the budget, workers are enjoying some

that real growth will slow until the end of 2001, while consumer price inflation will also accelerate slightly to 23 per cent for the three years.

It contrasted the current expansion with that of the 1960s and the "Reagan boom" of 1982-90, now the second longest peacetime expansion. Both of these previous examples were charac-

Current expansion could become the iongest on record

terised by stimulative fiscal policy, unlike the current one where fiscal policy had been contractionary. "The current expansion has been distinguished by the large contribution of private fixed investment to GDP and the negligible contribution of government spending," the

report said. Unlike the other expansions where lower unemployment had been associated with higher inflation over time; the current expansion had produced both lower inflation and lower unemployment. The report also concluded

that the expansion meant

that "low wage and minority

decades". It said income inequality had not increased since 1993 and the poverty rate had fallen. Real hourly wages for the lowest paid men and women

had risen since 1993, benefiting minority workers who were heavily represented "After years of decline, the real wages of black men began to increase in 1993; they have risen by 5.8 per cent since 1996 alone."

The unemployment rates for blacks and Hispanics in 1998 were the lowest recorded, though still unacceptably high at 8.9 per cent for blacks and 72 per cent for Hispanics, compared with 3.9 per cent for whites, the report said.

Even young minority workers, whose wages suffered the greatest falls in the 1980s, had been helped. Unemployment among black youth between 16 and 24 was 20.7 per cent, lower than in any year since records began in 1973. Median real wages of young black males aged 16-24 rose by 6.2 per cent last year alone.

can and Central American born immigrants had also risen, by 6.8 per cent for men and 3.8 per cent for women The report also suggested

the expansion had played an

crime rates.

important role in falling

Median real wages of Mexi-

unveiled by the administration on Monday. It forecasts conditions they have seen in Washington

about second marriages being the triumph of hope over experience holds equally true in the arcane world of US budgeting. For months, presidential

ax-writers laboured over the fine print of dozens of tax changes to be included in President Bill Clinton's budget. They carefully tallied up the expected revenue gains and losses and weighed the impact on the economy.

The hope, at least among the president's economic team, was that the specific tax increases, combined with the closing of several corporate tax loopholes, would yield more than \$80bn in federal revenue over the next five years. Experience would suggest

otherwise.

Many of the tax provisions are hardy perennials that have sprung up in past presion the congressional vine. Last year, Congress did not take up most of Mr Clinton's suggested tax increases. This year, with the Republicanled Congress more enthusiastic about cutting taxes than raising them, there

ecoming law. Why, then, did Mr Clinton go to the trouble of drawing up his shopping list? The short answer is that he had

no choice. Under strict "pay for environmental clean-up. as you go" budget rules. Another is Mr Clinton's proenacted in the era of big fed-Samuel Johnson's thought eral deficits, policy-makers must explicitly state how they will pay for any tax breaks they propose.

Mr Clinton's budget called for billions of dollars in tax relief over five years, including tax credits for child care, education and medical care that he wants passed. Under the rules, he had to say how he would pay for them. Among the tax increases

Cigarette tax rise among proposals likely to fail

considered least likely to succeed is Mr Clinton's proposed 55-cent-a-pack increase in the tax on cigarettes. Last year, Congress rejected the administration's proposal to raise the cigarette tax by dential budgets, only to wilt double that amount. This year, with the federal treasury awash in surplus cash, the tobacco measure, which would yield \$34.5bn over five years, is considered by most budget analysts to be a non-

appears to be little prospect fied more than 30 tax of Mr Clinton's tax raises increases in the budget that they say are re-cycled failures from past years. Among those is a \$6.5bn proposal to re-instate so-called "Superfund" taxes on companies

that is making waves in the corporate community, but expected to encounter serious resistance in Congress is a provision to curtail the aggressive marketing of corstarter in Congress. porate tax shelters. Republicans have identi-

Mr Clinton wants to slap harsh new penalties on companies to deter a growing band of tax shelter hustlers who have inundated federal tax authorities with cases designed to test the boundaries of corporate tax law.

Internet

licences

promised

China's telecoms ministry

retreated yesterday from

previous expressions of out.

rage over interpet telephony

in China, saying licensed

companies would be permit-

ted to offer low-cost interna-

tional calls over the internet

But Wu Jichuan, the min-

ister of information indus-

bility for licensing internet

telephony operations belonged solely to the minis-

try, which he said was

esponsible for ensuring the

development of a strong,

Another senior ministry

official, Zhang Chunjiang,

accused foreign companies

of colluding with illegal Chi-

nese firms to offer internet

telephony services, which cost China Telecom "billions

of renminbi" in lost reve-

"This is tentemount to

information smuggling...

We will crack down very

harshly on these illegal

internet phone operations."

He said business licences

for internet telephony ser-

vices would be provided

dominant state carrier

China Telecom.

nues last year.

Mr Zhang said.

try, insisted that the respon-

sometime later this year.

telephony

CONCESSION ON PROFITS REPATRIATION

Malaysia to ease rule on share deals

in Kuala Lumpur

yesterday caved into pressure and lifted a controversial ban on foreigners withdrawing the proceeds of hare sales from the country before September 1.

Daim Zainuddin, finance minister, announced yesterday that investors could now take out their funds before September but must pay an exit tax on the principal.

Malaysia's controls, imposed last September, as part of a package of measures, have stabilised the currency and encouraged world leaders to take seriously the country's concerns about the need to regulate capital flows, but they have infuriated equity investors. Since controls were

imposed, foreign investment in the share market has ground to a halt, and much of the foreign and local brokerage community has withdrawn or cut staff, ending Malaysia's long-term dream of becoming a regional financial centre.

Loosening the controls was politically risky for Mahathir Mohamad, the prime minister, who announced them personally and has held foreign investors responsible for the recession in Malaysia.

Mr Daim sought to maintain Dr Mahathir's nationalistic tone by inviting only Malaysian journalists to be briefed on the change.

But the change in the regime is still a clear piece of the controls. response to foreigners' complaints, and follows recent high-level briefings of foreign investors by the Malaysian authorities, in an attempt to woo them back.

According to the finance ministry, the new exit tax on principal will be on a sliding scale from 30 per cent for funds repatriated within seven months from the date the controls began, down to place."

zero for principal repatriated From September, only

profits on equity investment will be subject to a 10 per cent repatriation levy.

A different regime will apply to investments made on or after February 15 this year. A 30 per cent tax will be levied on profits from these investments, if the profits are withdrawn within year, but there will be no tax on principal.

If the profit on these investments is repatriated more than 12 months from when the profit was made the levy will be reduced to 10 per cent. Analysts said some fund managers, trapped in Malaysian investments since the controls were introduced, would probably leave immediately.

A number of funds are not allowed to invest in countries such as Malaysia, which are not part of main world stock market indices. But the same analysts believe many fund managers will choose to wait until September 1, when they can leave without paying taxes. That leaves open the possibility of a mass exodus of

funds on that date. Estimates of the amount of foreign money in the market vary considerably, though many put it around \$6bn. If the bulk of those funds were to leave at once, economists say that would put extensive pressure on the government's ability to maintain the ringgit peg at M\$3.8 to the US dollar, the centre-

Some analysts believe that the change to the share market restrictions might be enough to get Malaysia back on major indices so investors can stav.

But Song Seng Wun, regional economist at G.K. Goh Research, said: "Sentiment hasn't changed much. This is essentially a fine-tuning of existing regulations. of the investment or when Capital controls remain in

Chinese products seen in 'oversupply'

since mid-1997.

from hard-hit industries by

intensifying its fight against

smuggling, and urging com-

panies to cut production, in

HK 'public interest' a factor

Top law official's concerns for Sing Tao group's well-being are

not echoed in other parts of the territory, writes Louise Lucas

not discussed. Yesterday.

disclosure of statements was unfair to Miss Aw.

Far from obstructing pub-

lic interest by not prosecut-

ing, Miss Leung said her

decision was in part based

on public interest. Sing Tao

then, as now, was facing

financial difficulties and a

prosecution would be an

obstacle to restructuring,

"If the group should col-

lapse, its newspapers (which include one of only two

English newspapers in Hong

Kong) would be compelled to

cease operation. I wish to

add that several other news-

papers had folded in late

"Apart from the staff los-

ing employment the failure

of a well-established, impor-

tant media group at that

time could have sent a very

bad message to the interna-

The message delivered yes

terday was unpalatable to

many. Margaret Ng, the leg-

islator chairing the panel

which met with Miss Leung

yesterday, said during the

hearing: "I cannot help feel-

ing, if this is the sort of

thing the secretary for jus-

tice would consider, then

how would that not give

people in that sort of posi-

1996, 1937 and 1998,

tional community."

she said.

adding that the method was ability to employ anyone?"

a validation order.

court order to sell a 23 per

cent stake in Sing Tao is a

tunes have fallen: bank-

ruptcy petitions have been

filed against her, and under

Hong Kong laws she is not

completely free to sell her

Miss Aw is one of the

minority of Hong Kong's

tycoons to have been born to

riches, only to lose it: the

more common model is that

of Li Ka-shing or Jimmy Lai,

refugees who arrived penni-

on to amass huge fortunes.

less in Hong Kong and went

the respect or warmth some

of her fellow-tycoons enjoy.

One insider critic describes

her as "the empress dowa-

ger, within her own rhetoric

she is very effective but com-

pletely misunderstands the

modern world and conduct

Ill-timed forays into Aus-

tralian real estate and

peripheral businesses have

bled the group, which is now

of affairs".

tion an advantage over the down to one non-core busi-

Miss Aw inspires little of

arre of how far her for

in the sparing of Sally Aw

China announced yesterday that two-thirds of its key manufactured products were in oversupply and none in short supply, as it set forth ways to tackle sluggish consumer demand and address some of the pressures that have arisen from its decision not to devalue its currency.

Official newspapers said yesterday that the production of some 114 low-quality manufactured items should be slowed or halted over the next few months as a way of reducing inventories, which

long Kong's top legal

defended her decision to

prosecute three newspaper

executives for fraud but not

She said there was not

enough evidence to charge

Sally Aw, chairman of the

group that owns the Hong

Kong Standard. There had

also been public interest con-

cerns about the survival of

Miss Aw's publishing group.

The three executives were

imprisoned last month after

being found guilty of fraud

when they inflated the circu-

lation figures of the Stan-

A public outcry followed,

amid accusations that good

connections had put Miss

Aw above the law, Miss Aw serves on a political advisory

body to Beijing, and Tung

Chee-hwa was a director of

Sing Tao before he became

Hong Kong's chief executive.

Elsie Leung, secretary for

justice, yesterday sought to

allay those concerns, which

had intensified with the

leaking of interview docu-

ments from the Independent

Commission Against Corrup-

tion. The anti-graft body had

uncovered the scam in the

In these interview tran-

scripts. Mis Aw said she

approved the plan to inflate

circulation figures, although

first place.

dard by printing extra copies

and dumping them.

its proprietor.

Sing Tao.

yesterday

have depressed prices and the expectation that a conse-slashed corporate profits. the expectation that a conse-quent rise in domestic prices plants are anxious to buy with the loss of 400,000 jobs. can reverse 14 straight Many of the goods named, months of deflation. such as steel, petrochemi-

The China Economic cals, textiles and construc-Times, a newspaper run by tion materials, have suffered sales declines because of the State Council or cabinet. said that 66.7 per cent of 605 competition from smuggled key manufactured products imports made cheaper by the in China were in oversupply, depreciation of regional currencies against the renminbi up by 38.7 percentage points since the second half of last Beijing's hope is that it year. No goods were found to can disperse some of the be in short supply, governpressure for a devaluation

ment researchers said. World oil prices have declined to levels significantly below China's subsidised domestic price, mean-

smuggled oil to use as a raw material to cut costs. This hits domestic oil producers and is of little use as China's petrochemical output is in

oversupply and is still more

expensive than that of

regional competitors, who

have benefited from depreciation of their currencies. Officials said last month that petrochemical plants in China should scale back production. The government also announced this year new steel plants, and to

Many textile factories are also due to shut

Cement and glass production is also expected to fall significantly this year, as many factories close.

But though such mea appear likely to alleviate oversupply, they may have little power to stimulate spending by consumers, who are fearful of unemployment and anticipating increased future costs as China rolls back its benefit system.



Sally Aw, she was born to riches only to lose them

Past deals show the hall- loan, plus interest, was marks of ill-conceived investments and have fallen foul of regulators. The acquisition

loss-making publishing company, shows both. the public and private companies are typical of Miss Aw - were found to have breached the territory's takeovers and mergers code by acting in concert with the former chairman of Jademan to obtain or consolidate control in Jademan.

More recently, last year Miss Aw received an unsecured loan of US\$1.5m (£914,000) from a Sing Tao subsidiary, without seeking independent shareholders' approval or announcing the deal - an oversight which contravened Hong Kong list-

repaid. Sing Tao is now being hammered by events beyond its control: a falling of a stake in Jademan, a property market and recession-induced belt tightening.

For a newspaper that spe-Sing Tao and Miss Aw - cialised in property (for-hybrid vehicles combining merly a lucrative source of advertising revenue and readers), this has been a 'double whammy".

The Standard, which turned in a modest profit last year, has long lost money and fought a losing battle against the stranglehold enjoyed by the South China Morning Post, It was against this background that the scam to boost its circulation was conceived.

Miss Leung, in her decision not to prosecute, may have belped keep afloat the 61-year-old Sing Tao Group. Whether bankers and inves-

later this year, but he did not say which companies would receive them. Analysts suggested that Unicom. the second state carrier. could be granted a licance.

Last month, a court in the south-eastern province of Fujian ruled that a local shop offering international internet calls was not acting illegally because internet technology differs from traditional telephone services. The ministry of information industry fulminated against the ruling, and claimed that

the judge did not know what he was doing. In the past, such a powerful ministry would probably have been able to prevail against a provincial court decision, but China's top leaders now say they are building the "rule of law". "We respect the court's judgment in this case," Mr Zhang

told a news conference. One internet telephony operator in Fujian said he had been emboldened by the court decision and was now advertising his product openly in newspapers. "It discussions with creditors | minute to call America, compared with RMB 18 with China Telecom," said Zheng Yun Fei, who was installing the technology for 300 corporate clients. But, Mr Zheng said, there were problems with local officials, who argued his business was unlicensed and therefore unlawful

Analysts said the threat to China Telecom was consider-

Beijing drafts new laws governing bankruptcies

By James Harding in Shanghai

China's central bank is drafting rules to govern the failure of financial institutions, in a sign that the government may be preparing

to handle more closures. The move on closures and bankruptcies, reported in the official Economic Daily yesterday, suggests Beijing is destabilising effects on lend-

India is headed for its worst

current account performance

since the external crisis of

1990-91, which forced the

country to embark on liber-

alising reforms, according to

a leading economic think-

A "considerable worsen-

ing of its abrupt decision last Trust and Investment Corpo-October to shut down Guangdong International Trust and Investment Corporation (Gitic).

At the same time, foreign ble with loan repayments by another two corporate Chinese borrowers, further illus- said vesterday other over-China are struggling amid a ting to recover funds on a over short-term loans.

bankers have run into trou- number of bilateral loans

looks set to leave an \$8.8bn the highest level since

(NCAER). This would push the figure for the first 10

threshold of 2 per cent of growth in imports will leave Asian crisis.

current account deficit for 1990-91.

the fiscal year ending next

month, says the semi-inde-

pendent National Council of

Applied Economic Research

beyond the "prudent"

ration, a fund-raising vehicle for the north-eastern Chinese city struggling with the closure of state-owned industries, has defaulted on a with foreign creditors. Meanwhile. European bankers

\$30m loan to China Interna-

The NCAER says in its lat-

expected export growth of

just 2 per cent this year -

the current account deficit months is so far negative - mance lies in slowing global

est quarterly report that above 5 per cent of GDP.

and a likely 6 per cent trade since 1996 and the

ment Corporation, a government investment agency for Foreign bankers, whose

loans account for the bulk of Gitic's \$4.37bn outstanding debts, have generally stopped new lending to corporate Chinese borrowers and sought to claw back trating how companies in seas lenders were negotia- funds by refusing to roll Mike Murad, chief execu-

against \$16.3bn a year ear-

lier. This would represent an

"alarming" trade deficit

The council's report notes

that much of the blame for

India's poor trade perfor-

Bank of Asia, said this week that IBA's lending to China had come to a standstill. "Banks right now are facing difficulties as far as how they are going to handle China," he said, suggesting that no new loans would be made until the regulatory environment was clarified.

Two of the largest international banks operating in China are also understood to Shenyang International tional Iron and Steel Invest-tive of the International have been told by their head

offices in Japan and Germany that no new loans to Chinese borrowers will be approved for the time being. Shenyang Itic, one of the 239 trust and investment companies that have been a

channel for foreign investof China's provincial infrastructure, offered little comment on its debt repayment the company had been in Investment Corporation.

"on the payment delay of very few debts...On the issue of whether we can repay our debts, to be honest, it is not convenient to answer that question."

Foreign bankers have also ment into the construction sought assurances from central government that they will be repaid after problems arose on a loan to China problems. An official said International Iron and Steel

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Disaster-hit Central America pleads for Is trade openings

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Indian current account 'worsening' | Pressure builds up for BoJ to buy government bonds

When Masaru Hayami, Japan's central bank governor, was called to testify to the country's parliament yesterday, historians might have felt an ominous sense of déià vu.

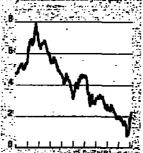
Sixty years ago, in the run-up to the second world war, Japan's central bank was forced by politicians to buy Japanese government bonds (JGBs) to fund a spending spree.

This triggered a disastrous inflationary spiral, and later promoted the government to ban the Bank of Japan (BoJ) from buying bonds directly from the govern<u>ment.</u>

But yesterday, Mr Hayami was faced with pleas from some Japanese politicians that the BoJ should do just that. The question mesmeris ing the markets is whether the bank will succumb to the pressure a second time, with imilar, risky consequences.

Mr Hayami insists that the answer is No. Buying JGBs directly "is not a viable option at all", he told parliament, insisting that the move would shatter the bank's credibility after it won independence last year. But the pressure on Mr Hayami is rising fast, as

bond vields tumble. The bank is already facing accusations that it ing JGBs because of a loomhas not done enough to boost growth in Japan. "The BoJ is slacking," says Kozo Yamamoto, an LDP parliamentarian and a former



finance ministry bureaucrat.

More specifically, Ichizo

Osamu Watanabe, vice-

Such demands have been triggered by two factors. One is a recent announcement that the Trust Fund Bureau, an arm of the Finance Ministry which manages postal savings, will soon stop buying funding squeeze.

This announcement has already pushed bond prices sharply lower, as the bureau has traditionally been a key further or the yen could col-



Obara, a politician from the ruling Liberal Democratic party, has asked the bank to consider purchasing up to Y5,000hn (\$44bn) in JGBs for two years.

trade minister, yesterday also called on the bank to consider the idea if long-term interest rates fluctuated wildly. Japanese officials admitted that the con- to raise spending further. cept had been discussed with their US counterparts at

bond price falls before the end of the 1998 fiscal year.

A second, broader reason is that Japan seems to be moving into a deflationary trap. The bank cannot easily avert this by slashing the official interest rate, as this is a mere 0.5 per cent. But economists point out

that if it buys JGBs it might create inflation, since this would give the government more "cash". This, the argument goes, could boost growth overall, and help soften the spiralling national debt burden.

As one senior government official recently admitted: "I bought from the market, think in the long term a little inflation may be the best solution."

The bank retorts that creating "a little inflation" is extremely risky. For what started as a limited step in the 1930s rapidly spiralled out of control, with politicians using it as an excuse "This would be a huge

gamble." one senior bank official recently said. "If you lose central bank credibility. it will take another 50 years to recover it."

Outside the bank, many of Japan's naturally conservative bureaucrats would If the bank did this, "the

would be that the BoJ has abandoned its responsibility. and interest rates could rise

JGB purchaser. Some politicians want the bank to fill Ministry of International the gap, to avert further Trade and Industry.

Given this lack of consensus, most observers suspect that Mr Hayami can fend off the politicians' demands for the moment. Some are suggesting that the bank's next move will be to offer token gestures of "alternative"

One idea is that the bank should lower interest rates to zero soon.

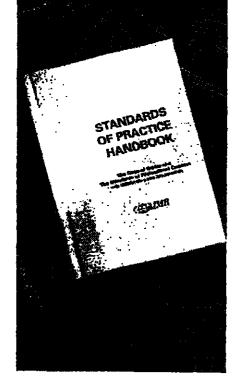
Another proposal is that it should "reshuffle" its balance sheet, by selling some of the Y20,000bn in government short-term securities that it holds, and replacing them with 10-year JGBs rather than the government. But if the economy wors-

ens later this year, this may not be enough to fend off the politicians' demands, despite Mr Havami's obstinate As most bureaucrats

know, another hallmark of the 1930s was that the financial officials rarely stayed in their posts long. Mr Hayami could yet

prove dispensable, given that he is already 73.

As Brian Rose of Warburg Dillon Read says: "With an election looming [next year] and growing pressure from the rest of the world, we CAD envisage a scenario where Governor Hayami steps message to the markets down to make room for someone with a more flexible' attitude".





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Nigeria bows to IMF on oil company audit

CIVILIAN GOVERNMENT DUE IN MAY

Africa Editor, in London

Nigeria has for the first time accepted external auditing of the accounts of the stateowned oil company as a condition of the country's new provisional deal with the International Monetary Fund.

The military government, due to hand over to civilian at the end of May, will also provide the Fund with monthly figures of foreign exchange flows to and from the country's central bank.

The pledges, intended to address creditor and donor concerns about corruption period. and to tie in the proposed transparent government, are among terms set out last \$17.7bn arrears, almost month in a policy memoranentirely to Paris Club credimonth in a policy memoran-dum to Michel Camdessus, the Fund's managing director, from Ismaila Usman, Nigeria's finance minister.

A memorandum from Mr Usman to the IMF goes to the country's military execuis expected to be approved, loans. Fund and other officials warn that implementation will encounter strong opposition from vested interests.

Oil exports of just under 2m barrels a day account for

With all the gravitas they

could muster in the middle

of the vote-buying scandal,

and with the cachet of prom-

inent members of govern-

ments from around the

world present, Olympic

administrators yesterday

against drug-taking in inter-

At the conclusion of the

three-day World Conference

national sport.

exchange earnings, and the sector directly or indirectly provides much of the patronage that controls the country's political system.

The document warns the country faces "daunting challenges", with a 1.6 per cent fall in gross domestic product forecast for this

Low prices saw oil earnings fall from \$14.9bn in 1997 to \$9.8bn in 1998, and the current account trade balance swong from a surplus of \$1.9bn to a deficit of an estimated \$3,1bn (9.1 per cent of GDP) over the same

External debt at the end of civilian administration to last year was stood at an estimated \$28.8bn, including

The memorandum places emphasis on ways to convince the Fund, and sceptical creditors that Nigeria is determined to put its house in order and pave the way to tive shortly, and although it debt rescheduling and fresh

Recognising the need for what it calls "greater transparency", the memorandum promises to bring the notori-Nigerian National Petroleum

International Olympic Com-

mittee headquarters in Lau-

sanne. Switzerland, mea-

sures to penalise not only

athletes involved in doping.

but their entourage as well

were mitigated by high-pro-

There is to be a stream-

lining of the testing and

ensure no conflict with

national and international

law, but transgressors of the

Olympic Movement Medical

announced new proposals appeals procedures, to

on Doping in Sport at the Code can now include

file opposition to sanctions.



Sports body takes moderate line on doping

public scrutiny. "Externally completed and submitted to the office of the Auditor General by June 1999, and published shortly thereaf-

ter." says the memorandum. "A full accounting of the upstream and downstream operations in 1998 of the NNPC, including all oil revenue and related spending. will be published." The memorandum also

promises that "information fully accounting for foreign

cials, and all medical and

paramedical staff working

with athletes or treating ath-

An independent Interna-

tional Anti-Doping Agency,

to which the IOC has com-

mitted \$25m, should be oper-

Games in Sydney in 18

There is to be a minimum

two-year sanction for a first

doping offence across the

months' time.

would be unprecedented outflows from the Central Bank of Nigeria (with large audited transactions separately idenaccounts for 1998 will be tified) will be provided to the IMF each month during

In addition to allowing close Fund monitoring of the NNPC and the bank, the memorandum says the government "intends to conduct, with the assistance of the IMF, a thorough review of the laws establishing the main principles and institutions" of government by the end of May, the date set for the handover to a civilian

tion" has been criticised fol-

lowing widely quoted

remarks by Sepp Blatter, the

president of football's world

governing body Fifa, and

Hein Verbruggen, president

of the International Cycling

Union. Both finally agreed

but said they needed to take

it back to their federations

Olympic sports, yet a pro- sionals should be penalised supported him in the past.

Dutch to probe El Al crash

crashed into an Amsterdam suburb more than six years ago was carrying a dangerous load, including substances used to make sarin

The latest probe comes the Dutch authorities which had long insisted that the cargo was harmless had tried to hush up its exact contents. Since the 1992 disaster, which claimed at least 50 lives, hundreds of people in the area have suffered health problems, some of them similar to those experienced by soldiers exposed to chemical weapons in the Gulf War.

Mr S. Koopmans, Amsterdam's chief air traffic controller at the time, told a parliamentary inquiry on Wednesday that transcripts of a taped conversation revealed El Al, the Israeli state airline, had informed Dutch aviation authorities within 30 minutes of the crash that the Boeing 747 had "explosives on board, cartridges, poison, harmless flammable gases and flammable liquids". Mr Koopmans added that half an hour later, El Al suddenly urged the Dutch control tower to keep the cargo list "under wraps".

that anti-drug legislation

was a waste of time, which,

coming after the Tour de

France episode last summer

is regarded as compounding

These proposals may not

be enough to save the presi-

dency of Juan Antonio

fuelled when it was disclosed that the recording, which The Dutch government was handed to the commityesterday launched a fresh tee two weeks ago, had been inquiry into allegations that tucked away in a Schiphol the El Al jumbo jet which airport safe for the last six Mr Koopmans' claims were

later denied by both El Al and F. Erhart, head of the initial probe at the scene of the disaster, who testified that he had found no traces amid mounting concern that of dangerous substances on the flight, which was bound from New York to Tel Aviv via Amsterdam. Moreover Mr Erhart maintained that the matter was "based on a misunderstanding" and that the air bills had probably been muddled with those from an earlier El Al flight, which he said unloaded munitions in Amsterdam

The parliamentary inquiry was set up late last year after Dutch media reports that the load included ingre dients to produce sarin

nerve gas. The Israeli authorities later confirmed that the cargo included the chemical DMMP, which is used in making sarin, but asserted that the substance itself was non-toxic.

Yesterday, justice ministry officials in Amsterdam and Haarlem launched a separate investigation to determine whether there was a conspiracy to conceal the contents of the shipping list. This probe will also concern itself with other issues such as the

selling scandal over bidding

occurred during his presi-

So far, four IOC members

others are likely to follow.

Critics say nothing but a

wholesale reorganisation

and democratisation of the

Olympic movement will

restore faith in the institu-

King Hussein flies home as health worsens

Editor, in London

King Hussein of Jordan was last night in critical condifrom the US clinic where he was being treated for cancer.

A statement by his personal physician said the eran monarch's condition had deteriorated after "the bone marrow transplant to in the armed forces. counter a recurrence of non-Hodgkin's lymphoma. He is expected to arrive in Amman today.

As King Hussein's illness has worsened over recent weeks, Jordan's western and Arab allies have expressed worries about the future of the desert kingdom – surrounded by powerful neighbours such as Iraq, Israel and Syria which in the past have not hesitated to intervene in its affairs.

The king, who has ruled Jordan for 46 of his 63 years. had undergone chemotherapy and an earlier bone marrow transplant at the Mayo Clinic in Rochester, Minnesota, during six months of treatment last year.

Last month he returned to a tumultuous welcome in Amman, apparently cured. But he immediately astonished Jordanians by sacking his brother Hassan - his crown prince and confidant for 34 years - and installing his eldest son Abdullah, 37, as his heir. The dynastic upheaval

escape the fact that the votefor Olympic venues has his condition and he returned to the US on January 26, leaving Crown Prince Abdullah, the cominvolved in the vote-selling mander of the Jordanian scandal have resigned, and army's elite Special forces. as his regent.

Jordanians have been bracing themselves for the death of the only ruler most of them have known, since King Hussein's first bout of

expected the internal strug gles of the Hashemite royal family - an 800 years-old dynasty from the Hijaz in what is now western Saudi Arabia - to come so messily out into the open.

In a letter to Prince Hassan made public shortly before his return to the US, the king accused his brother of intrigue, smearing his failure of the function of fourth wife Queen Noor, and internal organs", following a most strikingly, of meddling

Jordan's population is around two thirds Palestinian in origin, and Hashemite rule is based ultimately on an army staffed and led by Bedouin tribesmen from the south and east of the coun-

Late last week, Madeleine Albright, US secretary of state, flew to Amman to declare publicly Washington's support for Crown Prince Abdullah, and pledged additional economic and military ald.

Despite having followed a rigorous programme of structural reform overseen by the International Monetary Fund, Jordan's economy is in deep trouble. Eight years of UN sanctions against Irao have shut down its main market, while the cross border investment and trade the king envisaged would follow peace with Israel has not materialised.

The 1994 peace treaty with Israel, always unpopular, has become widely reviled since the regional peace process came to a halt under was followed by a relapse in the Israeli government of Benjamin Netanyahu, elected in 1996.

President Bill Clinton. speaking before a gathering at the "National Prayer Breakfast" yesterday, said: "I ask you to pray for our King Hussein, a wonderful human being, a champion of peace who, I promise you today, is fighting for his life mostly - so he can continue cancer in 1992. But few had to fight for peace.

before implemention. Samaranch. He has been Mr Blatter's suggestion openly criticised by memthat amateurs and profes- bers who have discreetly

WORLD TRADE

pointing.

an oversight.

Tanker charter rates predicted to decline

aces: neighbours with atth

ational by the Olympic with the two-year sanction,

By Charles Batchelor, Transport Correspondent

Charter rates for larger tankers are expected to fall over the next two to three years as new ships come into service at a time of flat demand, according to an annual review by Petroleum Economics consultancy.

But the outlook predicts that demand for tanker that prices will rise again

vided the oil price remains low. The review says the -sroloxe wen ni nwobwola tion spending will mean that the world will become more dependent on Middle East

New ship orders rose to a

25-year high in 1997-98 while scrapping levels fell because of strong demand for crude oil tankers. Average charter capacity will increase and rates for very large crude carriers (VLCC) were the

after this downturn, pro-vided the oil price remains highest for 16 years in 1997. VLCCs are likely to fall from As these new ships come \$20,750 to \$16,750 in 2000 into service over the next few years rates for VLCCs and 180,000 dwt tankers are projected to fall and could return to the lows of 1992-94. the review said. Smaller vessels will not be so badly affected.

> The daily spot rate for a 1990s-built VLCC could fall from \$25,750 last year to \$21,750 in 2000 with a slight rise to \$22,500 in 2002. Older to the Asia-Pacific region.

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The next few years will also see a change in trade flows, according to forecasts. Lower volumes of crude oil are expected to be moved from the Middle East to the west but larger tankers will be required to move oil from the Atlantic basin - North Sea_ offshore Africa and Brazil, Venezuela and the Gulf -

eed, not keitted 24.5

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In the products markets, Middle East exports to Asia recovering to \$17,500 in 2002. are likely to decline but this could be more than compensated for by growth in Middle East shipments to the US and Europe. In the slightly longer term, however, provided oil prices stay at present low levels of \$10-\$12 per barrel, charter rates could

rise steeply, the review said. The exploration slowdown in non-Opec areas could limit any expansion of short-

ing room for substantial increases in shipments of Iong-haul Middle East crude. Spot price for 1990s-built

VLCCs could rise from \$25,750 to \$37,000 in 2005 and \$41,250 in 2010. Older tankers could rise from \$20,750 last year to \$36,250 in 2010. World Tanker Outlook to 2010. Petroleum Economics, 3, Llouds Avenue. London

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Brussels moves against Dutch-US aviation deal The European Commission has started legal proceedings against the Dutch government for concluding a bilateral

DEMAND FOR EU-WIDE ACCORD

aviation deal with the US which the Commission says distorts the European Union's liberalised air market. The move brings to 10 the number of countries against which the Commission has taken action for bypassing Brussels and setting up bilateral open-skies agreements. The others are the UK, Austria, Belgium, Denmark, Finland, Germany, Luxembourg, Sweden and France. Neil Kinnock, the EU transport commissioner, has waged

NEWS DIGEST

a long campaign to win the approval of member states to seek an EU wide deal with the US. It hopes to win a mandate later this year. The Dutch government concluded its deal with Washing-

ton before the European air market was liberalised. However, a political agreement on the liberalisation package had been reached by member states at the point the deal was signed. The Commission believes this renders the agreement unlawful. The Dutch open skies deal was considered important for Amsterdam's Schiphol airport. Emma Tucker, Brussels

UKRAINE CONTRACT

Gas pipe deal to repay debts

Ukraine's state gas company Neftegaz Ukraini has signed a contract with Gazprom of Russia to build a 555km gas pipeline in order to pay off \$250m of a \$1.1bn debt it owes for gas imports, Ihor Bakai, Neftegaz Ukraini chairman, sald yesterday.

The pipeline will be built in parallel to an existing line between the towns of Ananiv and Ismail in southern Ukraine, and Gazorom will use the line to expand gas exports to western Europe. Ukraine relies on Russia for 70 per cent of its gas supplies, but often falls behind with its payments, especially in winter. Gazprom has frequently accused Ukraine of stealing gas bound for Europe, which imports a quarter of its gas from Russia through Ukrainian pipelines. Mr Bakai said his company would also supply Gazprom with \$26m worth of pipeline equipment as payment for current gas supplies, pledging that Ukraine's gas debt in Russia "will not increase" in 1999. Charles Clover, Klev

US ANTIDUMPING

Duties imposed on mushrooms

The US Department of Commerce has imposed antidumping duties on preserved mushrooms from India, China and Indonesia. The action follows a decision by the US International Trade Commission, which ruled that preserved mushrooms imported from the three countries were being sold at less than fair market value and hurting US indus-

A complaint was filed late last year stating that preserved mushroom imports from Chile, India, China, and Indonesia were injuring domestic preserved mushroom

A final determination ruling that preserved mushrooms from Chile were being sold at less than fair value was issued last November, Shilpa Mohan, Washington

Disaster-hit Central America pleads for US trade openings

James Wilson

reports countries hit by Hurricane Mitch need to export to rebuild themselves

alk of furthering Central America's painful recuperation from Hurricans Mitch brings out the old analogy about the difference between giving a man a fish to eat and giving him the means to catch one.

While continued international aid is vital, those involved in rebuilding say the devastated region really needs the chance to trade its way to sustained recovery.

For Central America, that means a helping hand from the US, by far the region's biggest trading partner. In hard lobbying with Washington - to be continued when President Bill Clinton arrives for a summit next month - the countries hit by Mitch are once more pressing for improvements to the Caribbean Basin Initiative. the 19-year-old US trade regime that is one of the region's most important gateways to US markets.

After the hurricane there

is plenty of public goodwill.

This week a bipartisan trio

of US senators unveiled a

proposed Central American-

and Caribbean Relief Act.

which would make CBI

of a broad aid package for the area, which includes 24 countries of Central America and the Caribbean. There are also pledges of support from the Clinton administra-However, with Mr Clin-

ton's authority undermined

by impeachment, with differ-

ent ideas in Senate and Congress about what to do on CBI, and with opposition from powerful lobby groups, any trade deal is likely to fall short of the region's Nor. is a disturbing US trade deficit an auspicious

backdrop for any moves to free trade further. The White House's own intentions, set out in the 2000 budget package announced on Monday, are to give CBI countries only a two-year window of expanded trade benefits on textile and apparel. One Senate official says:

"There is more motivation [to enhance CBI trade] as a result of Hurricane Mitch, but you also have to realise that the political dynamics are still there, and it raises a question mark as to how much you can move as part of a CBI package." Changes to the CBI have

been a regular demand of

beneficiary countries in Cen-

tral America and the Carib-

bean since regional rival

through the 1994 North American Free Trade Agreement. While CBI cuts duty levels on many products, its advantages are not as comprehensive as Mexico's under Nafta.

The biggest bugbear for CBI countries remains treatment of apparel exports. Location and cheap labour make the CBI countries attractive for US garment manufacturers, which have established scores of factories to assemble clothes cut from US fabric that are then re-exported to the US. In 1997, apparel made un 46 per cent of the US's \$16.6bn of imports from CBI countries.

the conortunities." uis Cosenza, president of

But apart from one special programme, textiles and apparel are excluded from CBI and apparel finished in CBI countries is still subject to duty on the part of its value added locally. Studies Mexico strengthened its by the US International

that typical garments from CBI countries pay overall duty of 5.8 per cent. Similar imports from Mexico attract no duty. After the hurricane's huge

setback, creating assembly plant growth is even more of a priority. Costa Rica's president, Miguel Angel Rodriguez, says: "For small countries, in order to have more attraction for investors, you need to have access to markets. That is what creates

the Foundation for Investment and Development of Exports in Honduras, says: "To compete products we have had to produce with a minimum of national content, because of the present tariff structure. We hope that as a minimum we can change that situation and be

says, Honduras's \$2bn of apparel exports included just \$450m of locally added value. But changes to CBI are dependent on the US Congress, which has several

Graham, one of the men behind the introduction of a relief bill this week, has also been behind earlier efforts to help, and is a recent visitor to the region. But political reality and an active textile lobby indicates Mr Graham's

"He feels it is very impor-

Democrat Senator Bob

Mexico-type treatment. "Where you run into prob-

trade links with the US Trade Commission show the product." Last year, he Any bill has also to find

Total

times previously failed to back similar moves. package would fall short of

tant to give them something. This is legislation with less than complete parity in the interests of some progress," says a staff member close to the plans.

lems is if you allow [CBI allowed to add more value to countries] to get duty free

treatment on regional frather than USI fabrics. because then the textile manufacturers will oppose."

> support in the House of Representatives - and it has pre viously been at odds with the Senate, with key congressmen favouring more far-reaching free trade laws "There is going to have to be some hard thinking done to bridge the gap between the House and the Senate, and within the House," said a House official.

Mr Cosenza acknowledges the political situation does not favour moves towards trade opening, "It all depends how ambitious we are. The more ambitious we are the less probable it is from the political point of view. But I think we will get something. We hope that the situation that affects our countries allows some opening to the US market."

Minister insists ceasefires intact

By John Murray Brown In Dublin

Ceasefires in Northern Ireland were intact despite a rise in punishment attacks and recent disclosures about paramilitary weapons. Mo Mowlam, chief Northern Ireland minister in the UK

government, said yesterday. The peace process was entering "a very difficult period", she said outside the prime minister's residence in Downing Street, London. She urged everyone involved to show the "determination, flexibility, courage and just sheer guts" to move forward. Her statement came after negotiator.

the Irish Republican Army disclosed in the journal An Conservative party contin-Phoblacht/Republican News that some of its weapons had been "stolen" by republican opponents of the peace process and not all had been

lican Ulster Volunteer Force was rearming were confirmed by the Progressive Unionist party, its political wing. They are not threatening the ceasefire or the agreement, but they are getting edgy and they are telling us we should be getting edgy as well," said David Ervine, the party's chief

ECONOMY EURO-ZONE CONVERGENCE URGED

The surprise decision from the Bank of England, the UK central bank, to cut interest prompted calls from

percentage point would improve confidence and help hard-pressed exporters by take some time to flow through.

agreement on both sides of industry that rates were unlikely to fall below 5 per cent in the short term because of the danger of renewed inflation and the lack of convergence between the UK and euro-zone eco-

the bank panel that sets rates, was considering wider

Claims that the anti-repubnities so that, to use police terminology, there is no 'sectarian" motive. Northern Ireland police

military organisation had broken its ceasefire. That would probably require a public claim of responsibility after an attack on police or the British army. Punishment beatings are carried out against members of the paramilitaries' own commu-

Meanwhile, the opposition

ued to demand a halt to

releases of paramilitary pris-

attacks ceased. Government

officials said it would be dif-

ficult to prove that a para-

oners until punishment

alist" rivals can stop them at impatient" with the republi-

Irish justice ministers of witnesses in a case in the Irish Republic against four IRA suspects accused of killing Gerry McCabe, an Irish police detective, near Limerick in the republic in 1996. State lawyers agreed to a plea bargain, with the defendants charged with the lesser offence of manslaughter and the charge of IRA membership dropped. Sentence is to be passed today. Officials in the Irish gov-

believe the IRA and its "loy- ernment are "increasingly cans' failure to address the On Wednesday, the IRA arms issue. Publicly the govwas accused by two former ernment is more supportive. But Ken Maginnis, the

"widespread intimidation" of Ulster Unionists security spokesman, said the the IRA was seeking to "explain away" forensic evidence linking it to recent violence. He said Ms Mowlam knew the culprits. "She knows the answer, but the one thing she may not be able to resist is concrete evidence that guns that were previously used or known to belong to the IRA are now in recent times being used once

Archeel cheanne overfer-ou-ouaries (1000)

Bank of England

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Governing party takes wider lead over Scots nationalists

By James Bucton in Edinburgh

The governing Labour party's hopes for the first elections to the Scottish parliament were boosted yester day by an opinion poll show ing an increased lead over the Scottish National party. It also put Donald Dewar chief minister for Scotland, on a substantially higher personal rating than Alex Salmond, SNP leader.

Tony Blair, the prime minister, is to visit Scotland today to warn against voting SNP on May 6. The Labour party was trying to make the Scottish parliament work while the SNP was "simply trying to use the parliament as a ram for independence" Mr Blair told BBC Radio

Scotland yesterday.
The ICM poll in The Scots man newspaper gives Labour a 12-point lead over the SNP, on 44 per cent with the SNP on 32 per cent. Support for Labour is up 6 per cent compared with last month while that for the SNP is down 4 per cent.

The Conservatives, the biggest opposition party, are on 12 per cent, down three points on last month, while the pro-European Liberal Democrats are unchanged on 10 per cent.

If the poll results were translated into seats, Labour would take 57 of the 129 seats in the parliament against 43 for the SNP. But that would not be a majority and it would have to go into coalition. The Liberal Democrats would take 13 seats and the Conservatives 16.

The ICM poll shows Mr Dewar winning the support of 50 per cent of those asked about his potential as first minister of Scotland, against 37 per cent for Mr Salmond But Mr Salmond scored more highly than Mr Dewar on personality and for standing up for Scotland. The poll also showed a

small majority would vote against independence in a referendum, the first time the poll has produced this result since it began last June. Some 44 per cent said they would vote for independence, against 47 opposed.

Labour believes the relatively favourable poll reflects the effectiveness of its offensive against Scottish independence and the SNP in the past three months. for the Seagate Corporation

 No buyer has been found microelectronics factory in Livingston, central Scotland. investment officials said yes terday. Most of the workforce was laid off vesterday. four months after Californiabased Seagate announced the closure. The company said then that the Scottish operation was no longer financially viable. The building is now to be marketed worldwide through the

NEWS DIGEST

ROYAL AUTOMOBILE CLUB

Cendant purchase of motor services group is blocked The UK government yesterday in effect blocked the planned £450m (\$738m) purchase by Cendant, the US

consumer and business services group, of the Royal Auto-

mobile Club's motoring services arm. Cendant said it would not go ahead with its bid after a UK government ruling that it would have to sell its own Green Flag motor ing services business if it wanted to acquire the RAC. Kim Howelts, UK competition minister, accepted the recommendations of monopolies watchdogs that a merger of the RAC and Green Flag would weaken competition and be against the public interest. Steve Holmes, Cendant vice chairman, said: "At the outset we explained to the monopolies commission that the divestiture of Green Flag would not be acceptable. Our valuation of RAC Motoring Services was driven by future synergies between the two businesses." Mr Holmes said there had never been any prospect of Cendant disposing of Green Flag - which was more profitable" than the RAC - to make the deal possi-

of buying back its own shares, he said. The RAC plans a public offering of its motoring services offshoot this year which is expected to raise considerably less than the £450m price agreed by Cendant. The RAC has not ruled out the possibility of a trade sale.

bie. The £450m saved on the RAC deal would be used to

pay down Cendant's debt and to continue its programme

The competition ruling will defer once again the prospect of the RAC's 12,000 club members receiving a pay-out from the disposal of the motoring services arm. It is also likely to mean they will receive less than the £33,000-£35,000 originally hoped.

The RAC saga

Mar 1996 RAC chairman Jeffrey Rose tells members he plans to demerge motoring services Apr Rose sacked for not consulting board. Nevertheless board says it will go ahead with sell-off of motoring arm.

May former RAC members apply to rejoin in search of Jun RAC members vote in favour of sale

Jul High Court in London approves sale to Cendant Sep Cendant deal is referred to Monopolies and Mergers Charles Batchelor, London

See Comment in Companies & Finance: UK

TELECOMMUNICATIONS

AT&T buys research labs

AT&T, the US-based telecommunications group, has acquired the Olivetti & Oracle Research Laboratory based in Cambridge, England, and will invest a minimum of £30m (\$49m) in the project over the next six years. The renamed AT&T Laboratories Cambridge will focus on research into networking, multimedia and mobile communications systems, working closely with AT&T Labs research centres in the US. Professor Andy Hopper founded the labs in 1986 and will continue to direct the work of its 50 full-time research staff. The labs, which work closely with the Cambridge University, have built a reputation as a leading international centre for communications research. "We have always been a communications lab and there is a tremendous synergy and meeting of minds between research in Cambridge and AT&T Labs in the US," Prof Hopper said yesterday. Paul Taylor, London

London

TELECOMMUNICATIONS

Boost for indirect access

David Edmonds, the telecommunications watchdog, yesterday paved the way for a rush of competitors into the mobile phone market with a consultative document endorsing indirect access to mobile networks. Such access, connecting operators without a full network to their customers through a competitor's network, should cut retail prices and widen the range of services customers can use, he said. Mr Edmonds made it clear he believed competition was driving cellular tariffs down and there was no need for regulatory intervention. Oftel would continue to monitor prices and publish a further review in September 2000. Indirect access is already commonly used by British Telecommunications' competitors on its fixed wire networks.

Companies offering indirect access include Cable and Wireless, First Telecom and Energis. Alan Cane, London

SEMICONDUCTOR PLANT

Siemens rejects MBO

Siemens has rejected a management buy-out bid for its semiconductor plant in north-east England. "The government remains committed to using its best endeavours to find a new owner for the plant," said Stephen Byers, chief industry minister, whose parliamentary district includes the factory. "This news simply means that we must redouble that effort." Siemens declined yesterday to say why it was not possible to agree a deal.

Liew Aviss, personnel director at the plant, said sale discussions with interested parties were still being held. But, he said, continuing decommissioning meant the point was approaching beyond which the plant could not be sold as a going concern. Chris Tighe, Newcastle upon Tyne

DIANA, PRINCESS OF WALES

Trademark application rejected

An application to trademark the image of Diana, Princess of Wales, has been rejected, the Patent Office said vesterday. The application, originally made by the Diana, Princess of Wales, Memorial Fund and later taken over by the executors of her estate, sought to protect 52 colour and black-and-white images of the princess for use with a wide range of goods. The fund was seeking to prevent the use of pictures of the late princess on unofficial merchandise. The patent applicant was not disclosed.

Surprise interest rate cut prompts calls for more

rates to 5.5 per cent needs to continue the downbusiness and unions for order to avoid recession and rapid British convergence secure recovery in 2000," he with the euro-zone rate of 3 said. Graham Mackenzie, direc-

Economists said that tor-general of the Engineeryesterday's cut of half a ing Employers' Federation, weakening the pound turers' competitors in conti-against the euro, although nental Europe. "The adverse the effects were likely to differential between UK and There was widespread

John Bryant, chief execu- rates fall by a further 1 per tive of British Steel, said cent by the end of this year there were signs that the but we understand there is

elcome that." he said. John Monks, general secretary of the Trades Union Congress, said the gap was still significant. "The Bank ward trend next month in

converge with the levels enjoyed by British manufac-European interest rates is not sustainable, and the overall downward trend in UK interest rates should continue towards a realistic level of around 5 per cent,"

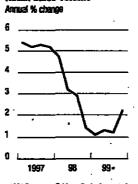
Ken Jackson, general secretary of the Amalgamated Engineering and Electrical Union, called for convergence. "We would like to see only so far you can go in one step," he said.

Kate Barker, chief ecoissues than inflation. "If nomic adviser to the Confedthere is a clear intention to eration of British Industry, narrow the gap between the the employer's lobby, said



Surviving the downturn

Annual % change



the MPC's "decisive move"

but warned that manufactur-

ing was in recession and

deflation remained the main

rates can and should be fur-

over the next couple of months without any danger

to the inflation target," she

Ian Peters. deputy director

general of the British Cham-

1997 ness would cheer the rate sures and are aware that was good news for industry cut as a bold move and evidence that the Bank was lis-

level of 5 per cent by the ther reduced to five per cent summer," he said. Ruth Lea, head of the policy unit at the Institute of Directors, said the MPC was trying to avert a recession and was likely to succeed. "They must be quite confibers of Commerce, said busi-

ness in the economy," she tening. "The MPC must continue to show firm resolve Elizabeth Phillips, deputy director general of the Britdanger. "We believe that and bring rates down to a

there are pockets of weak-

ish Retail Consortium, said retailers needed a clear positive message. "As there is no evidence of over-heating and the upside risk to inflation is small, we are glad the MPC

was confident enough to make this interest rate cut." dent about inflationary pres- she said.

> Although all the bidders are American, each is lobbying hard with politicians and

Decision delayed on US radar system bids

Defence Correspondent

A £750m (\$1.3bn) competition to supply an airborne surveillance radar system to the Royal Air Force has been delayed in the final stages by uncertainty over the tin, Northrop Grumman and number of aircraft needed to meet the RAF's operational

Days before it was expec-

three contestants to submit new best and final offers stand-off radar system. within seven days. Each bidding consortium is led by a US company: Lockheed Mar-Raytheon.

The ministry's last-minute request – not unusual in a close-run competition - is ted to decide which bid thought to have been made

would be recommended to to clarify each bidder's pric- clear pricing for both four decision would come ministers, the Ministry of ing for the supply of four or and five aircraft so that RAF second quarter. Defence last week asked the five business jets equipped with an Astor airborne

The bidders were thought sury - can make the to have offered differing decision. numbers of aircraft to meet requirement, with at least one proposing five and at least one arguing that four would suffice.

chiefs and defence ministry procurement officials closely watched by the Trea-

under the Labour govern-

ment, and industry execuextremely close. The minis-

The competition is the the RAF's surveillance ministry's biggest so far and exports.

emphasising the UK content

The radar will enhance

of their proposed product, as well as potential UK jobs intelligence available to Brittives said it appeared to be ish commanders who will use it to look hundreds of

Each has now provided try said the government's miles behind enemy lines. | Locate in Scotland agency. Newspaper tycoon's legacy exposes Coopers' lame excuses

The firm was fined \$1.9m for comprehensive failings in the audit of the Maxwell empire.

Jim Kelly asks if self-regulation worked

o was justice done? Coo- Scheme's tribunal should pers & Lybrand - now censure a firm that no lon-referred to as Legacy ger exists. There is a palpa-Coopers & Lybrand within the giant firm of PwC it PwC - a sure indication that helped create last year - has much worse was feared and been fined £1.2m (\$1.9m) for probably deserved. its failings as auditor for the business empire of Robert Maxwell, the publishing tycoon who drowned more

than eight years ago. Four partners admitted complaints but can keep their jobs and the firm was censured. It is symbolic of the self-regulatory system. criticised widely in recent for some time. Because it years, that the final verdict audited the entities senaof the Joint Disciplinary rately, we have been told, it

ble sense of relief within

The report paints a comprehensive picture of audit failure. At its heart was an Inability to see the whole picture, despite holding auditor positions at most of Max-The verdict usefully

well's 400 companies undermines one of the excuses Coopers has trailed

mitted" in trying to understand what was happening. It is not the only excuse

jigsaw together. But the dangers. report makes it clear that the audit partners did not go as far "as confidentiality per-

that now looks a little lame. Another, floated by the UK's Big Five generally, is that they are the only auditors capable of dealing with people like Maxwell. They have a duty to take on such hard cases - and stick with them when the alarm bells ring - otherwise the corporate bullies will simply terrorise a lowly middle-tier auditor. But if Coopers was unable to form a coherent picture of what was going on in the Maxwell empire, it That is hardly a sanction

There is also the issue of

Five have always said they must maintain standards to protect their names. The timescale of the Maxwell inquiry undermines this argument fatally. It is 8% years since Maxwell drowned. The name of Coopers & Lybrand has become an addendum to Price Waterhouse, its merger tion of a firm is attacked. most admit - privately that clients do not care. What happens is simply that the general reputation of all

auditors drops another inch.

was prevented by client con-fidentiality from putting the protect society from such just that - a legal require-auditor independence, sign

Excuses aside, does the reputational risk. The Big fine meet the public's expectation of a penalty? PwC notched up \$15bn revenues last year. Perhaps the JDS soon to be part of a selfregulatory framework envisaged by the government -should be able to consider more creative penalties.

he Securities and Exchange Commission, the senior US regulator. Five firm - incidentally PwC - for breaches of auditor independence. The SEC, rather than levying a fine, secured an agreement with PwC under which the firm

would set aside \$2.5m for

sider nominated by the SEC. Last year saw the glant

up to a raft of internal

reforms and accept an inter-nal inquiry led by an out-

merger that created PwC and the failed merger of KPMG and Ernst & Young. Regulators said there were many reasons why turning the Big Six into the Big Four was dangerous. Here, surely, is another. For self-regulation to work, the regulator suspend or repeal a firm's licence to audit. But the size of the firms - and their grip on the listed audit market is such that the use of such a sanction would cause chaos. The Big Five are already too big to punish.

partner. A key partner has needs to have the power to died. And when the reputahas recently penalised a Big

AIRLINES MINISTER JOINS DEBATE AS NUMBER OF ROWDY INCIDENTS APPEARS TO BE INCREASING Government flight plan aims to throttle 'air rage'

By Deborah Hargreaves

Passengers dumped in the US after a brawl on a flight from London to Jamaica; an aggressive traveller punching out the window of a jumbo jet in mid-flight;

to be mounting. The British government is concerned by the number of rowdy passengers causing problems in the air and held

talks with the UK's leading what could be done. John Reid, Britain's trans-

port minister, said: "Fortu-nately, violent incidents are extremely rare. But the num-the aisles. ber of times passengers have

allegedly drunken behav- year.

The Civil Aviation Authorto be restrained on board air- ity, which monitors British craft because their behav- air traffic, said the number Jamaica-bound flight in Nor- a year. British-registered air-

"But there is a problem in before take-off. Most "air how you record these inci- rage" offences are caused by introduced a system of yeldents since different girlines categorise them in different ways," the CAA said. Only the increased potency of the very serious offences are alcohol at high altitudes and reported to the CAA - those that constitute a threat to the safety of the aircraft.

Mr Reid discussed with the airlines the possibility of setting up a database to give a more accurate picture of incidents in the air.

more people than ever are drink too much to relieve the boredom. Airtours has threatened to

sue the travellers ejected from the Montego Bay flight He also suggested new on Sunday for the additional rules, which could include costs of diverting the air-

drunkenness. Some passengers are caught unawares by to disruptive passengers. crew will refuse to serve alcohol and can confiscate travelling on long-haul any duty-free drinks brought flights, where they often on board. The airline also says it will sue travellers for the costs of diverting an air-"Drunken passengers can.

be more than a nuisance on aircraft, they really can endanger the safe running of the plane," the CAA said.

'ISLINGTON LOFTS'

CANAL SIDE VIEWS £130, 000 - £285, 000 TWO BED FITTED LOFTS 1930'S PRINTWORKS ROYLE WENLOCK ROAD ISLINGTON N

in London another trying to wrench open a rear door incidents of so-called "air rage" appear

seem to be growing."

iour, were flown back to airlines this week to discuss Britain. Airtours, the original carrier, said the passengers threatened cabin crew, aggressively demanded more drinks and started a fight in

iour is unacceptable does of reported serious incidents on flights had not risen over The meeting came as 12 the past five years, but passengers thrown off a remained at around 30 to 36 folk, Virginia, because of lines carry 17m passengers a

breath testing passengers craft.





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FINANCIAL TIMES FRIDAY FEBRUARY 5 1999 ★

RECRUITMENT



Military management

Richer Sounds, the UK hi-fi

chain, admitting his interest

in military campaigns in his

further, however, it became

obsession with planning and

field disposition. He would

never get in the army - his

hair is too long - but you get

latest book, Richer on

Leadership.* Reading

clear why. He runs his

meticulous attention to

detail and a general's

the impression that he

knew his generals.

Mr Richer is an

seem old-fashioned.

unconventional and

has become adept at

knows his managers more

thoroughly than Napoleon

individualist. Some of his

ideas could be straight out of

management school. Others

occasionally bordering on

the eccentric. The point is

that his ideas work and he

articulating them for the

henefit of others. When

steers clear of "super-

recruiting, for example, he

talented whizz kids". He

writes: "They know they

honour of joining your

don't need to work hard so

they're grasshoppers, flitting

from one job to another. As

soon as they've done you the

businesses with a

Julian Richer is an individualist but he runs his company with the precision of a general

The one advantage of a few days in bed with flu is that it allows you to be distracted. However much you try to read or focus on anything, be it the TV. radio or a game of solitaire, listlessness soon takes over. But it makes for some diverse reading. History books are

particularly useful for whiling away illness because you do not have to start at the beginning and you know how things turn out anyway. Even so it always chokes me to read of King Harold's defeat at the Battle of Hastings. One of my pet theories is that the Rnglish never really got over it. More than 1,000 years on, at a recent enactment, the crowd of onlookers were cheering the Saxons and

booing the Normans. I was far too miserable for the Norman Conquest last week so picked up The Campaigns of Napoleon by David Chandler instead and skipped straight to the Battle of Waterloo. Few historians, military or otherwise, can resist playing the "if only" game - if only Goering had continued to

bomb the airfields, if only the tanks at Cambrai had been given sufficient support to exploit their breakthrough, if only the referee had let Sol Campbell's goal stand; that

kind of thing. Mr Chandler played the game so adeptly that I found myself lamenting Napoleon's mistakes. Most of the mistakes, in fact were made by his generals: Grouchy was completely out of it. Soult seemed semi-detached d'Erlon proved tactically naive and Nev was plain

It was still, as the Duke of Wellington admitted, a close run thing. But vhatever the failings of the French commanders, the ultimate responsibility had to lie with Napoleon. As Mr Chandler points out, many of the better French generals were overlooked, or given the wrong job. The emperor ruined a brilliant plan to split the allied armies by playing his generals out of position.

Military analogies in business are out of fashion so I was surprised to read

company, they'll hop to a rival firm for more money." He prefers instead to find ordinary people who are exceptionally talented". He points out that "you have to look beyond the CV at the nerconality and readiness to work hard. I find very often it's the people who have had a rather tough time in the lobs market who show consistent, dedicated performance."

Many in Richer Sounds' management have come up through the ranks. David Robinson, group managing director, started at the age of 16 as a sales assistant. "We steer clear of rich kids and PhDs. I would rather take someone who may not have brilliant academic qualifications but is enthusiastic about the job." writes Mr Richer.

New managing directors know they are working in a practical environment when they are handed their managing directors pack". This consists of a tool kit. including a notebook and pen and, somewhat bizarrely, a smoke mask which could be a lifesaver in a fire in a hotel or a

Mr Richer is so attached to his own notepad and pen that they are covered in day-glow wrapping. Managing directors are expected to carry their pads and pens everywhere and to use them. Not everyone has to use the worksheet. This is a Richer speciality. He eschews computers and electronic organisers for an A3 piece of paper. His main

technical refinement has been a clear plastic cover to avoid coffee stains. The worksheet, replaced every two weeks, is organised into various columns and lists, and includes everything he needs to do: meetings. diaries, tasks, priorities, the lot, all recorded in tiny writing. "This one sheet of paper is more useful to me than a fancy computer." he

The latest book repackages many of the ideas in his first book. The Richer Way. Neither book has been circulated in the US. This seems a pity since they would sit well with the practical business ideas of entrepreneurs such as Hal Rosenbluth who built Rosenbluth Travel by focusing strongly on

In the spotlight

Headhunter books appear to be bursting out all over. These once-discreet individuals are becoming attracted to the media spotlight. Some of the name: in Nancy Garrison's Jenn's recent book. The Global 200 Executive Recruiters, are also in a book called Navigating Your Career, 21 of America's Leading Headhunters Tell

You How It's Done. What they actually tell you is how they prefer it to be done. One chapter, for example, makes a less than convincing case for why it is in your interest to help a headhunter seeking information on other people. The idea is that next time it could be you who is in the Perhaps the most

revealing chapter of all, however, is a debunking sermon from Windle Priem, vice-chairman and chief operating officer of Korn/ Ferry International. Mr Priem is sceptical of

taxts that warn executives to work fewer hours. "I've never seen a candidate's name cut from a short list. because he or she works too hard." he writes, Neither does he go for the family-friendly corporate leader. Successful executives, he says, "do not permit themselves the illusion that their company's board or shareholders are eager for them to spend more time with their families".

He is not convinced that working abroad is an essential part of getting to the top. Nor is he impressed by those who argue that job satisfaction is more important than job compensation. In business. he argues, the best jobs pay the most. "People tend to earn what they deserve to

*Richer on Leadership, by Julian Richer with Kate Miller, Richer Publishing £9.99 **Navioating Your Career, Christopher Hunt and Scott Scanlon, John Wiley. \$16.95. Books can be ordered through the FT Bookshop, tel + 44 181 324 5511 for overseas orders, e-mail: ftbookshop@bvcd. richard.donkina ft.com



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Bidding wars

Multinational companies with

operations in eastern Europe

are engaging in increasingly

professionals, according to a

new report by the Economist

Job hopping and poaching

has reached such a stage

that some companies are

protecting staff identities as

fierce bidding wars for the

limited pool of skilled

Intelligence Unit.

secrets, limiting the

headhunters.

distribution of contact

directories and screening

Although ever-higher

salaries continue to lure

that the cash fixation

strengthening central

packages are taking

calls to filter out those from

people away, there are signs

displayed by executives in

the former Soviet Union is

European economies where

more traditional executive

less apparent among the

Research shows that managers switch off in meetings

If anyone doubted that meetings are the bane of corporate life, they might like to look at some research among 400 senior and middle managers in the UK which found that almost a quarter admitted to dozing off in meetings.

Nine out of 10 of them had missed meetings and eight of 10 confessed to daydreaming during meetings. That said, business people seem to be obsessed with meetings. A typical manager has 60 study, carried out by Research Business International for MCI WorldCom Conferencing.

The study estimates that a tvoical out-of-town six-person meeting costs £1,645 when lost productivity is taken into account. This calculation seems a bit suspect since, if a meeting is necessary, the cost has to be borne like any other overhead. But costing a meeting is a

Many employers consulted in the research by Louisa Vinton, the report's author. said they placed a high value on women managers. Some, in Bulgaria for useful way of focusing on its example, argued that worth. Clearly MCI believes women make the better people should be making managers. The report costs

more use of audio and video Details: + 44 171 830 1007

BANKING FINANCE & GENERAL APPOINTMENTS

Fund Management - Global Sales Manager

Our client is the international retail investment management arm of one of the world's largest banking and financial services organisations, managing assets of over £300 billion. Operating globally, the asset management business provides a wide range of leading edge investment products and services distributed through proprietory and third party networks to institutional, retail and private investors. A rare opportunity has arisen for an experienced and ambitious professional to join this rapidly expanding international division and drive the sales process forward on a global scale.

London

Reporting to the Chief Executive of the International funds division, key responsibilities are:

· Formulating and executing global sales plans, working closely with the Chief Executive and other key members of the team in devising a successful strategy.

Liaising with product management to develop marketing plans, new

products and services and pricing policies. Establishing and managing internal and external relationships for third party and direct distribution, predominantly dealing with Institutional Intermediaries. The individual will be required to develop

key relationships which deliver long term growth.

- Managing and developing the salesforce globally, this will involve the recruitment and subsequent training of experienced sales people to ensure a high consistency of product knowledge.
- ◆ Leading and motivating the sales force to continually achieve the highest levels of performance.

- ◆ At least 10 years' experience in mutual funds sales/marketing with experience of managing a decentralised salesforce.
- Proven capability in building a fund distribution network globally. Willingness to travel is a prerequisite.
- ◆ Extensive knowledge of investment fund products and the ability to communicate this effectively.

Six Figure Package

 Excellent people management and interpersonal skills. To succeed in this demanding role, you will be a highly energetic and motivated individual with a proven track record. It is essential that you are able to demonstrate measurable success, both in the short and long

term. in order to achieve the targets for growth of funds under management, which are ambitious yet attainable for the right candidate. This appointment represents an outstanding opportunity to play a major part in developing a business globally and the remuneration package is designed to attract the highest calibre individuals.

Interested applicants should contact Sarah Hesse-Hunter at Michael Page City, 50 Cannon Street, London EC4N 6JJ, quoting reference 478966. Fax 0171 329 2986 or telephone 0171 269 1883 for an initial discussion, e-mail sarahhessehunter@michaelpage.com

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Relationship Manager

London/Europe

Our client is a leading financial services institution, widely recognised for the quality of risk advisory services it provides to a global client base. The London marketing team is expanding Its European client coverage in response to a rapid growth in demand for these services.

This has resulted in an excellent opportunity being created to join this highly respected institution.

Responsibilities will include:

- Networking and pro-active new business development to expand the European client base, including telephone and face-to-face interaction with clients.
- Existing client relationship management to ensure high retention rates.
- Explanation and marketing of the group's range of credit risk advisory services.

The ideal candidate will possess: Strong relationship management and

£ Excellent Package

communication skills, including the ability to conduct business meetings in English and Spanish. Additional European languages would be advantageous.

- 3 to 6 years commercial banking experience, including a sound understanding of corporate
- Experience of marketing commercial banking products such as Cash Management or Custodian Services would also be advantageous.

Successful candidates will receive an excellent remuneration package, which will fully reflect experience and performance.

Interested individuals should contact Lee Thacker at Michael Page City on 0171 269 1864 for an initial discussion. Alternatively, please send your CV with details of current remuneration, to Michael Page City, 50 Cannon Street, London EC4N 6JJ, fax 0171 329 2986 quoting reference 458846, e-mail: lesthacker@michaelpage.com

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Mezzanine Finance

German speaker

iste Capital Group PLC is the leading specialist provider of mezzanine capital in Europe. Since its formation in 1989, it has arranged in excess of £1 billion of facilities for over 100 companies across Western Europe.

London based

A new executive is sought to further strengthen the Group's business in the German speaking countries, working on predominantly MBO/LBO deals and ent capital transactions. Based initially in London, the successful candidate will assist in sourcing iting and structuring mezzanine financings. In addition to the German speaking markets, it is anticipated that the successful candidate will also be involved in substantial cross border European

The Candidat

Successful applicants are likely to possess around two year's structured lending experience in the field of leveraged transactions with a knowledge of the German market. Exposure to structuring and documentation of

The second secon

£ Competitive Package

transactions, together with fluency in English and strong credit skills are essential.

This represents an outstanding position for an executive with German as their mother tongue to join a market leader in Mezzanine Finance, Interested candidates should contact any of the consultants listed below for an informal discussion. Please quote reference 456655

Contact Mark Petiman or Richard Colgan at Michael Page City, 50 Cannon Street, London EC4N 611, UK. Telephone 0171 269 1868, fax 0171 329 2986,

Alternatively, contact Sabine Dolfen at Michael Page Finance, Mainzer Landstrasse 39, 60329 Frankfurt, Germany. Telephone 069 24 26 180, fax 069 24 26 18 18, www.michaelpage.com e-mail: sabinedolfen@michaelpage.com

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ARAB PETROLEUM INVESTMENTS CORPORATION

APICORP is an inter-Arab corporation established by the member states of OAPEC to finance and invest in petroleum and petrochemical projects. Total assets exceed US\$ 1350 million.

The Corporation, based in Al-Khobar, Saudi Arabia now wishes to appoint to its Treasury & Capital Markets Group the following personnel:

Financial **Analyst**

Reporting directly to the Head of Treasury & Capital Markets

The suitable candidate will possess the following

- Ability to prepare economic reports covering specific
- and global financial markets.
- Good analytical and writing skills are essential. Provide analytical/credit research support to Traders and Portfolio Managers. The successful candidate will
- undertake research, analysis and report preparation. A postgraduate degree in economics or finance with a comprehensive knowledge of issues affecting global financial markets.

Candidate should have 5 - 8 years of relevant experience. In addition, PC skills and good understanding of

spreadsheet and data base software will be beneficial. Candidates are expected to be team players with good inter-personal skills. Proficiency in (spoken & written) English is essential.

Assistant Portfolio Manager - Equities

Suitable candidate must have experience with a proven track record in the following:

- Equity Fund Management/Trading.
- Fundamental aspects of economics
- Good understanding of International Equity Markets, with particular emphasis on U.S. and European markets.
- Demonstrate good analytical skills and portfolio management abilities.
- As a senior member, the candidate will play a major role in the overall investment process of the Division formulating & Implementing strategy, and contributing significantly to the overall asset allocation process.

Candidate is expected to be a team player with good intersonal skills and profit making track record.

In addition, PC skills with Portfolio Management software and good understanding of spreadsheet and database applications will be beneficial. The candidate will also be required to assist in the preparation of formal reports on market conditions and appropriate strategies.

Talented graduate, with a minimum of 5 year's equity inves experience either as an analyst or portfolio manager.

structuring and managing transactions, monitoring

Will work closely with London colleagues in a flat team

3-6 years' relevant experience gained from structured

lending, corporate finance, or private equity itself.

qualification or MBA. Additional European language skills essential combined with fluency in English.

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in a challenging environment.

investments made and negotiating realisations

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The appointments will be for an initial 2 year contract, renewable. In addition to the highly competitive tax free salary, there is a comprehensive benefits package which includes free fully furnished accommodation, transportation and education allowances, medicare, relocation expenses and a contributory retirement fund. Applications in the strictest confidence, giving relevant details of personal and career history

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The School is engaged in a major expansion of its undergraduate, postgraduate, executive education and research programmes. As part of this process, it is seeking, in conjunction with colleges of the University, to appoint six new lecturers.

The specialisms and college associations of the six posts are as follows:

Exeter College:

St Hugh's College;



Strategy, in association with a Fellowship at Brasenose College;

New Business Development, in association with a Fellowship at



Finance, in association with a Fellowship at Lincoln College;



Operations Management, in association with a Fellowship at



Marketing, in association with a Fellowship at Worcester College;



A further opportunity for a successful woman candidate is available at St Hilda's College. The area of academic specialism is open.

Further particulars containing details of the duties and full range of emoluments and allowances attaching to the university and college posts, may be obtained from Deborah Lisburne, Said Business School, Radcliffe Infirmary, Woodstock Road, Oxford OX2 6HE, (tel: 01865 228521, e-mail: acvacs@sbs.ox.ac.uk) to whom completed applications (ten copies or one if airmailing) should be sent by 23 February 1999. Interviews will be held on 15/16 March. Further details about the Said Business School can be found on www.sbs.ox.ac.uk. Further posts will be advertised in the following academic year and potential cardidates in any area of management are invited to register their interest.

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INVESTMENT MANAGEMENT, INTERNATIONAL MUTUAL FUNDS

PROJECT MANAGER STRATEGIC BUSINESS DEVELOPMENT

Our client is a major global asset management group with funds in excess of \$400 billion, managed for both institutional and retail clients. Its US business manages the substantial part of these funds with its non-US international mutual funds business being located in London. As a result of planned major growth, our client now wishes to appoint a senior Project Manager to work within its Strategic Business Development team which covers Europe, Asia and Latin America. This individual will be closely involved in the formulation and implementation of strategic business initiatives.

The primary responsibility of the role is the generation of ideas and recommendations to help develop and implement an international strategy for the mutual fund group. This will include the following -

- gather, analyse and interpret a variety of data to support business initiatives
- maintain/analyse competitor activity in order to establish trends & opportunities
- provide information on product providers and distribution trends
- work closely with appropriate UK & Overseas business units in order to prioritise international markets

a develop/manage relationships with external suppliers

The successful candidate will have 3/5 years' experience of strategic business analysis, gained in Asset Management, strategic consultancy or other financial services areas, preferably within an international context. Experience of mutual funds will be advantageous. Moreover, the candidate will have outstanding analytical skills, be innovative and creative and be able demonstrate strong communication skills in an energetic and dynamic environment. Language skills will be highly desirable.

For further information, please contact Martin Symon at Jonathan Wren & Co Ltd., No.1 New Street, London EC2M 4HY. Telephone 0171 623 1266. Fax 0171 626 5258.



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- THE POSITIONS Senior and junior sales and marketing managers, ideally with experience in both equity and fixed income markets.
- Responsibility for the develop innernational cilenc hase.

Part of a small team focused on extending the company's

Previous experience of repo/securities lending is vital, whilst a working knowledge of proprietary/derivative trading

product and systems dev

OUALIFICATIONS

Graduate calibre with excellent communication and

Assist proprietary trading and take a pro-active role in further

A minimum of three years' sales and marketing experience gained within a banking, stockbroking or international

sonal skills. European language skills are highly

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Director of Acquisitions

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- Responsible to the Group Finance Director for the development and management of the Group's acquisition and business development programme

Developing strong relationships both internally and externally to identify opportunities for corporate development and group synergy. Conducting post-acquisition appraisals.

- Outstanding high-achieving graduate accountant/ lawyer with an action orientation and distinguished record in blue-chip corporate finance organisation. MBA and relevant experience in commerce desirable.
- Authoritative origination and transaction experience in M&A and disposals with knowledge of international financing, tax and legal matters. Disciplined analyst and planner with commercial focus
- imaginative team player with stature and poise. Robustness and flexibility to represent the Group effectively in a broad range of transactions.

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innovative products within the International Mutual Funds business. The Group's primary focus is towards Europe, Asia and Latin America. In addition to ensuring products are leading edge you will also monitor, review and advise on funds performance, trends and products pertaining to specific channels and

To succeed in this challenging role you will require a high degree of numeracy, intellectual agility and an analytical mindset. Problem solving and lateral thinking will be your forte. Professionally qualified (ACA. CFA, MBA, Actuary) you will be proficient in one or more European languages in addition to English. Recent international experience of marketing and product development in a financial services environment is prerequisite; you will be comfortable with financial modelling using a number of programmes. This is an excellent opportunity to pursue your career with a progressive, world class Group.

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tion with the other group departments involved in the

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implementation of these operations (Legal, Tax, Accounting

and Consolidation, Strategy and Development, Operational

departments, etc.) you will coordinate the analysis and the

the director of the Group Corporate Finance.

implementation of different projects.

administration or equivalent)

- university degree (law, economics, business and

in an audit firm or a tax consulting company.

 4 to 5 years experience in a large industrial company, in a holding company or in a bank, or similar experience

. - fluent German and English (knowledge of French being

character. Verbal and written communication skills.

of opportunies for own initiative and direct action - attractive salary and all the benefits you would expect

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Engineering. A postgraduate degree or diploma in

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English while a working knowledge of any other

■ Computer literacy and the ability to understand and

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- Preparation and analysis of the Consolidated financial results for the Group for presentation to the Main Board and Senior Group Management
- Preparation and analysis of Group budgets and forecasts
- · Provision of general financial analysis service to the Group CFO
- Participation in development and implementation of Group financial planning and control systems, world-wide

Your profile:

- 5+ years financial, accounting and reporting experience in a multi national company. Staff management experience an advantage.
- University business or accounting qualifications. CA, CPA or similar preferred.
- Excellent analytical and communication skills.
- Fluency in English with good knowledge of German preferable.

Who we are:

Reporting to the Vice President Group Reporting and Tax, Management Reporting is a part of the Group Reporting and Tax finance team. In addition to the duties mentioned above Group Reporting and Tax is also responsible for the world-wide Tax planning and management, and the development and control of common accounting systems and policies, world-wide.

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Requirements: Advanced university degree in business administration, booking-investment or directly related field; at least 10 years' progressively responsible professional experience in investment/pension fund activities at senior level, 5 years at supervisory level in a large

Language and interpersonal skills: Excellent interpersonal, written and oral ation skills in English.

practices; Chartered Financial Analyst (CFA).

Computer knowledge: Full computer literacy essential as extensive use of technology is made, including computerized on-line systems. Desirable: Working knowledge of Arabic; knowledge of Middle East cultures/work

ration at PS level: Annual net (tax-free) salary starting from USS 69.300 (single)

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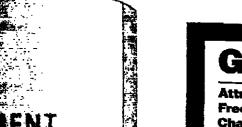
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GUINNESS

Are you more than a **Finance Director?**



The Fresh Chicken Division is a division within Grampian Country Food Group, a highly successful privately our and UK market leader in the supply of chicken, pork, beef and issub to the retail and food service industries. The Gre employs 11,500 people in eight operating divisions and has a turnover of around £850 million.

£70,000 + Bonus + FX Car + Bens Thorne, S Yorks

The Division commands a strong position in the UK retail market and has a turnover of £350 million. As a consequence of a major strategic acquisition and internal reorganisation, an outstanding commercially orientated individual is sought to drive forward the Fresh Division.

This is a high profile position both internally within the business and externally in the UK rates market. It reports to the Divisional Managing Director and operates at the heart of the business. Fundamental to the success of the role will be the ability to operate outwith the accounting function and to help mould the development of the

· Ensure the financial health of the Division during dynamic growth.

 Offer to the senior management team clear objective advice and support.

Challenge business assumptions and inv

Ensure that the key levers of profitability and cash

to maximise benefits to the business.

 Be able to demonstrate leadership and strong manmanagement skills.

with and can lead change.

the successful candidate will be:

This is an outstanding opportunity to gain a high profile role in a major UK company. Please forward your CV to our retained consultant James Newman, Executive Division at Michael Page Finance, Leigh House, 28-32 St Paul's Street, Leeds LS1 2PX, fax 0113 243 3177, quoting reference

generation are clearly understood, communicated and

development solutions to drive the business forward. ideally with an excellent track record of achievement in a

profit accountable role within a fast moving environment,

 A committed team player and an excellent communicator. Capable of participating in areas outside of finance.

A forward looking, innovative thinker who is comfortable.

actioned by every level of the business.

Identify profit opportunities and support business

Michael Page

Nycomed Amersham

Corporate Tax Manager

med Amersham is a world leader in in-vivo diagnostic imaging and research based biotechnology supply. The rany aims to generate technologies which link the frontiers of bloeclence with society's needs for better and more cost effective beatiticare. Their global organisation has annual revenues of £1.4 billion, employs around 11,000 staff worldwide and has R&D, manufacturing and marketing operations in all of the world's major markets.

Bucks

An exciting role has arisen for a Corporate Tax Manager. Reporting to the Director of Tax, this role will be heavily biased towards international work and will have the

- Working with the Tax Director on the formulation and mentation of the Group's taxation strategy.
- ◆ Optimising and monitoring compliance of the Group's orkiwide transfer pricing policy.
- ◆ Planning and strategic development for the repatriation of oversees profits to the UK.
- Project work in relation to acquisitions and disposals. Due to the nature of this role. Nycomed Amersham wishes to appoint an energetic, commercial individual who will be

£ Competitive Package

comfortable operating at a senior level within the

You will be a qualified ACA, and possibly ATII, with at least five years post qualified experience gained within the Big 5 and ideally should have reached senior manager level having gained experience of advising international Pics. This is an ideal opportunity to move into industry and become an integral part of genuine business decision making.

Interested candidates should contact our advising consultant Flona Reynolds at Michael Page Taxation, Page House, 39-41 Parker Street, London WC2B 5LN, quoting nce 480452. Telephone 0171 269 2322 or fax 0171 831 6662, e-mail: fignareynolds@michaelpage.com

Michael Page

TAXATION

Foreign D. Colonial

A member of the Hypo Foreign & Colonial Group

Fund Accountant

Foreign & Colonial Management is a global investment management company ma a diverse portfolio of institutional and retail clients based in the UK and overseas.

London

As part of its ongoing strategic development, Foreign & Colonial now needs to recruit a Fund Accountant to further strengthen their finance function. This is a high profile role reporting to, and deputising for, the head of the function, requiring a dynamic, flexible approach and the ability to liaise across all levels of the business.

Key responsibilities will include:

- Production and presentation of half yearly and statutory accounts for publicly quoted investment trusts and unit trusts, reporting up to Board level.
- Monitoring offshore fund and unit trust accounts produced by third party administrators.
- Production and analysis of statistical information. Tax computations and returns including VAT.

£ Excellent

Ideal candidates will be qualified accountants from an investment or related financial services background, preferably in fund management and with a good understanding of fund accounting and taxation issues.

Candidates are likely to have gained a minimum of two years experience post qualification, but more emphasis will be placed on the individual's level of maturity and presence. This role requires a self confident, proactive approach coupled with excellent communication skills.

interested candidates should send a full CV with current remuneration details to James Rushworth or Tom Mardon at Michael Page City, 50 Cannon Street, London EC4N 6JJ, fax 0171 329 3426. Ref 482846. ·e-mail: jamesrushworth@michaelpage.com and

Michael Page

Financial Controller

West of London

Our client is a major developer of commercial property. As part of their development activity, they have a number of subsidiary companies operating in leisure, property and facilities management. With the continuing expansion of their business, they seek a Financial Controller for the Group.

Reporting to the Finance Director, your main responsibilities will be: Review and develop all financial systems

- Manage and plan the budgeting and
- forecasting processes.
- Control of cash, including treasury management.

and controls.

 Manage and develop the Group's monthly and annual reporting procedures.

£40,000 + Car + Bonus

You will be keen to take ownership of these

functions and to become involved in the strategic direction of the Group. You will also enjoy the hands-on development of financial controls and a motivated finance team. As a qualified accountant with at least two years post qualified experience, probably in a medium sized commercial environment, you will be expected to influence decision making on operational aspects of the business. In return, you will receive an attractive remuneration package and the autonomy to define your role and career path.

Interested applicants should forward a comprehensive CV, including details of current salary, quoting reference 480065 to Peter Istead at Michael Page Finance, Europa House, Church Street, Old Isleworth, Middlesex TW7 6DA, Fax 0181 847 5703. e-mail peteristead@michaelpage.com

Michael Page

Finance Director

c.£55,000 + Car + Benefits

Midlands

Following a period of fundamental change, an exciting opportunity has been created to work closely with the Chief Executive to enhance the business performance and growth of a high profile, private property investment and development business.

THE POSITION

A BNB Resources pic company

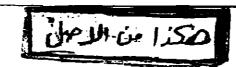
Deliver effective strategic and operational financial management of investment portfolio. Lead a small team with direct report to Chief Executive.

- Review and develop IT and other systems, increase scop
- QUALIFICATIONS
- Minimum 5 years' post qualification experience of senior financial management and business performance improvement. Proven ability to deliver results sector experience an advantage but not essential.
- Strong background in financial planning and analysis. Experienced in Identifying and securing commercial funding. Familiar with methods of investment evaluation. Sound knowledge of current taxation issues.
- Highly credible, tenacious and personable. A self starter but equally effective team player. Committed and ambitious. An able negotiator. IT literate.

se send full cv, stating salary, ref LG201213FT, to NBS, 54 Jermyn Street, London SW1Y 6LX Fax 0171 491 0447 Email jenefer W@nb-selection.co.uk . Tel 0171 493 6392

This window open.

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GROUP FINANCE

UK Financ



Britis + FX Car + Bene

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Colonial Group

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E Excellent

Midlands

apportunity has been escated he businete performance and divelopment business

c. £100,000 package plus benefits



UK. London

UK Finance Director

A rare opportunity to join a profitable, high profile and growing media business. Penguin UK is a substantial component of the c. £550 million Penguin Group and a core business of Pearson Pic, a FTSE 50 company. Stretching runkt supporting the established UK Managing Director and Board in growing the business, both organically and by acquisition, and continued the significantly beyond financial

THE CUALIFICATIONS

THE ROLE

Car Fleet

Horsham, W Sussex

Car Ownership Scheme.

Fax: 01403 234654.

Project Manager

A Project Manager is required to deliver the design.

implementation and management of the Royal & Sun Alliance

Reporting to the Group Fleet Manager and responsible for the

provision of over 5,000 vehicles, the successful applicant will

demonstrate both financial and non-financial benefits and liaise

The ideal candidate will be a CCAB qualified accountant with a minimum of 2 years' post qualification experience, together

Project management experience with evidence of good analytical

skills, excellent communication, drive and determination are all

competitive salary and the kind of benefits you would expect

Please send CV with details of your current salary to Sue Davies

at Royal & SunAlliance, UK Facilities Management, Stane Court,

oversee the transition from a traditional car fleet. You will.

with all divisions of Royal & SunAlliance's UK business.

with current knowledge of the UK tax environment.

In return for your commitment, you can expect a highly

from a leading financial services organisation.

Albion Way, Horsham, West Sussex RH12 1FB.

Acting as part of an experienced and creative UK Board tasked with developing further an imaginative strategy to maintain and enhance existing strong revenue and profit growth.

Motivating, leading and developing a substantial and established finance team to improve the quality and responsiveness of financial analysis and establish an effective relationship with Group

Evaluating and refining the production of financial and management information to provide UK board colleagues with relevant and perceptive data to sustain profitable corporate development.

Tet: 0171 298 3333

Fax: 0171 298 3388

skills. Excellent staff and project management skills. Effective and dynamic in market-driven cultures and able to progress further.

Selector Europe

Spencer Stuari

circa.£35,000

Piease roply with full details to: Selector Europe, Ref. TRB/20036 16 Connaught Place,

Graduate Accountant with first-class financial management, modelling and business appraisal experience for a blue-chip, fast-moving business.

Media or related experience highly advantageous.

Challenging yet diplomatic style. Able to respond quickly and assimilate data promptly to generate imaginative business solutions. Capable of and

keen to encourage initiative whilst maintaining

GROUP FINANCIAL CONTROLLER

C. London **Highly Competitive Package**

Reiss is a dynamic new force in the design, marketing and retailing of high-fashion menswear clothing. Crowned 'FHM Menswear Retailer of the Year' for 1997, the Group is currently implementing an aggressive plan for national and international expansion. As part of a major programme to improve the efficiency of financial and management reporting systems across the Group, we are now seeking a highly motivated and exceptionally capable finance professional to take responsibility for the angoing development and implementation of this programme. The successful candidate will

join a small innovative and proactive team responsible for all aspects of financial management and control of

A key element of this challenging, hands on role will be the development of internal accounting controls and management reporting systems, with particular emphasis on providing quality financial information on a timely basis to guide the Group's expansion plan.

This appointment requires a high degree of dedication and commitment, and is best suited to someone who excels in a fast moving and demanding environment. The successful candidate will be a qualified Chartered Accountant (or equivalent), aged 25-40, with a proven track record in a retail environment, ideally, he or she will have a minimum of three years retail experience.

The company offers a very generous and comprehensive remuneration package, together with exciting career development opportunities for the right condidate.

Please send full personal and career details, including current remuneration and daytime telephone number, in confidence to Darren Reiss, Reiss (Holdings) Limited, The Reiss Building, 114 Kings Road, London SW3 4TX, Fax 0171 225 4901.

We're Unique. Are You?

Cupola is a Regional Development Capital and Operating Group, headquartered in Dubai and with offices in London, Geneva and Karachi.

The Group has grown significantly in recent years and has amassed some of the region's most significant blue-chip alliances and partnerships in the Capital, Consumer and Information sectors. Cupola's in-house Business Development Group handles projects and business ideas from conception, planning and feasibility and into pre-

We are looking for highly motivated individuals for the following Dubai-based

Vice President - Business Development Group

A high quality finance-oriented business developer with more than five years' experience of the communications, technology and light industrial sectors in the West or the Middle East. You should have a proven track record in leading or strongly supporting new business and corporate acquisition strategy in projects up to the 520 million mark. You should possess strong negotiation, analytical and communication while you see a programming proportion and communication. skills. You are a persuasive presenter and someone who can multi-task and lead effectively. We would prefer an MBA in either finance, marketing or candidates with professional qualifications (ACA, CFA or equivalent).

Technology Analyst - Business Development Group

You will work with the BDC as a senior analyst, with a specialisation in the nunications, media, information or technology sectors. You must possess a firm grasp of trends in at least two of these sectors and be able to drive identification of growth sectors and investment opportunities for a strategic investor like Cupola. You should possess strong analytical and communication skills. You need to be able to develop business plans for the operations you identify and critically evaluate external proposals we receive. You should be an MBA in finance or have a first degree, backed up by at least two years' professional or post-degree experience.

For both positions you should be willing to relocate to the United Arab Emirates. A comprehensive salary package is offered commensurate with qualifications and experience. Please apply in confidence by sending your CV (marked with the code BDG') to:

Army Peterson, The Cupola Group, P.O. Box 23448, Dubai, UAE. Tel: 971 4 319668 Fax: 971 4 319665 or e-mail your details in confidence to: amv@cupolagroup.cog

CUPOLA

nation please visit our website at www.copolasroup.com

Our client is a leading participant within its sectorhaving built an enviable reputation for quality and professionalism. The company has considerable exposure to currency and commodity price fluctuations and wishes to increase its tisk management activities. Additionally, there are significant investments which are dynamically managed for maximum growth.

The position requires an individual to co-ordinate all the commodity and currency operations, investment fund monitoring and management (including the activities of advisers) and significantly to extend the computersation services of, and communication between, all parties. The role also includes the daily administration of the Pension Scheme, together with certain financial and taxation affairs.

There would be considerable scope to extend the role to assisting in investment appraisals and decisions.

The successful applicant, ideally a graduate with advanced spreadsheet skills, will have an eye for detail, a mature attitude and the ability to liaise effectively with colleagues and financial advisors. An accountancy qualification would be an advantage, as would relevant or adaptable experience.

Investment Finance Manager

Kent

£ Competitive + Car + Package + Bonus

London ECIN 2HD.

Michelangelo Associates

International Services Company

SUNALLIANCE

GROUP FINANCIAL ANALYST

COMPLETEIVE PACKAGE / CENTRAL LONDON

Our client is a leading FTSE 250 international services provider. The Group has strong brands and a pre-eminent position in major global markets operating in 28 countries worldwide. It works in partnership with world-class clients and is committed ous improvement. The Corporate Planning & Analysis division seeks an ambitious Accountant to join the team.

THE POSITION

- Join a young, energetic team responsible for evaluation of investment projects, financial planning and support of major corporate projects, such as acquisitions, joint ventures and disposals.
- Play a key role in the analysis and production of the Group Strategic Plan and Corporate Budget.

 Critical point of contact between the Group Finance function and the business units. Close proximity to the business and significant exposure to the Board.

QUALIFICATIONS

- High-calibre Chartered Accountant with corporate finance experience. Impressive academic and career achievements.
- First hand experience of acquisitions and strong project management skills. Pragmatic and rigorous approach to problem solving.
- Dynamic, proactive and a team player with strong interpersonal skills. Ability to build relationships with people at all levels.

SAINTY HIRD PARTNERS



Picase send a full or and current salary details, quoting ref: 990115, to Rebecca Stewart, SHP Associates, Aldermary House, 10-15 Queen Street, London ECSN 1TX. Tel: 0171 815 8888, Page 0171 815 8800.

Innovative Executive Recruitment

HEAD OF TECHNOLOGY FINANCE

LEADING MOBILE COMMUNICATIONS ORGANISATION

M4 CORRIDOR

• Cellnet are a joint venture company between British Telecom and Securicor. Established in 1985 the organisation is one of the principal providers of mobile communication services to the UK business and consumer markets.

● Billings exceed £1.5 billion with over 4 million subscribers. This market is characterised by multiple tariffs, multiple service offerings and is heavily dependant upon developments in leading-edge technology.

 Reporting to the Finance Director, managing a team of 20 finance professionals, this is a challenging opportunity to act in a pivotal role within the Cellnet Technology Group. Principle activities include co-ordinating, reviewing and toring budgets (£500m + p.a.), setting and appraising long-term investment plans and developing long-term relationships with Supply Chain, Process, Technology and

c. \$70,000 + BENEFITS A graduate qualified accountant, with an established record of achievement at senior level in a quoted PLC

commercial outlook aligned to well honed technical accounting skills. Oursoing manner with excellent communication skills, capable of quickly gaining credibility, particularly in a customer focused high technology environment. Energetic, resilient and good under pressure. Comfortable working in a relatively informal non-hierarchical and tr ara orientated

environment, where finance actively contributes to

broader commercial decisions. Must have a distinctly

business environment. Able to contribute to the development of a strong "best practice" finance function which supports rather than constrains the exploitation of high value, high technology solutions in a dynamic, high growth business sector.



Please apply in writing quoting reference 1770 with full career and salary details to: Kevin Bishop, Whitehead Selection 11 Hill Street, London WIX 888 Tel: 0171 290 2129. Fax: 0171 290 2085 E-mail: kevin.bishop@antrop.com



Listen to your Future Unfold

You will have heard that trish Life is one of freland's largest life and pension providers. As part of our ongoing development programme, we currently seek, for our Irish operation, as

Regional Manager

This is a senior executive position with the largest direct sales force in Ireland. You will be responsible for the full operation of a specific region and provide vital input into the future direction of the business.

Ideally, you will be aged 35 - 45 with an outstanding career to date. Management experience is essential along with a proven ability to achieve results through others. You will possess excellent communication skills, a high level of personal initiative plus flexibility to operate in a fast changing marketplace. Knowledge of the personal finance services market would be advantageous.

> In return, Irish Life offer a very attractive remuncration package with all the benefit you'd expect from a market leader.

> > Application Procedure

In apply, send full career and renumeration details to:

John O'Toole, Human Resources Division, Irish Life Assurance Plc, Lr Abbey Street, Dublin 1, by Wednesday 17 February 1999.



We hear you.

INTERNATIONAL

INVESTOR RELATIONS

Leading European based consultancy

network seeks additional executives for London office.

Financial background and languages

essential, experience in corporate

communication an asset.

Sound writing and analytical skills plus

database management are required.

Box A6305.

Financial Times,

One Southwark Bridge, London SE1 9HL



IT Appointments

United Kingdom

Management

Operations

Manager

£Excellent basic

plus benefits

City

McGregor Boyall

UK Based with International Travel

Allied Domacq is a major player in the field of international drinks and hospitality employing over 50,000 world-wide. Its spirits brands

include, Berleger, City, Teacher's, Bellentine's, and Climatine, Cuth Streets, Courvoisis, and Tequity Street, in the tiff and is the world-leader is food franchising through the US

To support the Group's growing investment in

Information technology, Audit Services

Debt

Office



The UK Debt Management Office (DMO) is an executive agency of RM Treasury which is responsible for the issuance of Government debt and, soon, the Exchequer's daily cashflows. It is in the process of implementing a third-party front to back office system to run its cash management function and is seeking an experienced operations manager to take responsibility for this greenfield site, including building a small, dedicated operations team.

and control of the back office, settlement and associated processes to

Work closely with the Bank of England and other external hodies.

Have a financial markets background with solid experience in a similar

Have a proven track record of working with the Central Gits Office.
Ideally have had exposure to treasury from office trading, back office and
accounting produces and processes including technology systems.

Have excellent

The salary offered will take into account the length and quality of previous

For further information, please contact Andrew Keene or Heles Deakin on 0171 806 1420. Alternatively, send your CV, queting reference AKFT271, to McGregor Boyall Associates, 114 Middlesex Street, London E1 7JH. Fac: 0171 247 7475. Email: permanent@mcgregor-boyall.com or visit our web-site at www.mcgregor-boyall.com

ace. The DMO is an equal opportunities exoployer

relient communication and management skills, combined with relient and aptitude to join and expand a greenfield size.

Take responsibility for the setting up, manage

support front office dealing activities.

Ensure the smooth running of trade confirmations,

colleteral, inventory and reconciliation procedures.

Generate management accounting reports.

Build, manage and motivate the back office team

Quantitative Strategist

Derivatives Model Risk Group - London/New York

J.P. Montan is a global financial firm with leading positions in investment hanking, sales and trading, equity investments, and fund management.

The Derivatives Model Risk Croup is responsible for assessing model risk in all global derivatives businesses and developing a firm-wide framework for model risk and model arbitrage management. The group is also involved in strategic research topics from a derivative portfolio management perspective.

Within this group, an opportunity has arisen for a Quantitative Strategist, based in London or New York. The position requires an understanding of the issues involved in calibrating and benchmarking exotic derivative models.

An apritude to develop complex multi-factor derivative models and the ability to understand the sensitivities

Oracle Analyst Programmers

You'll see that within our organisation

there are numerous routes along which your career can progress. You could become one of our technical

reputation, a senior manager, or even a consultant in particular

technologies or markets. There is even the opportunity to blend different aspects of our activities and

Whichever route you choose, you'll find that we're dedicated to a philosophy of teamwork,

ament and long-term

We require candidates educated to degree level with proven experience

Oracle V7, SQL, PL/SQL, Developer 2000, Developer 2000 for the Web, Oracle Web Server, Pro*C and Unit.

of large exotic portfolios is vital. Presentation and communication skills are also important.

Suitable candidates should have 1-2 years experience in derivatives research with a proven track record in pricing model development, calibration using analytical/ numerical techniques and exotic parameter management methodology creation, or 1-2 years experience in quantitative trading in exotics with a proven track record of exotic portfolio management. An excellent educational background with an MSc or PhD in Theoretical Physics or Maths from a top-tier university is required.

To be considered for this role, please call Shelley Ashton on 0171 823 2222 (weekends/evenings 046S 418210) or send a full Cl; quoting ref. FT0302 to her at Millar Associates, 6 Stoane Street, London SW1X 9LE. Fax: 0171 823 2208. E-mail: shelley:ashton@millarassociates.com

JPMorgan

Logica provides a unique combination of business consultancy

and systems expertise for major organisations across all market

Our success has been based on the

are technically outstanding and academically accomplished. But more than that, they have a rare grasp of commercial priorities - they know how to make innovation work

So, when you join us, you'll find the

rewards go far beyond an extremely competitive salary and a wide range of benefits. You'll be assigned a

career manager, with whom you'll

agree performance goals, becau

sectors around the world.

in the real world.

These opportunities are based in the UK, with the opportunity

for overseas travel. Remunerati will not be a limiting factor for

quoting ref: BPAN/WP/OI, to: jobs_uk@iogica.com, or alternath send your CV to: Margaret Little, Persylvant Margaret Little,

Please send fell CV

Limited, Steph

75 Hampstead Ros London MW1 2PL tead Road.

For more information on

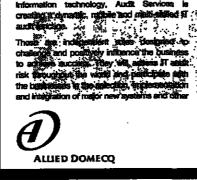
nternational edition

FT IT Recruitment appears each edition, and each



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CHRISTOPH GERTH



similar activities. Specifically we are looking for

Outstanding Global Opportunities

Business Focus - IT Audit

bipoliting the large systems developments roughbut the group - you will have \$-5 years if project management experience together with a strong beckground in systems. (Ref: PM290\$1/S)

Supporting the IT function in achieving their embition and becoming "World Class" you will be an experienced IT practitioner with the ability to apply your expectise and best peaching. The ability to benchmark a comprehensive IT function as a states for

continues improvement will be in essential secretary for this role. (Fet. 1729/25) Successful candidates will after capain.

management solutions

Deloitte & Touche, Stonecutter Court, 1 Stonecutter Street, London EC4A 4TR.

ement skills, the ability and credibility to liaise effectively at all levels and a feedble approach to problem solving. Includuals should be high achievers, not used to stationation in their careers. Successful careers and managed - John Alied Domeco and reach If you believe you have the necessary skills to

Highly Competitive Package

excel in either of these positions, please contact Liz Hayward at the address below or

Deloitte &

QUANTITATIVE / RISK ANALYST

Our client, a major European investment bank and key player in FX and interest-rate products is currently looking to recruit two dynamic

Quantitative Researcher

ROLE: Reporting to the Head of Quantitative Research, the role will work closely with other quantitative analysts to develop the mathematical framework for risk analysis under extreme scenarios across our FX and interest rate businesses. This will involve

- > Understanding and developing the full range of statistical theories to the bank's range of businesses, such as Extreme Value theory, and the nodelling of correlation between market variables. > Identifying and developing a risk measurement approach to enable the bank to monitor its business-wide extreme scenario risk (both market
- > Developing code to calculate risk measures based on the above models

EXPERIENCE: PhD in statistics or a Quantitative subject, and up to two years experience of statistical analysis.

An individual with a Maths/Physics degree (Post Doc. Preferred) along with 2-4 years trading or analysis background with a knowledge of FX

THE ROLE CONSISTS OF:

- > Review and criticism of pricing models for FX & interest rate derivatives developed by trading units, both from a mathematical/theoretical perspective as well as of the implemented model in the bank's systems including, if necessary, review of the code. > Review and monitoring of the exotic derivatives portfolios and for supporting the local risk managers in London, helping them to
- understanding the transactions and report the risk in the exotic portfolios. NEW PRODUCT PROCESS WORK:
- > Define or evaluate and approve methodical approaches to be adopted for new products.
- > Guarantee correctness and consistency of methodical approaches adopted for risk management purpos > Define or evaluate and approve default/fall-back/interim solutions which might be necessary or desirable for technical or economical reasons.
- This will focus on Pricing, Market Price Risk and Counter Party Risk.

Please contact Alex Blair on:



0171 335 0008 Email: a.blair@huxley.co.uk

INVESTMENT BANKING America House, 2 America Square, London EC3N 2AH

0171 335 5890

Director of Group IT/IS

- Attractive salary plus benefits
- London/Barcelona/Milan

Our client is a major pan-European outsourcing provider of digital reprographic and office services with main bases in London, Barcelona and Milan. The company has experienced dramatic growth, both organic and by acquisition, including the

recent acquisition of UDO Holdings pic in the UK,

and now employs 1200 people across seven countries and has a mover of over £100 million, all of which has been achieved in 14 months. Following this considerable growth the company now wishes to appoint a Director of IT/IS worldwide to be based in one of the above cities, according to the successful candidate's

The role will be a strategic, operational and commercial one. Key responsibilities will include review of the current IT provision and devising and implementation of a strategy to integrate the company's IT services across the European continent, to provide a bands on service for each individual unit and develop with the key staff the service provision for maximum efficiency and benefit to the business from MIS/IT. In addition the Director, as part of the senior management team, will be an important contributor to the development of technology based services



within the group and the key source of expertise on funne which the company can bese its future service offerings, including E Commerce.

A graduate (preferably with an MBA) with at least four years experience of managing a significant IT function, the success candidate will be highly commercial with in-depth experience of project management. IT systems strategy and budgetary control. Strong technical and commercial skills will be required, as well as people management skills. Experience of outsourcing in a client server and/or distributed environment with hands-on knowledge technologies will be necessary. The ability to translate commercial requirements to efficient Π service provision is a key

If you have the technical as well as the managerial ability, combined with commercial acumen, and experience of maraging in a distributed environment, preferably on a European basis, please send your CV together with alls of current remuneration and preferred location to: Bernard Grant, at KPMG Selection & Search, 1-2 Dorset Rise, London EC-FY SAE, Fax number: 0171 311 5872, E-mail: bernard.grant@kpmg.co.nk

KPMG Selection & Search.

employees@your.fingertips

IT Appointments in the FT. Includes Developers, Business Analysts and Project Managers. For more information please call: Tel: +44 171 873 4006 | Fax: +44 171 873 4331

Bank for International **Settlements**

Monetary

Department

es central bank coop and provides additional facilities for mational financial operations. Based in Basie, Switzerland, with a stative office for Asia and the Pacific in Hong Kong, the BIS has around 500 staff from some 30 countries.

System/Database Administrator

Ref 99474

In the team managing the time-series database platform in FAME and Sybase on UNIX, responsible for: application availability, data integrity and security; monitoring operational procedures; central bank clients; adding new databases formats; coordinating technical change with users and IT support staff; maintain

- degree with emphasis on compa
- several years' administration of large time-series/relational databases serving
- local and remote clients. experience with production support and

lication/software testine • good English drafting skills; good cor of another main world language

Statistical Analyst Ref 99517

.n the team preparing and publishing international financial market statistic responsible for, providing statistical assi to economists and secretarists of central bank committees; maintaining and developing banking statistics; handling enquiries from the financial and academic commu

- degree with majors in economics, statistics and/or computer science excellent computer/programming skills
- market data and instruments and of statistical methods, gained through experience in commercial or central
- fluent spoken and written English: good command of another main world language

Please send applications, with references, to Human Resources, Bank for International Settlements, CH-4002 Basie, Switzerland, quoting the relevant reference.

INVESTMENT BANKING

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their Global Convertibles Trading Group to provide short term ractical IT solutions. Based on the Trading Group you will provide pricing and analytics tools for the Interest Rate Derivatives Deale. The successful candidate will have a strong academic background coupled with a sound understanding of Equity/Interest Rate Derivative Products and have at least 1 years experience working within a similar environment. This prestigious

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Developer to build pricing engines and analytics tools Itilising relational and object based technology. You will build a number of leading edge tools and products for the world's financial markets. Excellent opportunities for rapid career growth, leading to project management. You need to have at least 2 years quantitative experience plus a relevant PHD.

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Paris shows London the way forward

Andrew Clark reviews the 'Macbeth' that Covent Garden should have premiered

How do you run a successful light of the recent deaths of three opera house? Wednesday's first distinguished Intendants (the night of Macbeth at the Opera lofty continental term for opera Bastille in Paris suggested a useful model. Phyllida Lloyd's new production may not have been an artistic revelation, but it provided a strong framework for Verdi's Shakespearean drama, and it was extremely well sung and played - as everything appears to be these days at the

Over the past four years audiences in the French capital have enjoyed a succession of solid rep-

in such a context, words such as access and accountability are irrelevant. You just need the right man

in charge ertory performances, and the slogan currently adorning the Bastille's entrance is no sham. "Vive(z) l'Opéra", it proclaims. Whether that is a rallying cry for opera in general or the Opera in particular does not matter. The fact is that 10 years ago, when the Bastille opened, the Opéra was in a mess. Today the building functions properly. Parlsians like going there, the old backstage strike culture has disappeared and there is plenty of good singing. In such a context, words like access and accountability are irrelevant; you just need the right man in charge.

While Covent Garden continues its fraught search for an artistic director, under a new management structure that divides power between artistic and executive functions, it's worth examining how the Pari-

Last year, or rather the year end-

ing at March 1998, produced a

record investment by British

business into soonsoring the arts.

There was a 20 per cent rise to

£115m in 1997-98 according to the

Association for Business Sponsor-

ship of the Arts.

Netherlands Opera, Het

Carmen: by Bizet: New staging

by Andreas Homoki, conducted

by Edo de Waart. The designs

are by Wolfgang Gussmann and

Gabriele Jaenecke, and the cast

includes Carmen Oprisanu and

Magritte: exhibition celebrating

includes over 90 paintings and

50 photographs; to Feb 7

Berlin Symphony Orchestra:

conducted by Eliahu inbal in

works by Liszt. With mezzo

the centenary of the artist's birth.

Martin Thompson; Feb 6, 9

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EXHIBITION

BERLIN

CONCERT

Konzerthaus

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Muziektheater

house chief) - Rolf Liebermann. Bernard Lefort and August Everding, the first two of whom were former directors of the Opera. They all had strong artistic antennae: Liebermann as composer, Lefort as professional singer, Everding as stage director. In the 1970s Liebermann almost single-handedly restored the Opéra's reputation. Like Everding in Munich, he did not share power with an executive director. He built a dependable team of lieutenants and showed everyone, from politicians to stage staff, who was in charge.

This month's edition of Opéra

International includes a glowing tribute to Liebermann from Hugues Gall, the Opera's current chief, who served his apprenticeship under Liebermann at the old Palais Garnier. Unlike his mentor, Gall could never count himself an artist, and he has not tried to emulate the artistic sensations for which Liebermann is revered. But as anyone who remembers his 15 years at Geneva will know, Gall has an artistic sensibility, and commands extraordinary loyalty among singers, conductors and stage directors. His job in Paris was not to create sensations, but to give the French taxpaver value for money, after the disastrous overspending that initially gave the Bastille a bad name. This he has done. Gall has all the right political connections, he is tough and he knows how to cast an opera. And as part of his Opéra job, he also happens to run the world's biggest and most successful ballet company.

People of Gall's calibre may not grow on trees, but they do exist a fact that appears to have bypassed Sir Colin Southgate, chairman of the board at "new" Covent Garden. By recruiting a fundraiser as executive director. sian success story was written. It and expecting to find an artistic takes on a poignant note in the director who will bow to the



Thriting: Maria Guleghina and Jean-Philippe Lafont in the title roles

executive's word, Southgate is sending out signals about Covent Garden's future identity. The emphasis seems to be on running a business and keeping his New Labour masters sweet, rather than developing an artistic organism. Until the Royal Opera House returns to the time-honoured system of vesting artistic and executive authority in one person, we can expect a weak executive and an interfering board. It is ironic that the new Mac-

beth in Paris was originally intended for Covent Garden's closing jamboree in 1997: in the fraught run-up to redevelopment, it had to be postponed at the last minute - leaving the Bastille, as co-producer, to give the premiere. Whether it will return to London is anyone's guess. If it does, it will give Lloyd a chance to clear tendency to over-egg the pud-

Anthony Ward's set is an austere metallic box: it looks like a modern stylisation of a medieval castle interior, opening up at the back for a series of showy gestures which illustrate the drama instead of illuminating it. Much is made of a big brass cage metaphor for the gilded imprisonment of power - in which the Macbeths are enthroned and meet their death. Costumes range across several centuries and continents: the witches are red-tur-

out some unnecessary frills.

draped in the golden apparel of an absolute monarchy. It's a beautifully lit postmodern staging, the visual style of which is nearly torpedoed by Lloyd's

baned martial arts groupies, Dun-

can's retinue seems to have

drifted out of an Arabian knights

saga and the Macbeths are

ding. She stresses Verdi's less elevating staccato rhythms by making the chorus ape them, and leaves little to the imagination: everything from Lady Macbeth's bath to the ripping of Macduff from his mother's womb is slavishly mimed for our delectation.

This compulsion to fill musical space suggests inexperience rather than wilfulness. The basic tenets of Lloyd's approach are imaginative and truthful, particularly the way the witches stage-manage each scene, like demons within. There's a strong sense of spectacle - essential for Verdi's 1865 revision - but Lloyd has the good sense to clear the decks for the Act 1 duet and the sleepwalking scene.

She is lucky to have two such credible singers in the leading roles. Jean-Philippe Lafont's problems. Can London do the mature Macbeth is big in stature,

improve the lives of the elderly.

One successful project involved

making Safeway supermarkets

The new centre has a wider

The Helen Hamlyn Foundation

is itself the recipient of generos-

ity. The initial funding came

from her husband, Paul Hamlyn,

whose own charity has helped

many arts institutions, most

notably the South Bank Centre.

Philharmonie Folkwang Essen:

Nigel Kennedy and Peter Daniel;

Beethoven, with violin soloists

St. Petersburg Philharmonic

Orchestra: conducted by Yuri

Temirkanov in works by

Prokofiev and Ravel;

in works by Bach and

more accessible to the aged.

dogged in temperament and generous in vocal declamation. He just about manages to keep up with Maria Guleghina, who has finally made the role of Lady Macbeth her own. She has presence, a house-filling voice and a majestic way with the vocal decorations. Above all, she has learned to impersonate Verdi's music rather than just sing it: her hectoring legato and sotto

voce squalls in the conspiratorial

first duet were thrillingly real-

The other parts, led by Franco Farina's Macduff, were capably filled, and Gary Bertini's conducting matched grandezza to fine-sprung ensemble and light-footed instrumental nuance. On this evidence. Paris seems to have found a solution to its opera

He is still committed to giving around £15m if the centre can come up with a new architectural plan which attracts sufficient lot-

Individuals can also help the arts has worked with companies to in kind. The Kneehigh Theatre of Cornwall opens at the Cottesloe at London's National Theatre next Thursday, with Nick Drake's play The Riot, thanks to Pete Townshend, the guitarist of brief and will concentrate on

tery money.

The Who. "design for our future selves". The play is a co-production Among its first projects will be with the National but Kneehigh how better design can help wanted to pay its way, which people working at home and how meant raising at least £20,000. Fortunately it has a fan in Townto prevent the growing number of "call centres" becoming the shend, who has a home in the sweat shops of the future. RCA county. He flew in his band from students will help develop the the US and played a rare benefit good ideas. The centre hopes to gig at the Hall for Cornwall in attract more funding from com-Truro - which raised £20,000. panies, the government, and

Kneehigh hopes that the London exposure will help find it a more permanent funder: BT has just come to the end of its three year sponsorship, which was worth £30,000 a year.

Antony Thorncroft

From Lieder to show biz

It is not only in opera that American singers are starting to dominate. Success in one area of music naturally leads to a desire to make a mark in others too.

Two American singers have appeared in recitals in London over the past week - one established, the other at the outset of his career. At St. John's, Smith Square the soprano Deborah Polaski approached the song repertoire from above, as it were, coming down from the Wagnerian heights at Bayreuth to the more modest, though not less demanding, requirements of th humble art-song.

For a dramatic soprano she fares surprisingly well. An apology was made at the half-way point for a voice which was said to be responding less well than it had at the rehearsal in the afternoon, but there was still a true legato and a feeling for the intimacy of the German Lied (though the long-breathed, floating lines of a couple of Mahler's Rückert Lieder did elicit some wayward tuning amid other lesser signs of strain.)

What we did not hear often was opera's reigning Valkyrie in full cry. Even Wagner's *Wesendonk Lieder,* favourite refuge of the dramatic soprano on the recital platform, was sung more as a true Lieder singer would – gentle shading, clear words, attention to detail – and Charles Spencer found some subtle colours in the piano accompaniment

Perversely perhaps, it was largeness of spirit that was missing. Neither the more tempestuous of her Brahms songs nor the fragrant among the Mahler stepped outside a limited expressive range. Polaski needs to take more risks and stamp her personality on the song repertoire with a bit more determination.

A few days earlier at the Wigmore Hall it had been the turn of a young American baritone, Marcus DeLoach. Having won the first Wigmore Hall International Song Competition last year, he was now back for what was in effect prize-giving day - his own solo recital of mixed Italian. German. French and American songs. accompanied by Thomas Bagwell.

No doubt the judges set out to find a singer with a special feeling for song, but on the evidence of this recital DeLoach is notable first for voice (steady, strong, with obvious potential for opera), second for his sense of showbiz (the encore from Mu Fair Lady had a real buzz) and only third - some way behind for an affinity with the standard song repertoire. Part of the problem was that

holding the voice back seemed to make the intonation shaky, as though he needed a good sing at full throttle to blow the cobwebs away. That happened with the American group of songs, and splendidly too. Released from the need to be respectfully stylish, his virtues suddenly sprang to life. This was first prize material: a shame we could not have had more of it.

Richard Fairman

eical Analyst

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continues to grow, up £1.6m to As ever, London attracted the £9.2m, but there was a slight dip, bulk of the investment, £48.8m, to £10.3m, in corporate member but companies seem to be ship donations. The growth in sponsorship

oprano Doris Soffel and planists

Donald Suizen and Enrico Pace;

Manon: by Massenet. Conducted

by Sebastian Lang-Lessing in a

staging by Cesare Lievi; Feb 5

broader minded about the arts owes much to the commitment of that they support - the old safe favourites, music and opera, have newer, medium sized companies, especially in the financial serbeen overhauled by the more vices area. There is still a great challenging theatre, which along need for business to think of the with museums and galleries, received almost £20m of the arts more strategically, as a crebounty, as against £10.9m for ative force that can invigorate all corporate activities, rather than music and £8m for opera. But while companies see the as a temporary PR flavour of the myriad advantages in sponsoring month, or three years.

To help achieve this, in March arts events - to underpin market-ABSA is changing its name. It is ing campaigns as well as for cordropping the sponsorship word in porate hospitality and to achieve

OPERA

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Feb 5, 7, 10

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BRUSSELS

CONCERT

Palais des Beaux Arts

San Francisco Symphony

soprano Christine Brewer.

Lady Macbeth of Mtsensk:

conducted by Antonio Pappano

in a new staging by Stein Winge,

with sets by Benoît Dugardyn

and costumes by Jorge Jara;

Lyric Opera of Chicago

Roméo et Juliette: by Gounod.

Conducted by John Nelson in a

staging directed by Nicolas Joël.

The cast stars Roberto Alagna

and Angela Gheorgiu; Feb 5

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DALLAS

OPERA

Orchestra: conducted by Michael

Tilson Thomas in works by Ives,

Canteloube and Prokofiev, with

It's surprising, but it's official. a charitable glow - they are less favour of a broader creative approach. Unfortunately, with Where would the arts be without keen to invest in capital projects. the growth of the internet, it is rich individuals and their trusts? Expenditure here grew by £2.5m. proving hard to find a name that to £19.4m, but arts companies has not already been grabbed. were expecting the corporate sector to be much more generous as it seeks partnership funding for lottery bids. Sponsorship in kind

Companies widen their cultural horizons

ship funding to secure lottery money for a new building have Typical of the financial compahad much more success with

Safe favourites, music and opera, have been overtaken by more challenging theatre

Feb 6

the arts is Clerical Medical, And still the generosity continwhich has announced a three year, £150,000, deal with the Spitalfields Festival. It becomes the festival's first principal sponsor. Like many such links, it

started in a small way: in 1993, as support in kind, it posted 1,000 letters for the festival. In 1994 it sponsored a concert and has been so pleased with the event that it has now gone all the way.

Dallas Opera

Yeargan: Feb 6

EXHIBITION

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www.lambellart.org

Tel: 1-214-443 1000

www.dallasopera.org

FORT WORTH

La Bohème: by Puccini.

Conducted by Antonello

Allemandi in a staging by Mark Lamos, with sets by Michael

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make up this first-ever exhibition

devoted to the relationship

between the two creat

modernists; to May 2

FRANKFURT

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Theatre Royal

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conducted by Richard

Rosenkavalier, by R. Strauss

Armstrong. The cast includes

Joan Rodgers, Stella Doufexis and Lisa Milne;

New staging by David McVicar.

Scottish Opera: Der

OPERA

San Francisco Symphony

Tilson Thomas in works by

soloist Gil Shaham; Feb 6

Barber and Mahler, with violin

Orchestra: conducted by Michael

CONCERT

Alte Oper

nies which are rallying around charities than with corporations.

Arts companies seeking partner-

Last month the Royal College received the largest donation from a trust in its history - £1m from the Helen Hamlyn Foundation to finance a research centre which will come up with design solutions for the social problems of the future.

It grows out of DesignAge, also

funded by the foundation, which

CONCERT Grosse Musikhalle San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Mendelssohn and Mahler, with violin soloist Gil Shaham; Feb 5

HOUSTON THEATRE

HANOVER

Barbican Hall Tel: 44-171-638 8891 London Symphony Orchestra: conducted by Colin Davis in works by Beethoven and Elgar, with piano soloist Richard Goode; Feb 7

conducted by Vladimir Fedoseyev in works by J Strauss, Mozart and Beethoven, with piano soloist Artur Pizamo;

OPERA English National Opera, Jonathan Miller's production.

Feb 5

Feb 11

EXHIBITION

Haus der Kunst

Tel: 49-89-211270

The Night: exploring the

development of the noctume, or

Celebrating Five Decades of

other trusts.

Cast includes Claire Rutter and Alan Opie; Feb 6, 9 MUNICH CONCERTS Philharmonie Gasteig Tel: 49-89-5481 8181

Houston Grand Opera, Wortham Center Tel: 1-713-227 2787 from collections around the world www.hgo.com A Little Night Music: by Sondheim, Grant Gershon conducts a production by Michael Leeds, with a cast including Frederica von Stade. Thomas Alien and Sheri Greenawald; Feb 6, 9

LONDON CONCERTS

night time scene, in western art from the 15th to the 20th century. Includes early examples by artists including Cranach, baroque works by Caravaggio and his followers, and works by the German romantics. Other artists represented include Goya, Munch, Max Ernst and Magritte; Vienna Symphony Orchestra: to Feb 7

NEW YORK DANCE New York City Ballet, New York State Theater Tel: 1-212-870 5570

Repertory: continuing 50th London Coliseum Tel: 44-171-632 8300 anniversary celebrations; Feb 5, La Traviata: by Verdi. Michael 6, 7, 9, 10, 11 Lloyd conducts a revival of

> EXHIBITION Guggenhelm Museum Tel: 1-212-423 3500 www.guggenheim.org Picasso and the War Years 1937-1945: more than 75 works paintings, sculpture and works on paper - which together explore Picasso's response to the period which began with the Spanish Civil War and ended with the liberation of France. Includes major public and private loans; from Feb 5 to May 9

OPERA Metropolitan Opera, Lincoln Center

Tel: 1-212-362 6000 www.metopera.org Moses and Aron: by Schoenberg. Conducted by James Levine in a staging by Graham Vick, with sets and costumes by Paul Brown, Cast includes Philip Langridge and John Tomlinson: Feb 8, 11

PARIS CONCERTS Salie Pleyei Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Frans Brüggen in works by Bach, Mozart and Mendelssohn:

Théâtre des Champs Elysées Tel: 33-1-4952 5050 Opéra National de Lyon: Zelmira, by Rossini. Conducted by

Feb 10, 11

Maurizio Benini in a staging by Yannis Kokkos. The title role is sung by Mariella Devia;

VIENNA CONCERTS Musikverein Tel: 43-1-5058 6810 San Francisco Symphony Orchestra: conducted by Michael Tilson Thomas in works by Ives. violin soloist Gil Shaham:

Mendelssohn and Prokofiev, with Feb 8, 9 TV AND RADIO

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At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

every corner of the world. It City might not be "allowed"

was reminded lately by one

ambassador in London that

his government simply

stopped talking to John

Major's administration Bridges have been rebuilt.

At first it was just warm

this government, the

perfidious.

words. And as so often with

Only perhaps. The euro is the test. There are moments

calculation cannot substitute

serve a strategy. And that is the reality now pressing

has run out of time. How can

for boldness. Tactics must

nod-and-a-wink approach

Mr Lafontaine be asked to

bite his lip when Mr Blair

will not say in public what

unequivocal date for entry.

he confides in private? We should not expect an

To fix a firm timetable

regardless of economic

circumstance would be as

present insistence that it

unambiguous". Economics

unambiguous. But if we are

whispered intent, Mr Blair

when" with "as and when".

implies that even if Britain

jumps the economic hurdles

et by Gordon Brown, the

be a case for staying out.

chancellor, there might still

The minimum now required

must be brave enough at

least to replace "if and

The present formula

will join only when the

benefits are "clear and

are never clear and

to take seriously his

foolish as the government's

in politics when careful

on Mr Blair. The



PHILIP STEPHENS

Tony's test of time

Mr Blair cannot stay on the fence over the euro for much longer - he must make his mark in the history books

It seems that prime ministers are never too young to think about the history books. For as long as he has been in 10 Downing Street Tony Blair has had an eye on posterity. There are two interlocking ambitions. One presumes to remake the landscape of Britain's domestic politics to deliver the future to the centre-left. The other takes in a wider vista to imagine a nation at ease with itself in Europe.

The best that can be said of the first of these is that it is fading. Mr Blair has blurred but not erased the tribal boundaries on the centre-left. In retrospect, it seems that his gentle wooing of the Liberal Democrats has sacrificed strategic vision to tactical caution. I think the position is recoverable just. Others closer to the prime minister will tell you the moment has been lost. It is Europe, though, that

now challenges Mr Blair's presumptions. It asks him to demonstrate that he is indeed one of the very few leaders who write the page of history. Or is he after all another face in the crowd, too burdened by the past to dare seize the present? The euro has been with us

for a month. It is fatuous to declare it a success. We may know more in five years. We may have to wait 10. All that can be said at this point is that, in spite of the deflationary zeal of the European Central Bank, it has not obviously failed. But that in itself is enough to rewrite the terms of the debate in Britain.

We think we know that Mr Blair intends that sterling should join. So he whispers anyway to the anxious business leaders who daily cross the threshold of his Downing Street study: "Don't worry, it is a question

of when rather than if." And

the when, he intimates, is not too far distant. The same words are heard at gatherings of his continental counterparts. It happened last weekend, I am told, when European socialist leaders met in Vlenna. Trust me. Mr Blair asked. More than that, help me to nudge Britain's

sceptical populace in the

right direction. He wants the European visionaries to tone down the rhetoric. There has been too much said about a single economic government. construction of Europe. which come easily to the heirs of Jean Monnet, tend to jar on the English side of the Channel, British voters nearly two-thirds of whom tell the opinion pollsters they want to keep their pound - fear the euro as the

I would be surprised then if it was pure coincidence that on his return from thes conversations in Vienna Oskar Lafontaine, Germany's hitherto

slippery slope to a

outspoken finance minister and bete noire of the British tabloid press, told colleagues in Bonn to eschew in future any loose language about tax narmonisation.

in Mr Blair's cause. Thus Wim Kok was offered a platform this week from which to tell the doubting had survived the coming of the euro. More such

as it goes, it is. Mr Blair has promised a referendum before signing up for the single currency. We know (or think we know) he has pencilled it in for just after the next general election -September 2001 remains the favoured date of Whitehall insiders. So a sensible start is being made on the

Gerhard Schröder, Lionel Jospin and the rest do want to help. We tend to forget now the devastation wrought by the Eurosceptic convulsions of the last Conservative government. I



rhetoric still outpaces the reality. But Mr Blair's enthusiastic advocacy of a European defence capability has added substance to the mix. Perhaps, I have heard French policymakers remark lately, Albion is not quite so

Others have been enlisted

Brits that Dutch nationhood invitations are in the post. This, you might say, is shrewd politics. And, as far

conditioning process.

is a commitment that the government "intends to participate, providing that..." And such a commitment needs a broad. if flexible, timeframe. To those unfamiliar with the extreme sensitivities of the European debate in Britain this may seem like emantics. It is not. Robin Cook, the foreign secretary, is among those who agree the present stance would be unsustainable during a eneral election campaign. It would be impossible for Mr Blair to say he had not made up his mind and then, within a few weeks of

1992 93 94 95 96 97 98

ing crisis," predicts Lacey

America sovereign ratings at

Standard & Poor's, the credit rating agency. "The only

way to prevent banks becom-

ing insolvent would be to

Default, however, is not

inevitable. The government

could try further budget

There is a chance that the

its currency, halt the steady

week's panic began to ease

when Fernando Henrique

appreciated by about 10 per

ent against the dollar since

Friday. For stability to be

restored the government

investors, banks and the IMF

that it is making serious

progress in reducing its fis-

per cent of gross domestic

Making cuts of this magni-

ger pension fund contribu-

are expected to produce

R\$28bn in savings. But with

interest rates so high, the

government is running to

stay in the same place. The

fiscal savings have already

been eroded by its increased

That leaves option three:

debt servicing costs.

product

outflow of dollars and reduce

freeze their liabilities (such

as bank deposits) as well."

electorate to endorse a decision to join. Peter Mandelson was

pressing this point hard . before his enforced departure from the government in December. Mr Mandelson was present at only about a dozen full meetings of the cabinet. I am told his one substantive contribution was to declare it was time to take the offensive against the Euroscepticism of the Conservatives and their allies in the media. Only then could Mr Blair avoid

over tax harmonisation into which he now stumbles My understanding is that Mr Blair broadly shares this analysis, even if he remains careful not to show his hand He has been heard to say in recent days he fully accepts that joining the euro cannot be achieved by stealth.

the ambushes - such as that

The contrary voice counselling caution is that of Mr Brown. Within the next few weeks the chancellor will publish a "national changeover plan" – setting out the nuts and bolts involved in swapping pounds for euros. But Mr Brown insists the accompanying words must not deviate from the wait-and-see position he

enunciated in October 1997. Some say this is a question of amour propre. Mr Brown is a jealous guardlan of his own reputation. I find it curious that he sees a problem. The world has moved on since 1997. And did not a famous economist

once say something about changing one's mind when the facts change? To be fair, others say Mr Brown thinks there is scope enough within his original statement to nudge the position along. Either way, there is something to be settled by prime minister and chancellor.

Another nod and another wink is not enough. Before Britain votes on Emu it must settle the argument about the politics as well as the economics. It must decide what sort of country it wants to be: a Canada (and no slight is intended here) on the edge of Europe or a power within it. That argument can be had only when Mr Blair has staked out the case for joining. To wait and see is to invite

LETTERS TO THE EDITOR

Lord Mayor flying in face of logic

top class management from

depends on even-handed reg-

ulation; on the English lan-

guage; on a vast infrastruc-

ture of lawyers, accountants

and services such as over-

night printers; on low taxes

and social costs; on labour

matchless concentration of

Of course our would-be

European competitors view

this formidable array of

advantages with envy and

talent feeds off itself.

From Mr Rodney Leach, Sir John Craven and

Mr Stanislas Yassukovich. Sir, The Lord Mayor's repeated warnings that the City may lose out if Britain does not adopt the euro are a departure from the tradi-tional political neutrality of his office ("City of London flexibility; and on the clusmayor deplores delay over tering effect, whereby a entry", February 3). They also fly in the face of busi-

The strength of a global financial centre does not depend on politics or on the currency in which firms pay their employees and their overheads. It depends on innovation, reputation, the ability to attract and hold

From the Lords Stoddart,

Sir, Lord Levene, the Lord

Mayor of London, is reported

as saying that "London

could start to lose out if the

UK's entry into economic

and monetary union is

delayed". The reason, so he

is reported as saying, is that

"a superpower [ie, euro-

land]...might not be con-

tent to allow an offshore cen-

tre. London, in the same

time-zone, to be the leading

market for euro-denomi-

nated business".

Harris and Pearson

try to talk the City down. But the sight of the Lord Mayor uncritically recycling the propaganda of these rivals is unedifying. London can fend off the malcontents

ject to Qualified Majority

Spot on. Frankfurt and can help London. Paris have never been "content" that London is so suc-

cessful at fending off the Parls would call off hostlipredatory intentions of its ties? Of course not. They rivals outside the euro. or Outside, London can still

she will be increasingly sub-Voting - usually as one against 10 or 12 or 14. The Germans and the French make no secret about their agenda on QMV, tax harmonisation and social harmonisation. They want more of all of them. None of that

Does Lord Levene - or cessful. They never will be. anybody else - seriously The only question is this: believe that, if Britain joined

will London be more suc- the euro, Frankfurt and would redouble their efforts. The sooner the City realises that, the better. Meanwhile, make some, if not most, of London appears to have her own decisions. Inside, notched up more than 90 per cent of all deals in the euro

since it was launched. We

trust this affords Lord Lev-

ene some comfort.

As for his remark that the

to be the leading market for

euro-denominated business.

this may make sense in an

authoritarian state. In a free

market world it is meaning-

Rodney Leach.

Sir John Craven.

Business for Sterling,

18 Buckingham Gate,

London SWIE 6PE, UK;

chairman, Lourbo and

of Deutsche Bank; and

Stanislas Yassukovich,

London Stock Exchange

former member of the board

chairman, S. M. Yassukovich

and former deputy chairman

chairman

Lord Stoddart of Swindon (Labour). Lord Harris of High Cross (Independent). Lord Pearson of Rannoch (Conservative). Global Britain 126 Great Portland Street, London W1N 5PH, UK

Rotten borough's threat to finance sector sors). But even if he were.

From Mr Malcolm J. Matson. Sir, Your report highlights that would no longer equip the absurdity of the situation with regard to the Corporation of London. The continuation of this rotten from Docklands, Westminborough not only threatens Tony Blair's plans to bring democracy to all of London; it also threatens the wellbeing of the London financial sector of which it has become the self-appointed spokesman.

career, but there is no guarantee under the system that this will always be the case. Next year it will be the manager of a printing and Potters Bar. We all know the Lord

Mayor of the City is not tee of his 12 or so predeces- tre to a legendary figure's London EC2Y 8BJ, UK

him to speak for the financial sector, as vast swathes of "the City" now operate ster, Islington or elsewhere. Neither the Lord Mayor nor the Corporation of London has any statutory standing beyond the Souare Mile. Nor does their paltry Pri-

vate Bill now before parliament do anything to rectify Peter Levene, the current this; nor could it. Thank Lord Mayor, may well have a goodness that, at the very distinguished business moment the Lord Mayor was supping Chablis in Paris, a number of Labour MPs were objecting to the second reading of the Corporation of London (Ward Elections) thereby a tainly committing it to the scrap heap.

So, are we really going to elected by City practitioners leave the promotion of Lon-(he is, after all, the appoin- don as a global financial cen- 9 The Postern.

successor rather than to the elected Mayor of London? Even a legitimate "first chamber of finance", totally unrelated to local government but chosen by the entire financial sector based on London, would be better

than what lies in store.
Unless parliament addresses the absurdity of the Corporation of London in the context of the Greater London Authority Bill, great confusion and damage to London as a global financial centre will be done. We will be the laughing

stock of Europe in 2001 when there will be two mayors of London to address the bankers in Paris. Parliament had happening before it is too

Malcolm J. Matson.

Brazil's unenviable choices

Failure to curb financial turmoil in the wake of its currency devaluation has left the government with few easy options, write Richard Lapper and Geoff Dyer

razil is showing the early signs of financial meltdown. What began as an attempt at a controlled devaluation is turning into a panic. Last Friday, Brazilians queued outside banks to withdraw their savings amid rumours that the government was about to freeze bank accounts. Interest rates have been raised to 39 per cent to steady the Real. which has lost almost 50 per cent of its value since the currency was allowed to

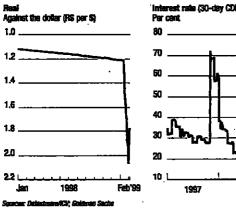
float on January 13. In the past few days, Pedro Malan, finance minister, has offered to resign, while the central bank has been given its third president in less than a month. An International Monetary Fund mission is in Brasilia this week. renegotiating the terms of last year's \$41.5bn emergency support package. But Stanley Fischer, the IMF's first deputy managing director, was returning to Washington last night without any sign that Brazil and the Fund were close to an agreement. There is growing scepticism that Brazil can deliver on fiscal reforms agreed with the IMF last October.

With confidence slipping fast, even George Soros, the international speculator, felt he had to lend a belping hand to Arminio Fraga. Brazil's new central bank its emergency aid package chief and the former manag- with the IMF, the governing director at Soros Fund

Mr Soros told the world of gross domestic product. economic summit at Davos in Switzerland that the Real was "clearly undervalued". at 39 per cent, the interest "Brazil is in a very acute sit- bill is likely to be closer to 17 uation because on Friday per cent of GDP. you effectively had the beginning of a run on the banks and a run on the currency," Mr Soros said. He did not think the Brazilian government had much time to sort things out. How did Brazil begin to

upravel? The government is finding cut off from international capital markets. Private secbetter shape, but their external debt has more than dou-

\$119bn at the end of 1998. More worrying is the gov-



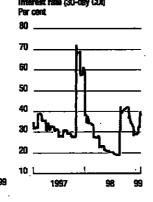
ernment's R\$320bn domestic ment's options? Broadly, it debt, owed mainly to Brazilian banks and other financial institutions. The recent currency depreciation has increased the stock of the debt, because about R\$60bn is linked to the value of the dollar. About half of this debt falls due this year. Already there are doubts about whether investors will agree to roll it over. The increase in interest

rates - from 29 per cent to 39 per cent - will also increase the cost of debt servicing. One UK economist estimates each percentage point increase in interestrates ments by R\$2.5bn a year. When Brazil was negotiating ment's interest bill this year was estimated at 7 per cent But following the devalua-

with Idea, a New York-based to avoid it. For one thing, a consultancy, says that some government creditors could eventually conclude that the interest rates or yield - no matter how high - would not compensate the risk of holding government paper.

tion, and with interest rates

it much harder to service its the stage where it has would be enough to wipe out \$94.7bn gross external debt become more difficult to at a time when it is all but place government debt. The fear is that at a further stage



has three: default, followed by renegotiation of debt; to slash public spending to compensate for higher interest payments; and to reduce the real value of domestic debt by inflation. All are unenviable, to put it mildly. Duff & Phelps, an international credit rating agency. believes that the country has one in three chance of defaulting on its domestic

debt But default, as Russia is finding out, has consequences so devastating that

'Brazil is a very acute situation. This is the

moment. I don't think there is a great deal of time

the government will try hard domestic debt default would be a severe blow to Brazil's banking system. Holdings of government paper account for between 20 and 30 per cent of the banking system's assets. Even a 10 per cent "We have already reached fall in the value of this paper the entire sector's profits

last year. Worse still, at time when capital markets. Private sections these investors will start high interest rates and ecotor companies are in much dumping paper," he said. nomic contraction are "Even if only 10 per cent of increasing the number of creditors were to sell, it bad loans, default could bled in the last two years to could trigger a reschedul- force some smaller banks into insolvency. "There domestic debt in Brazil it is They are facing some really so what are the govern-would definitely be a bank-heretical to admit that there tough choices."

can be any positive impact. Mr Fraga, the new central bank governor, says that for (% of GDP) a country like Brazil, a little bit of inflation is like giving a drink to a recovering alco-Paulo Paiva, budget minis-

ter, adds: "We would far prefer to cut costs than rely on the help of inflation to create fiscal equilibrium." The harsh reality, how-

ever, is that inflation could Brazil's history of high

inflation, and the failure of the authorities to manage inflationary expectations in the past, means that many businesses are already beginning to prepare for a new wave of price rises. Private sector forecasters are already expecting price rises of at least 10 per cent and many acknowledge that the

rate could be much higher. Inflation could ease Brazil's debt problems. Even if nominal interest rates remain at current levels. price increases of even 10 per cent a year would reduce real rates and the burden of both existing debt and inter-

government could stabilise est payments. In additional, while inflainterest rates. Indeed, last tion will increase government revenues, many of its expenses are fixed in nomi-Cardoso, president, made it nal terms, which should help clear he had no intention of in further reducing the fiscal hijacking the savings of his deficit and reduce financing compatriots. The Real has requirements.

However, a rise in inflation would hit Brazil's wage earners and make the government unpopular. But even modest levels of inflation would be hugely controversial in Brazil. Furthermore,

cal deficit, now equal to 9 increases would bring back to spectre of indexation. President Cardoso scrapped the system five years ago, tude is politically controverbut if prices were to rise sial. Congress has already again, the government approved new taxes and bigwould come under enormous pressure from the trades tions from civil servants that unions to reintroduce it. "A moderate level of infla-

tion would help them address the domestic debt problem with much less political fall-out than an outright default," says Ms Gallagher. "But a return to indexation would be extremely damaging. Given risking a bout of inflation to Brazil's history with inflareduce the real value of tion it is a delicate balance.

From Mr Douglas Ellison. So it is a shame for those Sir, You make much of the who invested \$100 in euro fact that the financial Christ- debt on January 4 that it

mas present, the euro, took 50 per cent of all new issue business in the first month

of its launch. The hyperbole and political capital invested in the euro meant any self-respecting bank wanting to win mandates from the EC stable of borrowers bent over backwards to be part of the new game in town and artificially boosted the euro's share of new issue business.

was worth only \$95 at the close on February 1. Is this what europhiles mean when they say things will be cheaper in the euro?

Douglas Ellison, City branch of the Campaign for an Independent Britain, 52 Beaconsfield Road,

UK's takeover regulations eased Mirror chief's removal

From Dr Geoff Stapledon. Sir, The institutional shareholder-led removal of David Montgomery, chief executive of Mirror Group ("Institutions force Mirror chief to resign", January 27), raises an interesting issue tive institutional investor regarding regulation of take-

The UK's current system for regulating takeovers, a Takeovers Panel, is conducive to (or at least not a disincentive to) activism by institutional investors. This is in marked contrast to US and Australian takeover regulations. If the UK's system were to be discarded in favour of a statute-based system (as the draft Takeovers Directive envisages), this may change overnight.

In the US, Canada and Australia, the rules that require disclosure of substantial shareholdings, and (in Australia and Canada) a bid to be made if a threshold shareholding is to be director Institutional exceeded, apply not only to single shareholders. They also apply to aggregate the Faculty of Law. shares of "associated" shareholders. If three or four insti- St Cross Road, Oxon, UK

tutions discuss acting collectively at an underperforming company, they risk becom-ing "associates" and facing legal action for breach of the takeovers legislation. interestingly, while collec

activism in the UK may technically invoke the mandatory bid rule in the City Code (via the "concert self-regulatory system rely-ing on the City Code and the judicial Takeover Panel would likely view the situation for what it is: a one-off, ad hoc, corporate governance-related incident. The panel at present has the flexibility to apply the rules of the City Code appropriately in this type of situation. It is able to avoid a legalistic and technical approach where appropriate. So here we have another consideration to be taken into account in the debate on whether to move to a statute-based system of takeover regulation.

> Geoff Stapledon. Analysis Pty and academic visitor. Oxford University.

Europhiles got this bit right | Parallels with 1988

From Mr Dan McLaughlin. Sir, The pace of economic growth in the US ("Oasis of prosperity", February 1) raised the possibility that the next policy move by the US Federal Reserve will be to increase short-term interest rates, which would be a replay of policy developments following the 1987 stock market crash. The Fed Funds rate was

trimmed by a total of 80 ber 1987 and February 1988 in response to fears that US and world growth would be severely dented by the plunge in equity values across the globe. In the event US growth, far from slowing as expected, accelerated strongly, boosted by the monetary injection from the Fed: gross domestic product rose 3.8 per cent in 1988, following 2.9 per cent growth in 1987. The strength of economic activity prompted the Fed to reverse policy in March 1988, with the first of a series of tightening moves.

The parallels with recent monetary developments are striking: the Fed Funds rate has fallen by 75 basis points since September 1998, in response to a perceived threat to growth stemming from financial market turbulence, but the strength of the US economy is reportedly causing a number of Federal Open Markets Committee members to doubt the wisdom of such a move. Therefore there is a risk that history repeats itself to the extent that the March FOMC meeting will raise rates, just as in 1988.

Dan McLanghlin, **ABN Amro Stockbrokers** ABN Amro House, Services Centre. Dublin 1, Ireland

Number One Southwark Bridge, London SE1 9HL

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Japanese bonds

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MANCIAL TIMES

The lessons

ofLTCM

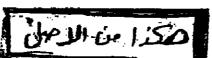
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COMMENT & ANALYSIS

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FINANCIAL TIMES

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Friday February 5 1999

The lessons of LTCM

The heads of the 14 financial from the IMF's actions in Asia. institutions that bailed out Long-Term Capital Management met yesterday for the first time since the deal was arranged. Whatever the disagreements within the consortium, they can only be pleased with the results of their actions last September. The conduct of the bail-out

was, by almost any standards, a certainly far more successful than the International Monetary Fund's attempts in Asia, Russia and Brazil. The process was carried out speedily, with the help of the New York Federal Reserve, and the unwinding of trades managed smoothly. The market divergences that caused LTCM to sink deep into the red have now reversed, leaving LTCM a profitable (and much less leveraged) institution. The biggest issue for the consortium is when, not whether, it will take its money back.

More debatable is whether the LTCM bail-out was necessary to avert a global financial meltdown. The truth is that we will never know for sure. The Fed, in its privileged position, may well have suspected that LTCM's collapse would trigger a cascade of failures of financial institutions; the global economy was in no state to withstand such a shock.

But the opportunity to teach financial market players a muchneeded lesson about the dangers of hedge funds was lost. Instead, the ball-out reinforced the moral hazard problems that first arose

Nothing about the bail-out itself will induce the hedge funds to change their behaviour. LTCM's management were allowed to keep their jobs, and already John Meriwether, the senior partner, is blaming other Wall Street institutions for LTCM's misfortunes and is

looking for new funding. The funds may exercise greater caution following the market shocks, but this is likely to be short-lived. Perhaps this is inevitable; hedge funds, along with other speculative institutions, will by their very nature be tempted to take large risks. More regulation may only push them offshore. Much more important is whether banks - which lent to the hedge funds - have learnt anything. So

far the news is good; banks are reducing their exposures to the riskier funds. But this prudence may not last long. Hedge funds are only the latest in a line of highly profitable wheezes that have tempted banks to overexnot really understand. Ideally, what is needed is a change in the culture of risk assessment; otherwise, changes in regulation will have to fulfil the purpose.

The rescue of LTCM was almost a textbook example of how to conduct a bail-out, carried out at a critical juncture for the world economy. But the cost of this success may be that the lessons learned from the collapse will be quickly forgotten.

Japanese bonds

Until recently, Japan's long-term liquidity, and raising the cost of interest rates were kept at tions of deflation. But the governbonds to finance its expansionary fiscal policy had to feed through into the market some time.

A serious mismatch of supply without intervention, can only be resolved by falling prices. Gross new bond issuance in 1998 reached Y59,000bn (\$526bn). almost 70 per cent up from 1997. With this year's budget deficit set to rise further, bond issuance in 1999 will be at least as high. Local government bond sales are also likely to expand. General government debt is predicted to reach 118 per cent of gross domestic product by 2000.

Meanwhile, the demand for bonds is falling. The Trust Fund Bureau, a subsidiary of the Ministry of Finance which holds 34 per cent of all outstanding Japanese government bonds, recently announced that it was halting

The result of these imbalances so far has been a rise in the 10year bond yield to over 2 per cent, from a trough of 0.74 per cent last October.

The return of significantly positive bond yields is not all bad

news; the banking sector, for example, could benefit. But by absorbing private-sector

finance, the falling bond market rock-bottom levels by expecta- will offset the expansionary effect of the government's fiscal ment's ballooning issuance of packages. Combined with a very strong yen, the contractionary impact could be severe.

Yet Japan's policymakers are not responding. Kiichi Miyazawa, and demand has arisen in finance minister, said this week: "I will monitor them found vields carefully if the move becomes abnormal, but for now we should let the market decide."

Radical action is needed. The Bank of Japan should start buying bonds directly from the government - in other words, finance the budget deficit by printing money. This would boost the bond market, expand the money supply and weaken the

Such a large-scale and untried policy would, of course, carry risks. For it to work, both the government and the Bank of Japan would have to be firmly united behind it. This is no easy task, particularly given the BoJ's instinctive reluctance to carry out an overtly inflationary policy; but anything less than full support could result in chaos.

The policy of bond-financed expansionary fiscal policy in Japan has run out of steam, and there now is a risk that the bond market could disastrously collapse. Money-printing is the only option Japan has left to escape a desperate economic situation

Too much, too soon?

Robert Chote explains the background to the Bank of England's half-point cut in interest rates and argues that its economic impact will depend largely on what happens in the labour market

he Bank of England has done it again, confounding cautious City forecasts with an unexpectedly aggressive half-point cut in interest rates. So much for the sedate Old Lady of legend: this looks more like an assertive young woman in a hurry.

Britain's short-term interest rates have fallen by two percentage points since October, bringing them down to 5.5 per cent. Except briefly in the wake of sterling's ignominious departure from the European exchange rate mechanism six years ago, base rates have not been lower since the mid-1970s. Does the precipitate fall show that the Bank is alarmed about a "hard landing for the UK economy, with falling output and rising unemployment? Or has the Bank done enough to prevent that?

The speed with which the Bank's monetary policy committee has reduced rates since last autumn is in marked contrast to months. "Activist" monetary policy is the fashion nowadays, with Bank insiders reporting a new self-confidence in the way the committee members go about

With the pessible exception of fan Plenderleith, the market operations director who voted to leave rates on hold in January, even the habitually cautious career central bankers now seem to accept that a stitch in time saves nine. Eddie George, the governor of the Bank, conceded in a recent interview that the Bank might be cutting rates too fast. But so what? If consumer confidence bounces back or the world economy perks up, rates will simply rise again. Overenthusiasm can be reversed.

Nonetheless, the size of yesterdav's move came as a surprise to most City economists. They had expected January's quarter-point reduction to be followed by another of similar size. But the return to the half-point reductions seen in November and December does not mean that the outlook for the economy has suddenly deteriorated. It owes less to events in the last month than to the quarterly rhythm of the Bank's forecasting cycle.

it will show that the underlying a further reduction in interest measure of retail price increases rates was necessary to keep infla est payments - is roughly on course to hit the government's 2.5 per cent target in two years without further base rate changes. But this does not necessarily

mean that rates have now reached their floor. Many City average earnings data. But seveconomists were wrongfooted by the Bank's last quarterly report in November, which also showed that inflation was on course to hit the target if interest rates remained unchanged. Many analysts concluded that the Bank was signalling that rates were on hold. In the event they fell in each of the next three months. The explanation was that, following the November report, fourth quarter economic growth came in fractionally lower than demand also looks weaker. Retail the Bank had expected (albeit slightly stronger than many City economists had thought). Meanwhile inflation came out in line with the Bank's forecast, but it would have been even lower but distributive trades survey 38 per

Ebner hops

What's the world coming to?

best-known corporate investor,

Martin Ebner, Switzerland's

establishment. Just before

Christmas he was promised a

after its merger with Germany's

Viag; now electrical engineering

Five years ago, Switzerland's

movers and shakers would cross

the street to avoid him but now

Swiss blue chips are queuing up

to recruit him. Fans of the

recognised it's got another

Warren Buffett on its hands -

even though he doesn't quite

measure up to the investment

sage of Omaha, BK Vision and

Pharma Vision, his two flagship

funds, both underperformed the

So why the hurry to bring him

coincidence that Ebner has built

up big stakes in Alusuisse and

friendly, but both know he can

make life tough for companies

His ABB investment has almost

certainly precipitated the overdue

unification of its share structure.

Maybe no bad thing, but is this

really reason enough for making

him a director? UBS, Credit

Swiss market last year.

on board? It's probably no

ABB. It might all look very

that don't listen to him.

bow-tied investor reckon that

corporate Switzerland has finally

giant ABB is inviting him in as

seat on the Alusuisse board.

has decided to join the

on board

risks of cutting rates then were nomic growth in 1999 almost halved from 1.1 to 0.6 per cent. Meanwhile predictions for inflation at the end of this year

dropped from 2.5 to 2.2 per cent. Michael Saunders, UK economist at Salomon Smith Barney Citibank, calculates that these forecast revisions alone were enough to justify the rate cuts in December and January.

reduction? The Bank's explanation went as follows: "Taking account...of the prospects for international activity and prices, The Bank will publish its latest domestic costs and consumer inflation forecast next Wednes- demand, the committee's latest day. Following yesterday's move, inflation projections implied that the target of 2.5 per cent".

> The reference to domestic costs probably refers to the outlook for inflationary pressures from the labour market. Evidence on this has been obscured by the suspen sion of the much revised official eral factors suggest that the threat of a continued rise in earnings growth is less serious than it looked in November. There are fewer plans for new jobs: recruitment difficulties have eased; and households' expectations of inflation have fallen. These factors suggest that employees are less likely to press for higher pay deals and that employers in turn

are less likely to grant them. The outlook for consumer sales volumes dropped in December and the Confederation of British industry reported earlier this week that sales last month were down on a year ago. In its latest for increases in food and utility cent of retailers reported that prices. Hence the Bank felt the sales were down on January 1998,

while only 29 per cent reported that they were up. But judging the strength of consumer demand around Christmas and New Year is notoriously difficult.

The real spending power of someone with a £25,000 salary

whether recent interest rate cuts imply that the economy will get a "soft landing", one in which output growth slows rather than goes into reverse and in which any increase in unemployment is only modest. Not necessarily.

powerful impact on people's spending power, especially if they have mortgages. Kevin Gardiner, at Morgan Stanley Dean Witter, calculates that after taxes and housing costs, the real spending power of someone with a £25.000 salary and a £50,000 mortgage will rise 10 per cent

So much for the detail: what about the big picture? After crunching the numbers, the Bank appears to have concluded that the outlook for economic growth is much as it thought, but that the associated inflationary pressure is less. Indeed, inflationary pressures are so subdued that the Bank can afford to cut rates even further to boost economic activity later. As Gordon Brown, the

and a £50,000

mortgage will rise 10 per cent this year

chancellor, has instructed it to do, the committee is treating the 2.5 per cent inflation target as symmetrical: it is guarding against an undershoot as keenly as an overshoot. The broader question is

Interest rate reductions have a

this year to a level 50 per cent higher than at the peak of the last boom in the late 1980s. Powerful stuff, but past experi

ence suggests that rate cuts take

a year to affect output and spending and another to affect inflation. This implies that the rate cuts since last October will not boost the economy until the latter half of this year. Meanwhile output over the next six months is in the lap of the gods. With many firms still trying to shift stocks of unsold goods, the economy may yet suffer a technical recession (ie, with output drop-

ping two quarters running). The short-term outlook is par ticularly uncertain because the Bank is confronted with three pieces of apparently inconsistent evidence about the economy's underlying strength.

surveys, which, although showing some signs of an upturn, are doing so from depths uncharted since the recessions of the early 1980s and 1990s. At the other extreme, unemployment is at an 18-year low and employment has increased by almost 100,000 in the three months to November. Both suggest that growth remains above its long-run trend rate.

Figures for gross domestic product fall somewhere in between. They suggest the economy grew in line with its trend rate for much of last year, before recording an output increase of just 0.2 per cent in the fourth quarter. This was the slowest rate since 1992, but even if the economy does not expand at all over the coming four quarters it would still deliver a 0.5 per cent growth rate for 1999 as a whole. For the Bank - though not for businesses - the outturn over the next six months must be of largely academic interest: it is too late for policy changes to

make a difference. The question

now is whether and how far it can continue to cut rates, fuelling economic activity into the early months of the next millennium?

At its recent meetings, the monetary policy committee has approached this question in part by pondering the "neutral" level of interest rates at which monetary policy neither boosts nor restrains the growth in spending. Some members reject the very concept, but for the others it probably lies in the range 4.5 to 6.5 per cent. Yesterday's move brings rates to the middle of that

the UK, the International Monetary Fund assesses the stance of monetary policy by adding the effect of exchange rate movements to that of the interest rate. Using the IMF's assumption that The gloomiest picture is a 3 per cent move in the real percentage point change in base rates, Mr Saunders calculates rates could drop another point before monetary conditions are back at their average for the past

20 years. The Bank will say next week that it has done enough for now. Several factors will determine where and when rates move next. Growth and inflation are important of course, but the exchange rate and the labour market may turn out more so.

The pound is no weaker now than when the Bank began cutting rates in October: if it starts to fall, base rates have less scope to follow. And as for the labour market, it seems unlikely that rising employment and easing pay pressures can co-exist for long. If unemployment finally starts to rise decisively, as most analysts believe, rates may still have some way to drop. But if job growth continues, the Bank could find itself in the unusual position of having done too much too soon.

Selling China

corporate governance in compawelcome recognition of the existing flaws. China's international issues have suffered from a lack of liquidity and poor standards of disclosure.

To date, the amount raised by such issues - roughly \$13bn pales into insignificance compared with inflows from direct investment. But China will need capital from all sources to finance its development. Standards of corporate governance must be higher if it is to attract large amounts of international equity capital.

Moreover, the improved standards demanded by foreign investors should eventually spill over into China's still separate domestic equity market. That will help develop another vital source of

With the economy slowing and the Asian crisis reverberating. this is not an easy time for flotations. But China still needs to offer investors well-capitalised companies with sound management and a free share issue large

enough for a liquid market. It is especially important that, once floated, these companies should be run at arm's length from their sponsoring ministries with fully independent manage-

ment and boards. China's message this week is

China's plan to strengthen Yet the culture change required is considerable. The temptation nies that are listed overseas is a by sponsoring ministries to interfere will remain great, especially since they usually still own a controlling stake after the flotation. Securities regulators may have an uphill struggle in enforcing rules on corporate gover-

Two factors are in their favour. One is that the Chinese authorities' tough line on closing down bust financial companies shows there is a continuing high-level interest in regulatory reform. The other is the clear recognition, symbolised in this week's announcement of constitutional change, that the private sector has an important role to play in economic development

China is engaged in a long and sometimes painful transition from state planning to capitalism. The temptation to cling to the vestiges of the old system is considerable. Yet - and this applies to other countries in transition - there is no comfortable half-way house.

With the concept of a private sector better established. China would be free to move faster towards full privatisation and the complete separation from government of industries floated on world exchanges. Privatisation should not be just a question of raising some money from gullible investors and then carrying on as that it has grasped this nettle. before it is a way of life.

Suisse and Roche, who've all had the benefit of Ebner's advice, have yet to invite him onto their boards. When they do. then Ebner will have really joined the Swiss establishment.

Wolfgang waits Hard-driving Wolfgang Reitzle's day might not yet have come, despite the gossip that's more likely to have emerged from

competitors than from inside BMW. But even if he's not about to replace Bernd Pischetsrieder as chairman, few would bet that the high-handed engineer won't one day get the job. BMW's undisputed number

two, a college chum of Pischetsrieder, may be a serious player but there's also a touch of flamboyance about him that makes him better known to most Germans than his boss. Not least because his relationship with a television journalist often hits the German tabloids.

The 49-year-old golfer, who likes to apply lessons from the game to life, joined BMW at the age of 27. The only time he considered leaving was to join Porsche in 1992 for a huge salary and a share stake in the sports car business. His flirtation didn't Impress BMW colleagues and the affair arguably cost him the job that went to

Pischetsrieder. Some BMW people reckon Reitzle still harbours bad feelings to this day about being passed over.

Given the chance, he'd prove much tougher with Rover, but he can't absolve himself from all its problems. He was instrumental in ts purchase and became its chairman, though he did favour a more radical integration of Rover into the business. He also drove the entire Rover fleet before he was convinced, if only the Mondeo had let him down, it could all have been so different.

After Oskar

OBSERVER

in November, it was Oskar Latontaine. Germany finance's minister. Now, its Jürgen Trittin, the Green environment minister, who's subject to speculation he might be thinking of a career in Brussels. Although the prospect of Mr Trittin becoming a commissioner is being denied there does seem to be a pattern emerging. Whenever times get difficult for a German cabinet minister - Mr Trittin is in hot water over his plans for shutting atomic power stations - the rumours surface. Is a Brussela job the ultimate sanction?

Euro-testing

The Italians just can't wait to get their hands on the levers of power in the European Union. Up to 30,000 hopefuls will tomorrow try to get themselves included in the next graduate intake for the European Commission - and an extraordinary 30 per cent of them

Maybe it's because of their country's tradition of public service. Or perhaps they want to improve Italy's somewhat patchy ecord of contribution to EU member of the EU in 1958 but it's rarely exerted the influence of other large member countries. Italy has even provided a commission president, in the shape of Franco Maria Malfatti, but his term lasted just two years in the early 1970's. That may change next year, former Italian prime minister Romano Prodi is among front-runners to succeed Jacques Santer.

But whatever the motives of the 8,800 Italians invited to sit tomorrow's concours - a re-run of the test aborted last autumn when guestions were leaked in advance - plenty are going to be disappointed. The Commission will choose just 1,900 for the next selection round, with only 475 finally winning through.

On the button

Daniel Bouton's ability to supply soundbites in English put most of his Anglophone counterparts to shame, but even the Société Générale chairman occasionally stumbles. Promoting the growth prospects arising from his bank's friendly takeover of French rival Paribas, Bouton described the merger as "one of the most expensive". He quickly retrieved the rogue vowel - "expansive".

Financial Times 50 years ago

Buenos Aires, Feb. 4. Considerable importance is attached locally to the announcement by the new Secretary of Finance, Senor Morales, who is also President of the Argentine Central Bank, that present official exchange rates will not be modified. The statement adds: *Consequently reports circulating locally and abroad

that an alteration of exchange

rates is imminent are without foundation." The statement Implies a seeming determination to defend the peso's integrity internationally despite the fact that the country's economic

condition points to the necessity of a measure of Labrador Iron Ore Ottawa, Feb. 4.

Iron ore deposits in Ungava and Labrador will make a major contribution to the Canadian economy in sustained earnings of U.S. dollars - *in fact Initial operations will earn approximately as much in American dollars as all Canadian gold mines combined," Mr. W. H. Durrell, general mining director of the Labrador Mining and **Exploration Company said** to-day.

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FINANCIAL TIMES

brother PRINTERS **FAX MACHINES**

FRIDAY FEBRUARY 5 1999

THE LEX COLUMN

Maverick on board

ABB has certainly taken its time - eight years to be precise - to adopt a sensible share capital structure. Four different classes of equity, three boards, and a twin-headed structure left over from the Swiss/Swedish merger was not an easy proposition to sell to international investors. Introducing the basic principle of one share, one vote was long overdue. It is the best guarantee shareholders have that their interests will be equally respected.

ABB is also plumping for one board unlike its stock market listings, which it is collecting as though they were going out of fashion. And ABB's chief executive will now be a member of the main board; far more rational than having an executive committee ultimately accountable to several boards. Intriguingly, Martin Ebner, that scourge of Swiss managers, is joining the great and good on ABB's board. With luck, his new establishment credentials will not dent his zest for asking awkward questions. ABB has a good record with investors. It has moved aggressively on costs, sold out of non-core sets such as Adtranz and repositioned

the group towards growth areas.

But ABB still needs to refine its strategy for the slow-growth power generation market. It may be that further consolidation here would help tackle overcapacity. Alternatively, an exit would release more capital to reinvest in better businesses. Mr Ebner should not hang up his gloves

SmithKline Beecham

If SmithKline Beecham is not planning to sell Diversified Pharmaceutical Services, its drugs distribution business, it ought to be. The \$2.8bn acquisition of DPS in 1994 was one of Jan Leschly's earliest acts as chief executive. DPS makes no money and the reasons for buying it - to help push SB drugs to purchasers and to collect patient data - have proved illu-

Late last year Eli Lilly sold a similar folly, PCS Health Systems, for \$1.5bn. If SB could get two-thirds of that, the cash would help promote Avandia, its forthcoming diabetes drug, and feed into the research and development budget. PCS was bought by drugs retailer Rite Aid, extending its reach into wholesaling. SB



ing Walgreen and CVS, have the same

Would Mr Leachly's reputation suffer from a U-turn? While Lilly stomached a \$2.4bn write down on PCS in 1997, Mr Leschly, an incurable optimist, has continued to maintain that DPS has its uses. Nevertheless, it would be to his credit if he ditched it. After all, it is an old mistake and even Glaxo Wellcome bid - unsuccessfully as luck would have it - for one of these outfits.

So, to the £120bn question. Would this "cleaning-up" of SB's drugs business shorten the odds on a merger, namely with Glaxo? In a minute way, yes. But the crucial issue is whether the two can live up to sky-high expectations indepen-

Delphi

Big is beautiful, or so consolidating car parts suppliers would have us believe, Delphi Automotive Systems, which is being partially spun off from General Motors today, shows it can be anything but. Easily the largest automotive components group in the world, with revenues of \$30bn, it is also one of the least efficient. Underlying operating margins were barely 4 per cent last year, the workforce is highly unionised, and four-fifths of sales still go to GM, the most sluggish of the US carmakers.

Delphi's potential depends on how rapidly it can cast off this insalubrious heritage. Despite 60 plant closures in six must hope that Rite Aid's rivals, includ- years, there are more costs to cut and the

nent is promising to raise mar gins by half a percentage point annually. However, revenues will not grow for at least two years, as contract wins from other car producers are offset by a gradual decline in GM business. The biggest medium-term opportunity may lie in, replacement parts, where Delphi sells only \$2bn a year into a market worth \$168bn. But it will have to learn market-

ing and branding skills. The pricing takes account of these prospects, as well as GM's continuing 82 per cent stake. At \$16.50 a share, the initial public offer values Delphi at just over \$9bn or barely nine times forecast 1999 earnings. That is a 25 per cent discount to a peer group including Dana, Magna and Lear and a lower rating than GM itself. Even so, the shares hold little appeal.

UK monetary policy

Yesterday's half-point cut in UK base interest rates to 5% per cent may not have been needed to prevent recession. Most of the recent evidence suggests a soft rather than a hard landing. But the cut was fully justified. After all, the Bank of England's job is to hit an inflation target. And, given deflationary tendencies around the world, it risked undershooting. Put another way, the rate cut looks pretty safe from an inflation perspective.

What happens next? The answer partly depends on whether monetary policy is now tight or loose. On the Bank's view that a neutral level of rates is 4%-6% per cent, policy is now middling. But the top of that range never looked terribly convincing. After all, 10-year bond yields are only 4.3 per cent, meaning that is roughly what the market expects rates to average over the next decade. Admittedly, bond yields cannot be taken as a definitive measure of neutrality today - not least because of expectations that the UK will eventually join the euro-zone with its lower rates. Even so, a plausible range for neutrality is probably 41/4-51/4 per cent.

The question then becomes whether policy ought at this stage of the cycle to be neutral, tight or loose. With growth this year expected to be insiple and inflation under control, the answer seems pretty clear. The Bank may well decide to pause before cutting again. But the trend in interest rates is still down.

Commission suffers bad case of pre-exam nerves

A re-run test for civil service candidates is proving a trial for Brussels

By Michael Smith in Brussels

Rarely has an examination put so much pressure on the examiner.

Up to 30,000 potential eurocrats will feel the strain tomorrow when they sit down for a competition which will help propel a chosen few into the civil service elite of the European Commission.

But the Commission will also be sweating. Tomorrow's concours for graduates was organised at a cost of €1m after an embarrassed Commission had to cancel the results of a September test because question papers were leaked. Some candidates were spotted using mobile phones in toilets; others complained of chaotic supervision. The Commission is already under

threat of dismissal by the European Parliament over lax management in other areas. A second exam failure would make it a laughing stock and it is taking no chances. Security for tomorrow's

multiple-choice competition, the first step in selecting the best 475 candidates is such that the Commission

has entrusted the printing of question papers to a company that speci-alises in printing bank-notes and bonds. Access to the papers has been severely restricted and only 40 translators will be used, compared with 80 in September. The Commission has also strengthened competition rules.

Candidates will be allowed to take only the clothes they wear - and, in the case of women, handbags - into the 44 examination halls where they will be tested on their knowledge of European affairs, a foreign language, verbal and numerical skills.

ned from taking in pieces of paper, magazines, their own pens and most of important of all - mobile phones and, this time, the rules will be strictly enforced. For the first time calculators will be banned.

tell the difference between calculators and sophisticated computers with access to the internet," said Ann D'Haen-Bertier, competitions unit head. "We have developed tests which do not require a calculator."
Training of invigilators has been

As in September, they will be ban-

"It is not easy for invigilators to veterinary experts.

time - 50 per cent more than in September. In another innovation. Commission directors will be present in every large exam hall and they have been given powers to throw out rule-breakers on the spot. September's debacle has also con-

stepped up and there will be 940 this

tributed to a debate about the scale of the competition. "I cannot see an operation of this kind being repeated," said Ms D'Haen-Bertler. Alternatives include organising smaller, more frequent competitions and pre-selection of candidates by The Commission has time to delib-

erate. The 475 candidates it selects will satisfy its graduate recruitment needs for four years, although competitions will continue for specialists such as accountants, linguists and The Commission's immediate task

is to pass tomorrow's test without a hitch. And if it fails? Ms D'Haen-Bertier cut short the question: "It will not go wrong,"

loui

OECD criticises French plan to introduce 35-hour working week

The Organisation for Economic Co-operation and Development (OECD) has antagonised France's Socialist-led government by sharply criticising its flagship policy - the introduction of a 35-hour week.

In its report on France, published Jospin government's interventionist approach to reducing the working week entails "considerable risks" and uncertain prospects for job cre-

The report is the OECD's first assessment of France's economic policies since Lionel Jospin came to power in June 1997.

Government officials declined to comment on the report whose direct language broke with the normal politeness reserved by the OECD for members of the Group of Seven industrialised nations, and particularly for France, where the organisa-tion has its headquarters.

remarks on the 35-hour week were the subject of a tough debate inside the OECD, where advocates of an interventionist approach to the labour market lost out to more liberal economic views. The majority argued that the French needed to follow more closely the organisayesterday, the OECD warns that the tion's own market oriented employment policy ideas, set out in its

"Jobs Strategy" study.

The report warns that the move to a shorter working week risks a significant increase in unit labour costs. OECD simulations of the job creation potential of the policy question the government's optimistic projections. The report insists employment will only benefit if the policy is accompanied by wage

"To establish a virtuous circle of working time reduction and job creation without any marked deteriorstion in competitiveness and public finances, substantial scope for pro- it" in the event of a slowdown.

It is understood the negative ductivity gains must exist and be tapped, and the social partners must agree on a marked moderation of wage developments." Other aspects of employment pol-

icy are also questioned. The report says the ambitious youth employment scheme, intended to cover an eighth of those aged 18-25 by the year 2000, will swell an "already over-sized public sector". And it notes how few of the OECD's previous recommendations on labour flexibility and reducing employment costs have been adopted.

On broader economic issues the report notes "a sharp improvement in France's macro-economic performance since the last survey".

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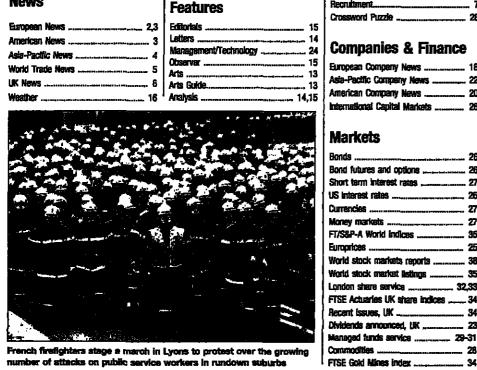
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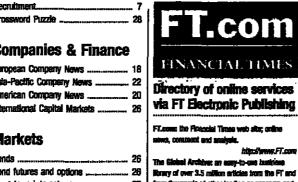
CROSSWORD BAGE 232

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The OECD estimates growth will reach 2.4 per cent this year, against the government's projection of 2.7 per cent, but warns that supporting growth with public spending leaves little room for "automatic stabilisers or discretionary measures to offset

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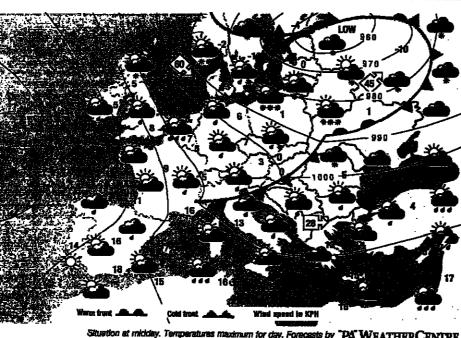
FT WEATHER GUIDE

Europe today

North-west Europe will become colder and windler with a mbeture of sun and showers. The shower will be frequent in the Low Countries where winds will reach gale force. Much of Scandinavia and eastern Europe will have an showers and sunny spells. The western Mediterranean will be dry vith some strong sunshine, but showers elsewhere in the Mediterranean, the showers heavy

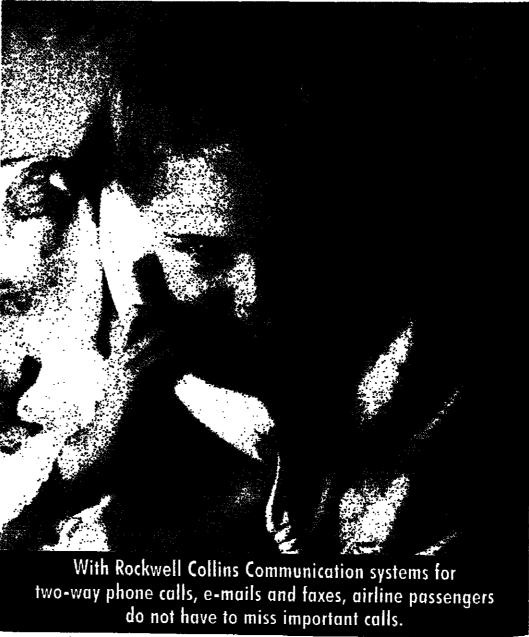
Five-day forecast

Much of north-west and central Europe will remain cold throughou might frosts and an incre risk of snow. There will be turthe snow in Scandinavia and eastern Europe. The western works remain show with localised thundery downpours



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FINANCIAL TIMES

COMPANIES & MARKETS

FRIDAY FEBRUARY 5 1999



INSIDE

Battle on for \$5bn aspirin market Battle is about to commence over the potential \$5bn market for a new class of drug that appears to have ended the 60-year search for a safe aspirin. Monsanto, the US life science company, has launched Celebrex, which combats arthritic pain and inflammation without causing the stomach ulcers often associated with aspkin and louprofen. But Merck, the world's biggest drugs company, will launch a similar product, Vloxx, within months. Page 20

BMW fights to stay independent Amid the frenzy of media speculation that Bernd Pischetsrieder's days as BMW chairman may be numbered, a broader question was looming: can the Savarian carmaker cling to its independence in the face of the wave of consolidation sweeping the Industry? Page 18

Seoul braced for volatile year

Cohester in & terries

After being the world's best performing bourse in dollar terms last year, Seoul's stock market has tumbled 15.7 per cent from its mid-January high. The recent surge was driven by the government easing monetary and fiscal controls to reflate the economy. The liquidity-driven market has provoked worries that the rise in

of Korea's economic fundamentals. Page 38 Norway oil sector overruns budgets Norway's offshore oil and gas investments almost consistently overran their budgets from 1994 to 1998, in spite of the industry's goal to halve its costs in that period, a government-

shares amounts to a bubble inflated by aggres-

sive cuts in interest rates. A more benign view is that the market also reflects a strengthening

commissioned report says. Page 28 Rate rises cause Tokyo concern Shares in Tokyo stretched their losing streak to four sessions, sending the Nikkei 225 average below 14.000 for the first time in more than two weeks as investors watched the recent rise in interest rates with concern. Page 38

Colombia to bail out plantations Colombia and the country's coffee authorities have announced a financial package for growers whose plantations suffered infrastructure damages after the country's worst earthquake in 100 years. Page 28

CME to offer weather derivatives The Chicago Mercantile Exchange plans to offer derivatives based on the weather to complement the growing over-the-counter market. The age temperature levels, enable companies to hedge against unexpected movements in temperature. Page 26

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Stock markets at a glas

Bond issues follow Real stability By Edward Luce and Khozem Merchant Mexico and Argentina will test appetite for risk

Mexico and Argentina vesterday took advantage of the stabilisation of the Brazilian Real to issue sovereign bonds on the international

The offerings - the first from any Latin American government since Brazil floated the Real last month and Mexico's first since before the Russian debt crisis last August will be closely watched for signs of renewed investor appetite for risk.
"Investors seem to be differ-

entiating between good and bad emerging market credits." said Nicholas Cournoyer, managing director of Montpelier Asset Management, an emerg-

shock for

Assets

Ionian

suitors

Bank

London branch.

ionian's London branch.

The money was then lent

inflating both Ionian's loans

before they were due to submit

offers for a 51 per cent stake in

the state-controlled bank, was

described by one investment

banker as "nothing less than a

He said it raised questions

about the corporate franchise

of Ionian, which appeared to

have weathered well a six-

week strike last summer. It now appeared, however, that Ionian had lost much more of

its deposit base than previ-

The effect was to reduce

ionian's apparent share of the

Greek market from 8 per cent to about 6.6 per cent, he said. J.P. Morgan, adviser to state-

owned Commercial Bank of Greece, which is selling most of its 58 per cent stake in Ionian, confirmed yesterday

there had been a "change in a customer relationship" at

It said: "Bidders will have to take their own view about the

The US investment bank

suggested, however, that

potential buyers were likely to

focus on Ionian's presence in the Greek market rather than

on one interbank relationship,

which had accounted for prof-

its of only about £1m (\$1.64m).

The fact of one large rela-

significance of this."

loses on Monday.

price at the time.

Dr18,000.

banks.

July last year. Yesterday they

finished Dr460 bigher at

Potential Greek bidders for

the Ionian stake include Euro-

bank, in association with Ergo-

bank in which it has a 20 per

cent stake, Alpha Credit Bank

and Piraeus Bank.

ously thought.

ing market investor. He added: because it is so close to the "This is good news for coun- US," said one banker. tries like South Korea, Croatia and Argentina but had news for countries like Brazil and

Indônesia." in addition, Turkey is planning to launch its first euro-denominated bond in the next two weeks in an offering of up to €1bn. (\$1.13bn)

Bankers said that yesterday's \$1bn offering from Mexico was well received by the large US investors, most of Whom see the Mexican economy as having "decoupled' from Brazil. "The market is happy about strong US growth figures and this is seen as good for the Mexican economy

The hand likely to come at a

spread of 490 basis points over the US Treasury benchmark bond, includes warrants which give the investor the right to convert Brady bond holdings into Mexican eurobonds. Brady bonds are defaulted commer cial loans floated as bonds and backed up by the collateral of US Treasuries. "The warrants are an extra incentive for the investor to buy into this debt,"

said one trader. US emerging market funds are thought to be keen to re-invest in safer emerging market bond issues, having kept a high proportion of their hold- next year. Once all four

months. US and European investors are constrained by the historically low yields on western government bonds and other securities. "It is a trade-off for investors between their fear of risk and search for yield and at the moment latter is getting the upper

Argentina's €350m bond was targeted at European retail investors and will be comparable with previous D-Mark, lira and Dutch guilder-denominated bonds of the same maturity. The bond, which came at a compon of over 10 per cent steps down to a lower coupon

hand," said one analyst.

into the same bond it will be worth €1.5bn – the largest volume emerging market bond in the single currency.

as an escape from high interest rates in its domestic market. Earlier this week it issued \$1.85bn worth of domestic Treasury bonds at a yield of 130 per cent. Its five-year eurobond is expected to offer a yield of around 10 per cent.

Turkey's bond comes partly

"Today's announcements (of prospective bonds issues) are just a straw in the wind. If they do well it would indicate a return of better emerging market sentiment. But the deeper problems are still unre solved," said one banker

Pepsi scores over Coke in \$55m Chinese soccer sponsorship deal

Soft drinks giant targets 400m avid supporters

By James Kynge in Beljing

Pepsi has beaten Coca-Cola for Potential bidders for Greece's the top advertising deal in the Ionian Bank were shocked yesworld's most populous market, winning the right to sponsor terday to learn that 20 per cent of its assets and two-thirds of China's soccer league for five its corporate deposits were A Chinese Football Associaaccounted for by a single back-

tion official said yesterday that to-back transaction through its Pepsi's bid of Rmb90m (\$11m) Another large Greek bank, which has not been identified, a year had been accepted after a fierce bidding battle with deposited Dr550hn (\$1.94hn) of Coke. The annual sponsorship price may be renegotiated each its mutual fund customers' money under its own name in vear, said one official. Pepsi, which lags far behind

Coke in Chinese sales, bought the right to call the league back to the original depositor, with the effect of artificially after its product, known as baishikele in Chinese. Pepsi may also place advertising The new information, supboards around club grounds.

> not be underestimated in an increasingly brand-conscious country. According to one CFA official there are 400m soccer fans in China, many of whom tune in to regular televised matches and read copious newspaper coverage.

> Television commentators are in the habit of mentioning the name of the soccer league several times during a match, and print journalists include it in their reports.

It is generally accepted that much of the popularity of Marlboro cigarettes in China derives from Philip Morris's



sponsorship of what has been called the Marlboro League for the past five years. Philip Morris agreed in 1994 to pay \$1.2m a year with an annual increase of 5 per cent for its league sponsorship, a CFA offi-

Ericsson, the Swedish telecommunications equipment manufacturer, was also expec-

ted to win a related Chinese soccer advertising deal but the details were not clear, said a CFA official. Ericsson in China said the company was "very interested" in securing a soccer sponsorship slot, but declined to provide further information. China last year became the second biggest

phony equipment, after the

Despite Pepsi's soccer sponsorship victory, Coca-Cola has not been completely eclipsed. This week it unveiled the country's largest advertisement on a 26-storey building in Shanghai, depicting four pictures of Coke bottles covering world market for mobile tele- 8,800 sq meters.

NY state to probe internet **brokers**

Eliot Spitzer, newly-elected New York state attorney-general, has launched an investigation into online trading groups following a significant rise in consumer complaints.

He made his announcement as E-Trade, the popular internet-based stock trader, confirmed that a software problem had caused a second consecutive day of problems, leaving many customers unable to trade on its online and auto-

mated telephone systems.
On Wednesday, the company said a similar "outage" had occurred for 1% hours during the morning due to a software

Regulators have been slow to respond to rising complaints against online trading firms. Arthur Levitt, chairman of the Securities and Exchange Commission, expressed concern recently about online trading in internet stocks, but no action has been taken.

Mr Spitzer, whose responsibilities include consumer protection, is asking companies to volunteer information on projected growth estimates and details about handling transactions before deciding what action – if any ~ to take. "The public knows that

there are always risks involved in investing in the stock market," he said. "But part of the risk should not include questions about whether trades will be executed promptly, or whether online brokerage firms can deliver on the services that they've promised."

E*Trade's troubles come within weeks of similar system-wide outages at two of its larger competitors, Charles Schwab and Waterhouse Securities. Schwab and Waterhouse were forced to take their tradmately one-hour periods due to heavy trading in internet stocks. Both companies have raised customer margin remitrements for some stocks to cool the market

According to CS First Boston, average daily trading volumes for online brokers rose 34 per cent in the fourth quarter of 1998 from the previous quarter. Online trading now accounts for one of every seven equity trades.

The sector has come under fire for its inability to supply sufficient technology to meet consumer demand.

ABB to simplify share structure

and Tim Burt in Stockholm

ABB, the international engineering and technology group, is to simplify its structure by replacing four different types of securities with a single share which will clear the way for an eventual full US stock exchange listing.

Göran Lindahl, ABB's chief tionship, although not its size, executive, said the decision to had been known to potential introduce one share with the J.P. Morgan made the latest same par value and voting disclosure in a confidential rights, and replace the three holding company boards with information memorandum sent to potential bidders. just one, marked the "final step in fully integrating ABB", eased to the Athens stock following the 1988 merger of Asea of Sweden and Brown market, where Ionian shares

Boveri of Switzerland. have soared on expectations of a successful sale after bidding ABB's announcement to modernise its share structure A previous effort to sell the came with the release of the 51 per cent stake through a group's 1998 results which saw tender offer was cancelled last an 11 per cent rise in net summer when the only hidder, income, to \$1.3bn. ABB's prob-Eurobank, submitted a tender lematic power generation businot much over half the market ness nearly tripled its contribution and all but one of the After that failure, J.P. Morgroup's seven divisions posted

gan was brought in as an higher earnings. The delay in simplifying After losing more than half ABB's share structure had their value following the failbecome embarrassing for the ure of the tender and the Ruscompany and had begun to sian crisis, Ionian's shares cast a shadow over ABB's have recovered to close to claim to have consummated their Dr19,310 peak reached in one of the world's most suc-

cessful cross-border mergers. ABB had moved decisively towards its goal of becoming a faster, more knowledge and service-based global company", said Mr Lindahl. It had acquired several companies, of which the biggest was Elsag Bailey, and increased net income margins from 3.8 per

J.P. Morgan said it was also expecting interest from foreign cent to 42 per cent.

ABB's inflow of new orders in 1998 slipped to SFr31.5bn (\$22.3bn) and Mr Lindahl

admitted that his target of ach ieving \$50bn of new orders by 2001 was obsolete because of the more challenging business environment and changing business profile of ABB. However, ABB remained committed to achieving average annual growth of at least 6 per cent and increasing its net income margin from 4.2 per cent, to between 6 per cent and 7 per cent by 2001.

Almost all ABB's international rivals have modernised their share structures and ABB's efforts to follow suit have been thwarted until now by the conflicting claims of the company's biggest shareholders. Sweden's Wallenberg familv and Switzerland's Schmidheiny family. One banker close to ABB

noted that Martin Ebner, Swiss investor who had invested heavily in both ABB's Swiss and Swedish parent companies, had probably forced ABB to simplify its share structure. The decision to put Mr Ebner on the ABB board, along with Jacob Wallenberg, son of family patriarch Peter Wallenberg, suggested that the major shareholders have demanded increased representation in return for giving up their

Simon Marshall-Lockyer of BT Alex Brown in Zurich, said that Mr Lindahl was a worthy successor to Percy Barnevik. who had put together the 1988 merger of Sweden's Asea and Switzerland's Brown Roveri. and remains chairman. The move to a single share was the "final step in putting the past behind it", said Mr Marshall-Lockyer.

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December 1998



German-based IT Management Consultant and SAP Logo Partner

Equity investment of DM 40.5 million into **Owner Buy-Out of** Autinform AG

Equity led, structured and arranged by **NatWest Equity Partners**

NatWest Equity Partners

board set to decide chief's future

Hamischfeger in Frankfurt

BMW, the German carmaker that owns UK-based Rover, today convenes a crucial board meeting which is expected to settle the fate of Bernd Pischetsrieder, chairman, amid intense speculation that he may be removed to take the blame for BMW's ill-fated purchase of Rover.

But despite a flurry of media speculation that Mr Pischetsrieder will go, it appeared that the board

Yesterday, BMW dismissed appeared to leave the issue open when it said that personnel matters could be on

German business executives said Mr Pischetsrieder appeared relaxed at a meeting of BMW's top managers in Munich to discuss the functional changes yesterday. There was absolutely no indication anything was afoot. said one participant: "It was totally normal".

the talk as "speculation" but in Munich, has been called to assess the German carmaker's strategy at Rover. Speculation mounted this week that the 1994 Rover acquisition, masterminded by Mr Pischetsrieder, could be his downfall, despite expressions of support from the Quandt family, which

> Rover is expected to lose up to DM1bn (€511m, \$580m) in 1998, based on BMW's con-

> controls 45.6 per cent of

The supervisory board servative accounting stanmeeting, also to take place dards, because of falling sales, restructuring costs and the strength of sterling.

Rover's problems have overshadowed BMW's own sales success in 1998 and led to a warning from the company to shareholders last week that profits this year would not match the DM1.25bn made in 1997.

The Quandt family has the power to tip the scales in crucial meetings such as sell the whole concern or try today's. In January, the to find a partner that could Quandt family flatly rejected

speculation that they may look to take their money

Analysts say they doubt Mr Pischetsrieder will go at this stage. Klaus-Jürgen Melzner, head car analyst at Deutsche Bank in Frankfurt, expected BMW to give him another six months to pull Rover out of its worst trou-

be only two solutions: either extract some synergies from

Georg Stürzer, senior car analyst at Bayerische HypoVereinsbank, said: "If someone like Jurgen Schrempp [DaimlerChrysler chairman] came in, he would just get rid of it all." Speculation about Mr Pis-

chetsrieder's removal triggered a surge in BWM shares yesterday to €693.50 Then, he said, there may at one point before closing €40 or 6.5 per cent higher at

End of the road for independence?

Consolidation is rapidly becoming the

A of media speculation that Bernd Pischetsrieder's days as BMW chairman may be numbered, a broader question was looming: can the Bavarian carmaker cling to its independence while many of its rivals are

merging? Three years ago, BMW was revered as one of the world's most successful carmakers. It was a case study of outstanding engineering, canny marketing and brand management. Rivals admired the skill with which BMW had made itself synonymous with upmarket sports saloons. Marketing people from well beyond the motor industry lauded its skills in positioning its premium products as "The Ultimate

Driving Machine". .It. was just as BMW was reaching the crest of that wave that Mr Pischetsrieder bought Rover, masterminding the £800m acquisition from British Aerospace in what was one of the boldest moves in the motor industry at the time and an extraordinary step for the conservative German carmaker.

Backed by Eberhard von

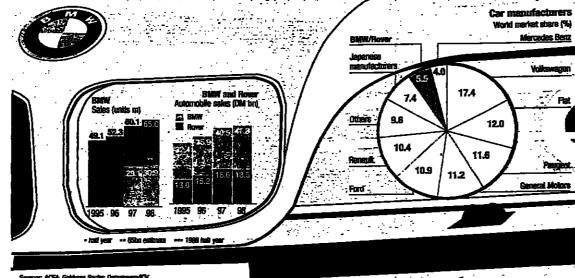
name of the game, writes Haig Simonian mid yesterday's frenzy now BMW's supervisory

board chairman, he argued there were limits to how far BMW could grow with its one prestige brand. Adding the UK carmaker, best known for the Land Rover off-road marque but also boasting others such as MG and Mini, would bring complementary skills.

That was because Rover

specialised in small frontwheel drive vehicles, compared with BMW's larger. rear-wheel drive products Also, it offered additional market share in various countries, notably the UK. But Rover turned out to be much more of a handful than anyone at BMW expected. Technology, manufacturing skills and productivity were all below par. despite years of close co-operation with Honda. More acutely, the strength of sterling in the past two years put immense pressure on the company's already poor profitability. UK sales nosedived as continental European carmakers used their wider currencyenhanced margins to buy

market share. But Rover is only one of



conservatism at a time of unprecedented change in the

On the product front, it saloons, with only limited diversification into other niches, such as convertibles. That may be justifiable in business terms: BMW's emphasis on its "core values" has not hurt the bottom line, with continuing strong demand for its 3, 5 and 7 series saloons.

has stuck to its core sports out to break away from its sively

inflexibility has come at a time when competitors have ventured successfully on to new ground. Volkswagen's upmarket Audi brand has shown darthe management board and ics have attacked the group's ing and determination in Chrysler has forced other determination to remain

challenging BMW's traditional territory.

arch rival, has also branched staid image and ageing customer base. Even allowing for slips, such as the troubled tests of the A Class minicar that had to be expenredesigned, diversification has brought by selling its car operations Mercedes Benz within easy no Ford for \$6,45bn. For reach of its target to sell 1m 'many analysts; BMW, which cars a year by 2000.

really out the pressure on BMW. Its takeover last year of Chrysler of the US prompted a step change for the entire motor industry. The creation of Daimler-

car companies to re-assess their previous assumptions economies of scale. The

DaimlerChrysler deal has left smaller, specialist carmakers looking vulnerable. Volvo, whose car subsidiary built almost 400,000 vehicles last year, drew the appropriate conclusions last month made about 700,000 cars last

in line. Mr Pischetsrieder and Wolfgang Reitzle, the group's head of product flourish in an industry development, have empha-

independent. "We have the critical mass in all important areas in our business," said Mr Reitzle at the Detroit motor show last month. Whoever runs the group that view may have to be

In the short term, BMW will continue to be overshadowed by Rover, which has now lost all sight of its target to break even by next

Longer term, however But it is the Daimler-Benz year, excluding almost BMW's bosses will also have owever, its apparent parent company that has 490,000 at Rover, looked next to bend their minds to the strategic issue of whether their group really is the right size to survive and

RECRUITMENT

Future uncertain for Rover's Longbridge plant

By Juliette Jowit

Unions and industry experts yesterday expressed their concern over the fate of Bernd Pischetsrieder, BMW chairman, warning that his Reitzle favoured closing the said: "I'm very concerned removal would jeopardise the future of Rover's biggest

factory in the UK. Although many observers to produce the Mini and expect BMW to reiterate its Rover 75, and Land Rover at there are strong fears that

led the growing opposition 400 series, they said. to Rover on the BMW board. Birmingham factory, which employs 14,000 workers, and fact that the one major supkeep only the Oxford plant portive person on that board

faith in Mr Pischetsrieder. Solihull. He is also seen as unlikely he may be removed at to back Mr Pischetsrieder's but described talk of Mr Pis- bridge plant for losses estitoday's BMW board meeting. plans for a £300m (\$491m) chetsrieder's fate as "specu- mated at up to £500m last think it's more serious now Rover."

The leading contender to investment at Longbridge in lation". A further announce- year, but promised to invest than it was a couple of replace him appears to be Birmingham to build a ment will be made this after-Wolfgang Reitzle, who has replacement for the 200 and

Tony Woodley, chief nego-Unions warned that Herr tiator with the T&GWU, because it's a well known is Mr Pischetsrieder.' BMW said vesterday that

The latest blow for the 14.000 Longbridge workers comes just two months after they agreed to 2,500 job losses and new flexible working hours, in exchange for long-term job guaran-

The company blamed the personnel issues could be high pound and inefficiendiscussed at the meeting, cles at the outdated Long-

in new models to guarantee future employment.

Mr Woodley said he would "demanding" BMW honour the agreement, which was ratified by the whole of Commerce, warned: "It's

the factory were angry they but for the whole economy had found out through the media and uncertain about because . . . there are so

the future.

months ago," said Charles Walton, a driver and shop steward.

Sue Battle, chief executive of the Birmingham Chamber not just very serious for Yesterday workers leaving the people of Longbridge, of the West Midlands many other jobs in the sup-"If Pischetsrieder did go it ply industry that are depen-

would be very serious; I dent on contracts with

SDW vies for Spain lead

Company S.A. 18, Boulevard Royal* L-2449 Luxembourg INFORMATION TO THE UNTTHOLDERS -DECISION OF THE BOARD OF DIRECTORS OF THE MANAGEMENT COMPAN

SCONTINVEST BOND FUND

Management Company: Scontinvest Bond Fund Management

pour Multiple Compartment Collective Investment Fund

On January 19, 1999, the Board of Directors of Scontinvest Bond Fund Management Company S.A., as management company of the fund 'Scontinvest Bond Fund' decided to close, with effect as at MULTI HEDGED DEUTSCHE MARK and SCONTINVEST BOND FUND - MULTI HEDGED SHORT TERM DEM as a result of the contribution of their assets to the sub-funds SCONTINVEST BOND FUND - MULTI HEDGED FRENCH FRANC and SCONTINVEST BOND FUND - MULTI HEDGED SHORT TERM FRF and to redenominate these sub-funds in SCONTINVEST BOND FUND - MULTI HEDGED EURO and SCONTINVEST BOND FUND - MULTI HEDGED SHORT

The Unitholders who disagree with the proposed contribution can. within one month, request the redemption of their units in compliance with the terms of the prospectus.

NEW MANAGEMENT REGULATIONS DATED JANUARY, 1999 It results from the decision dated January 19, 1999, between Scontinvest Bond Fund Management Company S.A., as Management Company of the fund 'Scontinvest Bond Fund' and Discount Bank S.A., as Depository Bank of the fund above, that the updated Management Regulations dated January 19, 1999, have been issued and signed to book the modifications of form and content made to the articles 1, 7, 15 and 17 of the Management Regulations dated

December 13, 1995. These modifications of form or content are mainly related to the definition of the code used for currencies, the issue of bearer certificates and the details of the publication of notices. The new Management Regulations will be deposited with the

'Registre de commerce et des sociétés' of Luxembourg. NEW SALES PROSPECTUS DATED MARCH 1999 It results from the decision of the Board of Directors of Scontinves Bond Fund Management Company S.A., dated January 19, 1999, that the coordinated Sales Prospectus dated March 1999, will be updated to take into account the modifications resulting from the following

1. Modifications of form and content made to the articles 1, 7, 15 and 17 of the Management Regulation dated December 13, 1995 related to he definition of the currencies' codes, the issue of bearer certificates and the formalities for publication.

Modifications resulting from the introduction of the EURO of which the merger by acquisition of sub-fund of same nature expresses in currencies of countries participating to the EURO.

3. Creation of a new sub-fund: Scontinvest Bond Fund - Multi EURO.

expressed in EUR). The bearer certificates issued are exchangeable from March 10, 1999 at Discount Bank S.A., 18 Boulevard Royal, L-2449 Luxembourg.

The new Sales Prospectus dated March 1999 will be available at the Registered Office of the Management Company.

Luxembourg, January 19, 1999

The Management Company
Scontinvest Bond Fund Management Company S.A.

Morgan Stanley Dean Witter.

the US financial services group, is poised to take a leading position in Spain's securities business through the acquisition of Madridbased AB Asesores, the biggest non-bank broking and asset management firm in the domestic market.

The transaction - the first financial institution in Spain Pta3.2bn. since the launch of the euro expected to be announced on Tuesday.

The move by MSDW, Pta33.800bn. which has long been active in Spanish corporate sores, which has 548 staff,

challenge to a number of international institutions which have been drawn to Spain, one of the fastestgrowing economies in the euro-zone, by the buoyant growth of the domestic fund business.

Asesores had Pta510.5bn funds under management at the end of last year and raised 1998 net profits by cross-border takeover of a 24 per cent year-on-year to

Spain's asset management - is valued at between business is growing faster who share 45 per cent of its Pta45bn and Pta60bn (€270m-than the European average, €361m, \$306m-\$408m) and is and the total volume of increased by 25 per cent. Pta6,800bn last year to

The acquisition of Ase-

foothold in the domestic fund market. The Spanish firm, which was created in 1984, operates

40 offices nationwide and has 40,000 high net worth It also has a well established broking business as would significantly boost its well as venture capital and corporate finance units,

which are likely to be of lesser interest to MSDW. Asesores is controlled by have recently set up Luxemits three founding partners, equity, and by senior executives who own a further

AIG, the US insurance group, holds a 30 per cent stake in the securities house. Merrill Lynch was an early

foreign entrant into this business when in 1996 it paid Pts3.7bn in 1996 for FG, a Madrid brokerage and fund firm that at the time rivalled Asesores as an independent

Last year Merrill opened a Barcelona office and said it private banking business in Spain through a further three regional branches.

International groups that bourg-based equity invest ment vehicles to tap domes tic savers include Fidelity of the US, while Schroders, the UK merchant bank, has added an investment management division to its corporate finance business in Madrid.

VW comment heightens Scania battle

The battle for control of Scania, the Swedish heavytruck manufacturer, took a fresh twist last night when Volkswagen hinted it was interested in developing a presence in the medium- and

eavy-truck sector. The German group is understood to have contacted Scania and Investor the truck company's controlling shareholder and the main vehicle for Sweden's Wallenberg empire – following the acquisition last month of almost 13 per cent of Scania by Volvo, Scania's Swedish arch-rival.

Ferdinand Piech, VW chairman, said yesterday the group would expand its truck interests "until a suitable opportunity [for acquisition or co-operation] arises". Nevertheless, people familiar with the situation expressed surprise that VW would make its ambitions public if it was seriously

offer to Volvo. Volvo, which agreed last week to sell its car division to Ford of the US for SKr50bn (\$6.34bn), has made plain it would like to fold Scania into its own heavy-

contemplating a counter-

trucks business. Talks between Volvo and Investor were said yesterday to be continuing, although the Wallenberg company reacted coolly and said it was considering other

options for Scania. The two sides are thought not to have discussed a price or structure of any deal. If Volvo secured an agreed

deal with Investor regarded as the most likely outcome by Swedish ana. lysts - the enlarged group would become Europe's largest heavy-trucks manufac

"It will come down to price and the value Volvo puts on the synergies it can achieve," sald one official. Some observers believe Volvo could achieve savings of more than SKr3bn a year by pooling its marketing purchasing and distribution

activities with Scania. But Scania officials have questioned the industrial logic of such a marriage, pointing out that a common platform could take a decade to develop and that distributors might not welcome a

In the event of a change of ownership. Scania insiders have stated a preference for mentary products, rather than the heavy-truck duplication offered by Volvo. Both companies claim about 15 per cent of the European

heavy-truck market. Although there were some suggestions yesterday that Fiat might be considering a rival bid for Scania in competition with Volvo, Italian analysts considered such a move highly unlikely. Fiat would be reluctant to enter into a costly bidding war, and in any event the Turin group was seeking an all-embracing automotive alliance rather than an acquisition in a specific sector such as trucks, they said.

Additional reporting by Paul Betts in Milan

NEWS DIGEST

Adecco lifts income to SFr406.4m in 1998

Adecase the world's biggest temporary-staffing agency, said vesterday it had increased its income, before amortisation of goodwill, to SFr406.4m (\$288m) in 1998. The company, formed from the 1996 merger of Switzerland's Adia and France's Ecco, is one of the fastest-growing companies in the industry.

margins were maintained at 4.2 per cent, halting the decline which had started in 1997. Operating expenses as a percentage of sales fell from 14.4 per cent to 13 per cent. After adjusting for acquisitions, underlying revenue

growth was 23 per cent. Adecco's results are complicated by the need to write off goodwill under US Gaap accounting, which resulted in a SFr194.8m loss in 1998. However, the company believes that income before amortisation of goodwill is the most relevant benchmark of its performance. It is also proposing to increase its dividend by 27 per cent, to SFr5.50 per share. William Hall, Zurich

COMPUTER NETWORKING

Olicom shares hit by loss

Shares in Olicom A/S, a Danish-based supplier of computer networking solutions, plunged 31 per cent yesterday to Dkr31 a share on an unexpectedly poor 1998 earnings report. Olicom, which is listed on Nasdaq as well as Copenhagen Stock Exchange, said its \$22m net profit from 1997 swung to a \$11.9m net loss in 1998, partly as a result of a restructuring but also because of price competi-

tion in core products. Fourth-quarter net sales were \$23.1m, down 63 per cent compared to the year-earlier period, while full-year sales were 2 per cent below 1997 sales at \$206.8m. Olicom sald it was targeting revenue growth of 15 per cent in 1999 against 1998 and full-year earnings per share in excess of \$0.40. Clare MacCarthy, Copenhagen

UNIT TRUSTS

UK group in Den Danske deal

Singer & Friedlander investment Management of the UK is to join the fund-management arm of Den Danske Bank, the Danish group, to provide a unit trust for domestic investors. The partnership with Danske Capital Management is Singer's first such deal with a continental Euro-Jane Martinson

Canal Plus in PFE talks

By Afice Rawsthorn

Canal Plus, the French media group, is in talks with Prince Muhammad Bin Bandur Abdul Aziz regarding with its Universal Pictures the acquisition of the rights to PolyGram Filmed Enter-: tainment (PFE) pictures if he succeeds in his \$500m bid for the company.

The prince, a member of the Saudi royal family, paid as Seagram put it up for sale \$50m into an escrow account last summer. last week as a gesture of good faith to Seagram, the Canadian entertainment con- film interests and to reduce cern which bought the entire late last year.

His lawyers have since

finalise a deal worth roughly

tions with Seagram's advis- not afford to meet Seagram's

finance the deal. Seagram will agree to the sale. thereby shelving plans to merge PFE's non-US assets

Canal Plus expressed interest in PFE, which ity to finance, the backed such hits as Four Weddings And A Funeral, Forgo and Elizabeth, as soon

The French group is anx. Plus. ious to expand its feature its reliance on the Holly-PolyGram group for \$11hn wood studios as suppliers of concern, is keen to secure pictures for its pay-TV channels. been locked in negotia- However, Canal Plus could

was forced to try to orches-

Providing the prince can trate a joint bid with other Prince Muhammad indicated his interest in PFE several months ago. Seagram discounted him as a serious bidder, however,

because it doubted his abil-

transaction The prince dispelled its doubts with last week's \$50m down-payment and is now in discussions with Canal The French group, which

recently raised its stake in

the Pathe entertainment

distribution rights to PFE films in some markets, nota-Alternatively, it may run ers in New York, trying to price expectations by paying the business there with the at least \$750m for PFE, and prince on a joint-venture



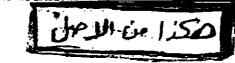
AngloGold Limited

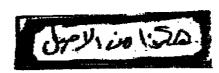
The acquisition by AngloGold of the gold interests of Minorco

At the general meeting of members of AngloGold held on Wednesday, 3rd February 1999, the ordinary resolution for the ratification and approval of the acquisition by AngloGold of the gold interests of Minorco was passed in the manner and by the majority required for a related party transaction in terms of the Listings -

Requirements of the Johannesburg Stock Exchange. It is expected that settlement in terms of the acquisition agreement will take place during March 1999, when the last of the conditions pracedent will have been fulfilled.

4 February 1999





Efficient synergy. Added value comes from the successful combination of competent consultancy, high quality research, investment skills, product portfolio and operational efficiency. Our networked knowledge of private and investment banking, institutional asset management and private equity makes us a world leader. Come and get to know us better: www.ubs.com/synergy & UBS



UBS AG: Private Banking: *UBS Institutional Asset Management: *UBS Brinson Investment Banking: *Warburg Dillon Read Private Equity: *UBS Capital issued by UBS AG regulated in the UK by the SFA. In the U.S. Warburg Dillon Read LLC, a subsidiary of UBS AG, is a registered broker-dealer and member of SIPC, the New York Stock Exchange and other leading exchanges.

m Danske deal

AirTouch reports strong overseas growth

By Richard Waters in New York

AirTouch yesterday underlined a fact that has become increasingly evident in the US wireless telecommunications industry: for US carriers, the strongest growth is coming far from home.

The company recorded an 83 per cent jump in overseas subscribers last year, to 5.7m, far in excess of its 18 per cent domestic growth. The overseas figures are

based on its proportionate share of ventures in which it the international potential tions, with net income of that lay behind Vodafone's \$130m in the final quarter of successful \$62bn takeover offer for AirTouch last than a year before.

company is not alone in would continue to grow at a recording its best growth rates in international markets, where the faster growth reflects the fact that many of the ventures are at an early stage of develop-

Both Bell Atlantic, which is one of the largest shareholders in Omnitel, the fastgrowing Italian carrier, and BellSouth, which has turned south to Latin America, registered strong gains abroad. AirTouch's expansion abroad helped the company to beat Wall Street expecta-

last year, 34 per cent higher The company said it

"robust" rate for the industry, but it warned that the rate of growth would slow as competition in a number of markets increased

The US saw a burst of new competition last year, as carriers that bid successfully in the auctions of so-called PCS rights in the mid-1990s came close to completing the construction of their networks. Sprint PCS, the only company to attempt to build a

new national network from scratch, spent heavily to during the year, taking the total to 2.6m. The arrival of four new PCS carriers in some US

cities ~ breaking up the old

down prices, one of the fac-

tors behind the growth in

AirTouch 13 12 24 290

> AirTouch said the average revenues generated from each customer were likely to

believed the rate of decline would "continue slowing in some AirTouch markets, including the US".

AirTouch's posted net income of \$608m last year, up 54 per cent from the year before, while earnings per share rose 37 per cent to \$1.07. Revenues climbed 44 per cent to \$5.2bn for the year, and 55 per cent to \$1.5bn in the final quarter.

The company also released pro-forma earnings for the fourth quarter, including its share of international businesses and adjusted to take count of its acquisition of US West's wireless properties last year. These rose from \$32m to \$130m, while pro-forma revenues were ahead 29 per cent to \$2.1bn.

The sale aspirin battle

Brazil postpones telecoms auction

By John Barham in São Paulo

Brazil has postponed the auction of two telecommunications concessions because the government has detected "clear signs of interest from investors" in the setting up of "mirror" networks to compete with the existing sys-

tem privatised last July. Only two groups submitted bids at an auction held in January for four contracts, forcing the government to schedule a second round in March.

João Henrique Dourado, a spokesman for the government's Anatel telecoms regulator, said the government agreed to postpone the auction after three companies said they needed more time, due to confusion caused by last month's collapse of the Real, Brazil's currency.

per cent of its value, triggering a crisis that, if the recession forecast for 1999 is as severe as predicted, could reignite inflation.

The government hopes a successful round of bidding in the spring will help dispel doubts over its ambitious 1999 privatisation programme. It expects to raise \$20bn this year from the sale

company, and control of Banespa, the federally controlled São Paulo state bank The mirror auctions are part of the privatisation of Brazil's telecoms companies, which the government sold last July for \$18.92bn. 63 per

cent of common stock in

Petrobfas, the national oll

cent more than the minimum price. Mr Dourado said Santiagobased group Qualcomm was the only company to specify which area it plans to bid for. It wants to set up a mirror network using wireless local loop technology in São Paulo, the country's business capital. No groups bid for the São Paulo concession in January. Qualcomm and

Beli Capada International

are the main shareholders in a mirror company covering the north and east of Brazil as well as Rio de Janeiro. The government has not

mirror company concessions and will evaluate bids mainly on technical factors. Consortia must include a member with experience of networks of at least 500,000 fixed or cell lines. The mirror companies must serve atleast half the cities in their territories with more than 200,000 inhabitants by the

Adversaries square up for anti-inflammatory drug wars

Monsanto pins hopes on eagerly awaited arthritic drug Celebrex just as Merck comes to market with Vioxx, writes David Pilling

mined by the structure of a the non-steroidal anti-inflamtiny molecule. Nowhere is matory drugs (NSAIDs) such this better illustrated than as ibuprofen, is expected to in the soon to start battle notch up sales of \$2bn over the potential \$5bn mar- within four years. ket for Cox-2 inhibitors, a new class of molecule, or drug, that appears to have ended the 60-year search for a safe aspirin.

Not since the mid-1980s, when Glaxo launched Zantac. an anti-ulcer drug, to Tagamet, has a marketing war been so eagerly awaited.

Last month Monsanto, the US life science company, won approval from the Food and Drug Administration to market Celebrex, a Cox-2 the fuel that could guarantee inhibitor that combats the growth of Monsanto as arthritic pain and inflammation without causing the stomach ulcers often associated with aspirin and ibuprofen. In its second week on the market, 45,000 prescriptions for Celebrex were written, making it the most successful drug launch after Viagra, Pfizer's anti-impo-

marketing Celebrex with dwarf those of Searle. Merck Pfizer. will not have the faces an earnings squeeze very long for Merck, the several of its leading prod-switch. world's biggest drugs company, will launch Vioxx, a generic competition. Ana-

try can the fate of a months. Each drug, which huge company be deter- will be priced higher than

The scrap over Cox-2's is expected to be mean. "This is going to be the most promoted product ever in the history of the US pharmaceuticals industry," says Dick De Schutter, chief executive of Searle, the Monchallenge SmithKline's santo drugs unit that developed Celebrex.

For Monsanto, whose merger talks with American Home Products ended bitterly last year, Celebrex's success is vital. "Celebrex is an independent company, savs Sergio Traversa, pharmaceuticals analyst at Mehta Partners in New

Searle admits a lot is riding on Celebrex, which could practically double the drug unit's sales of \$2.8bn. For Merck too, the stakes

are high. Although its phar-But Monsanto, which is co-maceuticals sales of \$15bn lucrative market to itself for over the next few years as ucts lose protection from

nly in the drugs indus- Cox-2 of its own within lysts estimate that could mean lost revenue of up to \$3.5bn in 2002.

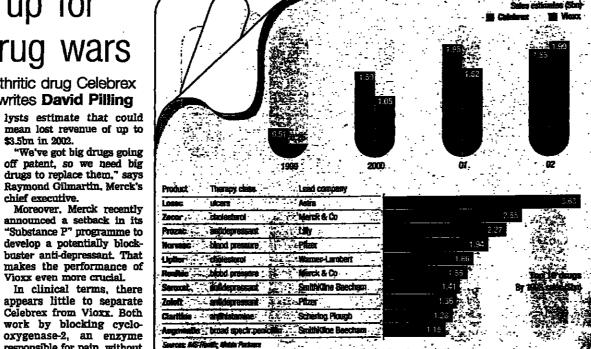
chief executive.

"We've got big drugs going off patent, so we need big drugs to replace them," says Raymond Gilmartin, Merck's

Moreover, Merck recently announced a setback in its "Substance P" programme to develop a potentially blockbuster anti-depressant. That makes the performance of Vioxx even more crucial. In clinical terms, there

Celebrex from Vioxx. Both work by blocking cyclooxygenase-2, an enzyme responsible for pain, without inhibiting the virtually identical cyclo-oxygenase-1; which protects the stomach lining. NSAIDs block both enzymes, sometimes leading to serious stomach lesions, and the deaths of an estimated 16,000 people in the US each year.

Celebrex starts with one advantage: it has beaten Merck to market. "It's critically important to be first," says Al Heller, Searle's chief operating officer. Searle hopes that, if it can convince patients of the benefits of its Cox-2's first, Merck will find it hard to persuade them to for Cox-2's as a treatment for



vision and magazine advertising slots.

When Vioxx is launched. probably by mid-1999, analysts expect the Merck machine to crank into action. "The basis of competition will be the clinical data that we have, and how much [product] differentia- Glaxo Wellcome are just good for the patient." tion we can establish," says Mr Gilmartin

The initial clash is just the start. Both companies hope to win regulatory approval other inflammatory condi-Both companies are expections, such as colon cancer ted to employ huge sales- and Alzheimer's. And both

forces, to give away free are working on second-samples and to take out tele-generation drugs, safer and more potent than the first.

They hope to get those on Johnson & Johnson, a US rival, launches a second-genlicensed in from Japan

some of the companies believed to be working on Cox-2 programmes

Mr Gilmartin is not worthe market in 2001, before ried by competition: "This is a whole new class of drug and you've got two guys out eration Cox-2 of its own, there within months of each other. That sets up a very Tobacco. Roche and Novartis interesting competitive of Switzerland, as well as rivalry. And that can only be

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Telmex feels heat

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By Andrea Mandel-Campbel in Mexico City

Fourth-quarter results at Telmex suffered as the Mexigroup began to feel the heat and a drop in telephone rates, analysts said.

Revenues rose 3.64 per cent, while the 26 per cent rise in net income was largely due to currency gains. Long-distance revenues, however, plummeted 75 per cent owing to increased competition and a long-running dispute with AT&T and MCI WorldCom

Contact: James Allar Tel: 0171 337 3999

connection fees charged to US telecoms companies to complete calls to Mexico.

Nevertheless, its mobile can telecommunications subsidiary, Telcel, almost doubled its subscriber base. from increased competition translating into a 61 per cent increase in sales to 7.9bn pesos for the year. It also posted its best showing in basic line installation since the devaluation of the peso in 1994, with the number of basic telephone lines grow

the year rose 8.6 per to 78.2hn pesos helping to lift earnings per share slightly over international settle- above expectations to 62 ment rates. Telmex said it pesos for the fourth quarter lost 1.3bn pesos (\$129m) and 2.12 pesos for the year.

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UK'S LEADING FUTURES BROKER

defy forecasts

By Henry Tricks in Mexico City Mexico's two largest banks, controlling almost half the deposits in the system, defied predictions that financial turmoil would stall the banking sector's recovery late last year. They saw

and Bancomer, expected their lending operations to survive high interest rates though analysts say that confidence is misplaced if interest rates do not fall

Banacci, Banamex's parent company, reported earnings per share of 2.05 pesos (-0.09 pesos), it was quadruple the average forecast of financial

profits rose to 1.174bn pesos (\$116m), from 826m pesos

tions moved a step closer

yesterday when Call-Net

unveiled plans to launch a

local business and residen-

The company said it would

offer service in Toronto,

Montreal and Vancouver by

Call-Net. 25 per cent

owned by Sprint, the US

long-distance provider, is the

second company to move

(US\$5.6bn) local telecoms

market, dominated by the

country's former telephone

tial service in Calgary.

the end of this year.

the

Enterprises.

long-distance

from a three-year banking crisis.

It did take a toll: Banamex's performing loans, excluding those held in a government trust, shrank

Mexican banks | Souza Cruz hit by smuggling

price cigarettes into Brazil took a heavy bite last year out of the sale of Brazil's tobacco giant, British owned per cent in dollar terms.

its actually rose 62 per cent Paraguayan cigarette smugglers who bootleg cutin dollar terms to R\$344.4m

> Part of this big increase in nmilits was due to the company's recognition of R\$138m extraordinary items.

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The trans subsidiaries

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ethen.

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Souza Cruz, which posted 2 per cent in the quarter and in net tax credits. Net profits surge in the fourth past-due loans crept 1 per 1998 gross revenues of income would have risen cent higher after both indi-R\$5.6bn (US\$3.2bn) - then just 1.8 per cent in dollar The two banks, Banamex terms were it not for these cators had improved in the worth R\$4.67bn - down 19 FOREX three prior quarters. But the surge in rates also Announcing its 1998 The company added that a drove up income from the results, the company said it restructuring programme on.the.net hoped the government would the two banks had also yielded significant charged their customers. In bring contraband under conefficiency gains, boosting trol. Starting on January 1, Banamex's case that doubled profits. its interest margin and Brasilia imposed a 150 per Analysts say that Souza In the fourth quarter, caused a dramatic 7bn pesos cent tax on exports of Brazil-Cruz, controlled by Britain's improvement in core bank ian-made cigarettes to neigh-BAT Industries, should weather the country's deepoperating profits between bouring countries. 1997 and 1998. Previously Paraguay-based ening recession better than Banking analysts were companies would legally many other Brazilian comimpressed with the results, import Souza Cruz cigarettes panies. Economists forecast a GDP contraction of up to 7 but they doubted their susfrom Brazil free of tax and per cent this year after the Real. Brazil's currency, Bancomer's final quarter tainability. "I am cautioning then smuggle them back Selved in 1975 CCRA has 20 offices work wide and 750 mady-made companies availab For 100 page FREE colour brockers E-craft. Seasonal Grocks, soon or content. investors that these banks into the country across the Tel: +44 1924 845544 Fox +44 1924 84565 Tel: +44 171 309 1986 Fox +44 171 445 5017 Tel: +302 24 266 Fox +302 242 267 Tel: +302 252 198 Fox +302 24 267 Tel: +302 252 172 Fox +302 252 1198 Tel: +47 24 197 2544 are still coming out of a very long and porous frontier. devalued by more than 30 INLE OF MARE DIMPRIY, CA LONDOR: MICHARD Y COOK, CA: LUXAMOUQ: EVELINE KARLS Souza Cruz said exported difficult environment," said per cent in January. cigarettes were worth R3673.8m last year, a sub-During the period, Mexi-Jason Mollin, a banking ana-One analyst commented: can interest rates doubled to lyst at Dresdner Kleinwort "We are recommending stantial part going to Paramore than 30 per cent as Benson in New York. "For Souza Cruz as a classic guay and other countries international financial the benefit of the economy defensive play for those bordering Brazil. Although upheaval swept from Russia and for banks to grow we to Brazil. That had been need to see interest rates domestic sales fell sharply, remain in the high risk Bra-Souza Cruz, which controls Call-Net eyes local phone market Market-Eye halfa no. 14 quite an option and 15 per la company of the company of t many to the stead, we are DAILY FOREIGN EXCHANGE FORECASTS AND RECOMMENDATION strong and mitern By Scott Morrison in Yaranto monopolies. MetroNet Com- ing. Incumbent carriers, wait until regulators set a munications began services such as BCE's Bell Canada, have responded by rebalancfee structure last autumn in a handful of markets FOREX - FUTURES - OPTIONS determining how much they energy courbants wh Canadian telecommunicaacross the country. AT&T

to seven big urban areas by carrier. the end of 1999. Analysts suggest local deregulation, which fell competitors could eventually behind the US, local compe gain a 30 per cent market tition among Canadian carrishare in Canada's large ers is progressing just as US cities, attacking the core business of incumbent carriers such as Bell Canada and

local business services in up

the merging BCT.Telus Comcent market share in each sector in which it operates nate carriers. within five years of launch-

ing rates in order to lower Canada said it would provide monthly business fees by about 10 per cent.

Unlike the timing of Canada's 1992 long-distance companies start vying in local markets.

The local market was officially opened to competition at the beginning of 1998, but Juri Koor, Call-Net chief technical problems in transexecutive, anticipated his ferring phone numbers from into Canada's C\$8.5bn company would win a 15 per one system to another delayed launches by alter-

They were also forced to

would be required to pay incumbents for using existing infrastructure.

A key impediment to entering the local market has been the significant capital investment required to purchase switches and install fibre optic networks.

Mr Koor said his company would lease lines from incumbent BCT.Telus until Call-Net's local customer base justified building its own fibre network to serve the region. The company has estimated it would eventually invest up to C\$1bn to establish local service infra-

rezil postpones lecoms auction

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Nippon Steel issues zero profit warning

By Alexandra Harney in Tokyo

Nippon Steel, Japan's leading steel manufacturer, warned yesterday that difficult conditions in the domestic market and an unexpected collapse in export volumes meant it would not

make a profit this year. The warning came as the trade ministry said Japan's steel industry had bottomed out and was poised for recovery. Shinya Okuda, director of the iron and steel division of the Ministry of Interna-

By Julie Hess in Tokyo

Hitachi, Japan's leading

charges against Japan last September. This eliminated the only source of revenue

said steelmakers were

already seeing the benefits

of a government economic

stimulus programme and a

The level of Japanese steel

modest revival in demand.

recent months since US steel producers filed anti-dumping growth for Japanese steelmakers, and revived fears of bankruptcy in the embattled

earlier forecast of Y5bn loss on valuation of market-

(\$44.5m) in net earnings to able securities. Nippon Steel ing them back," he said. no additional after-tax prof- was the only one of the big its. This compares with five steel manufacturers that Y35.3bn in net earnings last year, on sales of Y2,205bn. Nippon Steel also cut its

exports has plunged in sales forecast to Y1,920bn. The group, which had about Y2,621bn in interestbearing liabilities in March 1998, has been shedding assets and retiring workers to improve its balance sheets. It expects a Y120bn extraordinary loss on sale of its semiconductor business. Nippon Steel revised its and a Y35bn extraordinary

had expected to make an after-tax profit this year. However, Mr Okuda insisted that the steelma-

still profitable. "The situation in the steel sector is not serious...the steel divisions at the five integrated steelmakers are still in the black. The problem is that they invested in different businesses, including semiconductors and

machinery, and that is hold-

kers' core operations were

Japanese steel producers had eliminated most inefficiencies in their steelmaking operations, although some of the non-core businesses were still overstaffed, he said. Their business interests

allowed steelmakers to unhold their social responsibility by preserving employment, Mr Okuda added. Trade ministry officials said the steel sector would

include concert hall manage-

ment and farming shlitake

mushrooms - but these

knock-on effects of the Y24,000bn stimulus package that goes into effect in April. including tax incentives for closing plants.

But analysts remain cautious. Toru Nagai, industry analyst at Morgan Stanley Dean Witter in Tokyo, said steelmakers still had three months of inventory as a result of weak domestic demand and the collapse in

"Even if demand did recover in the next fiscal year, it still would not be benefit greatly from the anything dramatic," he said.

NEWS DIGEST

BANKING

JP Morgan opens first branch office in India

JP Morgan, the US bank, yesterday opened its first branch office in India in a renewed effort to enter the Indian market. Last year, the bank pulled out of a joint venture with ICICI, the Indian financial institution, after a disagreement on strategy.

The move is the latest signal of a revival of foreign inter-

est in India's financial sector. This week a private equity fund and holding company affiliated to Chase Manhattan bought a 15 per cent stake in HDFC bank, a retail bank. Chase Manhattan also announced an alliance with the retail bank's parent, HDFC, India's biggest provider of home loans. NM Rothschild, the UK investment bank, set up its first office in India late last year, also in Bombay.

Nicolas Rohatyn, managing director of JP Morgan Secu-rities, said the new office would enable the bank to develop its treasury and foreign exchange activities in the country and pursue a focused investment banking effort. JP Morgan will invest about \$50m in its India operations

and employ about 40 people, including some bankers who had worked in the ICICI joint venture. Krishna Guha, Bombay

FORESTRY

NZ group earnings fall 80%

Carter Holt Harvey, the New Zealand forestry group and subsidiary of International Paper, yesterday blamed an 80 per cent fall in net earnings for the nine months to December 31 on the Asian economic crisis. John Faraci, chief executive, said the crisis had led to low prices for logs, timber, pulp and paper products. However, he noted that there were signs of an improvement in earnings in the last quarter.

Third quarter export log sales were 61 per cent up on the preceding quarter at 384,000 tonnes, mainly due to improvements in the South Korean economy. Mr Faraci said business conditions in New Zealand and some Asian markets continued to improve. Consolidated net earnings for the nine months were NZ\$25m (US\$13.6m), compared with NZ\$127m for the same period of 1997. Net sales were NZ\$2.1bn against NZ\$2.3bn. Earnings before restructuring costs fell from NZ\$129m to NZ\$51m. Terry Hall, Wellington

CHEMICALS

Fernz aims for CFP! profit

terday it expects to generate more than half its income in the northern hemisphere this year as it consolidates its activities following the purchase of French company CFPI. The CFPI restructuring, including disposals worth NZ\$50m (US\$27.2m) was almost complete and directors said they were confident of achieving the forecast 20 per cent rise in after tax operating profit to NZ\$61m for the year to May after earning a comparatively modest NZ\$11.2m in the six months to November 30. The group normally earns three quarters of its profits in the second half.

Nissan refocus ahead of tie-up Hitachi warns By Alexandra Harney in Tokyo

of further losses Yoshikazu Hanawa, presi-

electronics conglomerate, yesterday warned it would post consolidated net losses ers' equity." of Y375bn (\$3.3bn) in fiscal 1998, sharply worse than its previous estimate of Y250bn losses. The company also said it would halve its dividend from Y11 to Y5.5. The company, which last

year posted a Y4.5bn profit, blamed extraordinary losses related to restructuring the semiconductor business and sluggish sales in Hitachi's profits." main product groups. The dismal results show

how poor domestic demand is dragging down Japan's powerful industry groups. Hitachi, one of the coun-

try's biggest employers with about 300,000 staff, has suffered from poor domestic sales of industrial machinery, electronic devices and consumer electronic prod-Hitachi's total parent and data processing area.

extraordinary loss was Y210bn, with restructuring costs accounting for Y185bn. It also recorded losses from write-downs of security investments of Y23bn and amortisation of pension

Although Hitachi forecast a small net profit in fiscal 1999, some analysts were sceptical. Steven Myers, at Jardine Fleming, said: "It is 3.8 per cent, to Y768 after unlikely Hitachi will break yesterday's profit warning.

even by March 2000. But there had better be an improvement in the next fiscal year if Hitachi is not to start destroying sharehold-

over, other business divi-

will be crucial for next year's earnings. Analysts last year described the group's shake-up as "too little, too slow".

However, Hitachi announ-

Analysts are also concerned about Hitachi's financial condition. While the net debt to equity ratio of 44 per cent for March 1998 was more than sufficient, it was likely to rise sharply, analysts said. The company predicted a funding gap of Y15bn in the financial balance for this fiscal year.

However, Noboru Sasaki, a Schroders analyst, disagreed: "We think the profit target is realistic, as we are expecting that from the second half of next year, the D-Ram business will turn into the black and the semiconductor losses will be reduced. Moresions will start to generate

Hitachi's restructuring

ced that restructuring in the heavy electricals and consumer electronics divisions had been completed. But it said restructuring must continue in the semiconductor

Hitachi shares fell Y30, or

dent of Nissan Motors, yesterday revealed another round of restructuring including asset sales and possible factory closures in Japan but left details of a

capital tie-up with Daimler-Chrysler unclear. Mr Hanawa's reticence to discuss a possible tie-up suggests that negotiations about the US-German group's purchase of Nissan Diesel. Nissan's truck and engine affiliate, and a broader alliance have entered a critical stage.

The acceleration in costcutting plans also indicates that DaimlerChrysler may force Nissan to step up its restructuring efforts. DaimlerChrysler

buy 10 per cent of Nissan's core operations and all of its nearly 40 per cent share in Nissan Diesel, on the condi-tion that the Japanese carmaker accelerates its restructuring to eliminate part of its Y4,300bn (\$38bn) interest-bearing debt burden.

Mr Hanawa refused to discuss any aspect of the negotiations, except to say that the sale of Nissan Diesel was the "most important" and that DaimlerChrysler would have to buy more than 10 per cent of shares in order for the deal to be of any

"To the extent that we are trying to strengthen our mutual relations, that level of investment would be insufficient." he said.



However, Mr Hanawa in Mazda. "We are not paradded, "[an equity tie-up] is ticularly worried about [fornot a matter of percentage. We will consider the deals on a case-by-case basis . . . I could imagine several ideal arrangements we could form, depending on the partner. There is not one pattern - we are flexible".

Mr Hanawa also said he had no objection to foreign managers taking a role in pened when Ford Motor

eign management]," he said. Ford and Renault, the French carmaker, have also expressed an interest in purchasing part of Nissan, although Mr Hanawa denied any knowledge of these

He said he aimed to make deeper cuts in production capacity in Japan - including closing factory lines and bought a 33.4 per cent stake break with the past, Nissan

would also encourage mergers among its parts suppliers regardless of their keiretsu, or industrial group, affilia-

The Japanese group has already announced plans to cut the US workforce by 5 per cent by 2000 and sell Mr Hanawa

announced the launch of the carmaker's first hybrid electric vehicle this year, which possibly entire plants. In a is based on an existing platform.

Delphi agrees Adecco hid

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AND DELLOY

Wolves wins bitter

STATE SHOW

ANTALES A COMMONSTRUMENT

Ferriz, the New Zealand-based chemicals group, said ves-

Sales revenue was up 22.6 per cent, of which 11 per-cent was generated in New Zealand. Terry Hall

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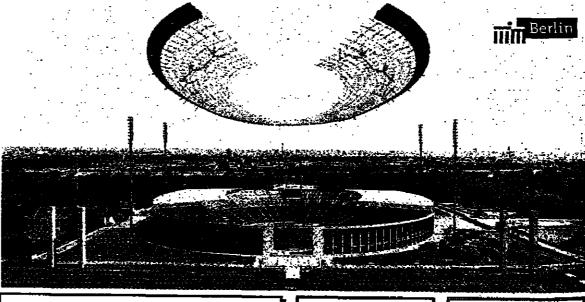
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FINANCIAL TIMES FRIDAY FEBRUARY 5 1999

COMPANIES & FINANCE: UK

ENGINEERING GROUP'S STRATEGY IS TO DIVERSIFY BOTH GEOGRAPHICALLY AND INTO DOWNSTREAM BUSINESSES

British Steel looking at large US purchase

British Steel is considering spending up to £500m (\$800m) to acquire a distribution business in North Americe as part of a growth and diversification strategy being implemented by John Bryant, its new chief execu-

Mr Bryant, who succeeded Sir Brian Moffat as chief executive in January, said in an interview with the Finan-

Industries said yesterday

that cutting its £4.17bn

(\$6.83bn) debt was the prior-

ity this year as it maintained

its dividend despite a drop in

1998 pre-tax profits to £293m

Brendan O'Neill, who is to

become chief executive in

April, said the group aimed

to reduce debt to less than

per cent of its market capi-

talisation. This compares

with a ratio of 110 per cent,

based on yesterday's share

£3.5bn this year.

price of 527p, up 9p.

Chemicals

By Virginia Marsh and Locy Smy

Imperial

cial Times that his appointment was an opportunity for a review of growth opportunities in the UK, Europe and North America.

Mr Bryant outlined a strategy of diversifying both geographically and into downstream businesses. He refused to say which target companies were being evaluated, where they were located, or what the company was prepared to pay. However, executives are

share of 26.7p - and would review the situation again

"We said that in the tran-

sition period [from commod-

ity to speciality chemicals]

we would not change our

dividend policy," said Alan

ICI said its debt - which

bought Unilever's speciality

chemicals businesses for

£4.9bn in mid-1997 - meant it

would not make further

spend £860m on acquisitions

before deals selling its tiox-

ide businesses for £598m col-

However, the group main-

market did not value recruit-

ment companies as highly as

Delphi shares jumped

Adecco's were unchanged at

offer from Adecco values the

the talks became mublic.

Adecco last night said it

controlled 29.9 per cent of

Delphi was advised by

or the Netherlands.

Spall, finance director.

this year.

Longer term, it hoped to large-scale acquisitions this

The group said it had tained its speciality chemi-

looked "long and hard" at cals businesses did not need

whether it should cut its more than bolt-on acquisi-

1998 dividend - which at 32p tions as they already had

Adecco, the Swiss group that those in the US, Switzerland

terday became the latest 62%p yesterday to 555p.

the depressed UK recruit- SFr679. The 550p a share

The group - formed in group at £167m when taken

1996 by the merger of Adia of with a special cash dividend Switzerland and Ecco of of 15p which will be paid if

France - announced a £167m the offer is successful. The

(\$274m) agreed cash bid for combined offer is at a pre-

Delphi, which specialises in mium of 50.7 per cent of the

information technology staff. price of Delphi shares before

tors, strengthens Adecco's Delphi shares after spending

position in IT and follows a £98.7m to buy a 22.2 per cent

cialist brands. These provide Close Brothers and Adecco

by CSFB.

series of acquisitions to stake in the market.

Delphi agrees

Adecco bid

is the world's biggest sup-

plier of temporary staff, yes-

overseas buyer to swoop on

The deal, which will out

about £8.4m in the pockets of

Delphi's shareholding direc-

build its higher margin spe-

10 per cent of group turnover

and 20 per cent of profits.

ment sector.

lapsed.

cut net borrowings to 30-40 year. Last year, it agreed to

tion is thought to be the pursteel distributor for between \$600m and \$800m.

Mr Bryant made clear that British Steel is determined to use its strong balance sheet to expand through acquisitions, in spite of low steel prices which will push the company into loss.

ICI also insisted its dis-

posal programme remained

on track despite the setback

on tioxide and its failure to

find buyers for its other loss

making, mainly UK-based industrial chemicals

operations which have been

up for sale since 1997. Then,

it said it aimed to raise £5bn

By last year, it had raised

industrial chemicals was

partly behind a fall in profits

to £321m (£385m) before

exceptionals and goodwill,

on sales down 16 per cent at

£9.29bn (£11.1bn). Because of

the debt, interest charges

were again high at £332m

(£282m), giving cover of just

1.7 times, but the results

were in line with expecta-

Flowserve is the unnamed

US pump maker that has

made an unsolicited £600m

(\$984m) takeover approach

to Weir Group, it is under-

It is believed Weir, based

in Glasgow, and one of the

world's 10 biggest pump

makers, will oppose the

approach on the grounds.

that it fails to reflect the

The approach, revealed by

Weir on Tuesday, came after

a series of takeovers by US

engineers seeking to take

advantage of the relative

cheapness of their UK coun-

terparts. Initial news of the

approach sent Weir shares

soaring from 232p to 294½p.

They ended yesterday at

group's true value.

and Michael Peel

stood.

ICI tumbles but maintains pay-out

about £3.5bn.

peaked at £6bn after it from disposals by mid-2000.

Europe and North America. acquiring a steel plant in said. The deal closest to comple- Katowice, Poland. The company has been identified by chase of an independent US local management as the preferred bidder, but no deal has yet been reached with

the Polish government. first 10 years as a private company, we are in a position now where we really need to be looking to grow help to smooth the impact of as a company, and that may volatile steel prices on its

Brendan O'Neill: priority is to cut debt

Flowserve is named as

Weir's unwelcome suitor

just over £600m. The shares

stood at 305p in March last

Flowserve, based in Texas,

was formed by the merger

almost 18 months ago of BW/

IP and Durco International.

It makes seals and valves as

well as pumps and has a market capitalisation of

Some people in the indus-

try believe the merger has

not produced the hoped-for

benefits. Flowserve's share

price has suffered badly, fall-

Flowserve, which had cash

and cash equivalents of

\$20.8m at September 30 last

year, declined to reveal

whether it had approached

Weir. The US company could

make its mooted cash offer,

believed to be for about 300p

\$17 at Wednesday's close.

100m \$34% in July 1997 to

about \$650m.

eral possible acquisitions in still "very interested" in than in the UK," Mr Bryant by 265m for every 1 per cent

His growth-oriented strategy will be seen as a firm break with the more cautious approach of Sir Brian, now non-executive chairman, who was seen as hav-"Having come through the ing been reluctant to spend. British Steel believes diversifying into overseas and downstream markets will

out the possibility of a bid-

ding competition. One said

Weir was an attractive tar-

get for a US engineer at a

time of consolidation in the

world pump market. Pumps

account for just under half

of group sales, and the

Americas represent its main

Weir is expected to

approach within a few days,

once its board has had time

to consider the approach. alvsts say the indicative

offer compares unfavourably

with estimates of Weir's

Weir is known to be seek-

ing to expand itself and has

spent about £200m on 20

acquisitions in the past four

years. The group has made

much of its Scottish heri-

tage, particularly under for-

mer chairman Lord Weir.

break-up value.

market.

movement in prices. Mr Bryant said European

steel prices, which have fallen to an all time low in real terms since the end of 1997, would probably begin to rise in the second quarter following destocking by customers and signs of a more robust US market.

Analysts are forecasting pre-tax losses of about £200m for 1998-99.

H&Q to

sell one

COMMENT

Telewest

The bears dogging Telewest for most of its quoted life are now on the endangered list. This is not surprising given the way the company has redefined itself as a cross between an internet and high growth telecommunications company. Although Telewest has yet to make a pre-tax profit, it trades on 53 times earnings before depreciation, interest and tax. On most criteria, this looks pricy. But next to Energis's 100 times or Colt's 670 times, it is a snip. Telewest says it is worth

80 ___.\\ 1994 95 96 every penny for two reasons.

Shere orice since flotation relative

First, more high margin telephone customers are signing up as it finally conquers the service quality problems that have long hobbled the cable industry. Second, it believes the shift to digital television will at last give it an advantage over satellite broadcasting. This may all be true but investors would do well to treat the stock with caution. British Telecommunications is already preparing its fightback. And British Sky Broadcasting and OnDigital are already in the market with their digital TV

Close Brothers, the technology companies.

The purchase of Parisbased Hambrecht & Quist Euromarkets will extend Close Brothers' continental operations. Last year it bought a majority stake in Freyberg Hambros, the Frankfurt corporate finance

HQEM, which will be renamed Close Brothers Equity Markets, specialises in private placements and initial public offerings for European growth companies in the information technology, life sciences and branded consumer goods sectors. Its strongest contacts are in France and Germany.

It has led or co-managed 18 of the 66 IPOs in its chosen sectors on Germany's Neuer Markt, the Nouveau Marché in France and the pan-European Easdag exchange.

Close Brothers will take over its memberships of all three markets.

The sale by H&Q reflects a rethinking of its European strategy. Its presence will be respond to Flowserve's reduced to a London office, where resources will be

Paul Cleveland, head of said: "Our clients are going to get better service from us by concentrating our firepower in London.'

James Macmillan-Scott, who will continue as head of the Paris operation under Close Brothers, said: "European companies are more interested in a relationshipdriven investment style."

European operation

By Clay Harris

investment bank, is to buy the continental European operation of Hambrecht & Quist, the US securities house specialising in high-

ware rather than the televi-

RAC

The Royal Automobile Club has moved nimbly to appease the disappointment of its gin and tonic swilling members. No sooner has the Monopolies and Mergers Commission blocked the £450m sale of the motoring services business than it has another cash-raising wheeze on the go: flotation.

On the surface, this is unlikely to raise the £35,000 each member would have received from the sale. Taking forecast operating profits of £17m, taxing them and applying a multiple of 15, the business could be worth £180m. Add back the RAC's £150m investment portfolio and the total reaches £330m. This would value each member's stake at £27,000 – a fifth less than the windfall on sale.

Even this would be realisable only if most members hung on to their shares at flotation. If they headed for the exit, the value would fall. It would be much better then to sell the business to a venture capitalist, which could use it to build a broad-based branded service business. Cinven and PPM Ventures are said to be on the prowl. Neither could achieve the £6.5m annual cost savings RAC's old suitor, Cendant, would have wrung from the deal. But that should only lop 250m off the price the US company offered. Members should expect £400m and not a penny less.

Telewest settles on net software

Telewest Communications confirmed yesterday that it had fallen in line with other cable groups by choosing internet software for the autumn launch of its digital television service.

Telewest has ordered irom race micro recnii and confirmed interactive elements would be run on DTV Navigator software supplied by NCI of the US. The announcement means that the three largest cable

groups, Telewest, Cable & Wireless Communications and NTL have all opted for boxes using internet soft-

by British Sky Broadcasting. Tony Illsley, Telewest's chief executive, said he hoped to provide high-speed internet services similar to those supplied in the US by companies such as At Home Networks and Roadrunner following the digital televi-100,000 digital set-top boxes sion launch in the fourth

sion standard Open TV used

The company also announced a refinancing of debt following acquisitions of General Cable and Birmingham Cable. It issued £300m (\$492m) of debt convertible into equity at 330p a share in order to reduce its £1.1bn of bank lending to

The shares fell '4p to 249p.

John Bowmer, Adecco's 307p, up 3p, giving the group a share, without obtaining chief executive, said the UK See Lex a market capitalisation of shareholder approval. Wolves wins bitter takeover battle

£285m (\$467m) battle for institutional shareholder. control of rival regional brower Marston Thompson & Evershed. Its bid was sun-

David Thompson, managing director of Wolves, described the vote as "an ported by investors with overwhelming endorsement

critical mass."

cancelling today's extraordi-

of our strategy. As the larg- was a hard fight, and they est regional brewer we can got a good result," said "At the end of the day Wolverhampton & Dudley cash won out in an unattraccreate a new force, with a

RESULTS

Breweries yesterday won a tive sector - that was the conclusive victory in its driving factor," said one

(11,062)

By: kd Sasan G. Bosmell STREIGH LANG A Professional Aurenae, Salte 1700 Thesus, Arienna 85701-1621 Thesus, Arienna 85701-1621

lower cost base and greater Marston conceded defeat,

nary meeting called to endorse its so-called Pacman counter-bid for Wolves. "It

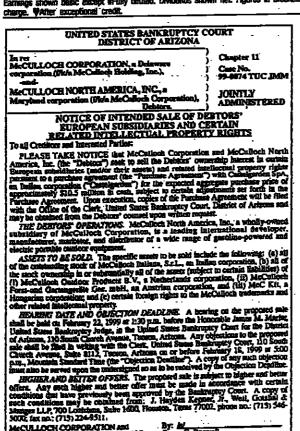
Mike Thompson, Marston's finance director. Wolves will pay 230p cash and 0.175 new shares for

each Marston share. Wolves' shares closed up 11%p yesterday 469p, valuing each Marston share at 312p.

4.4

Total for Date of 6 miths to Oct 31 0.155 (0.017) 0.231L 6 miths to Oct 31 41.8 (10.5) 4.7 9 miths to Disc 31 5.28 (2.47) 0.531 (0.436L) (1.33 } (0.15) (1.33) (518♥) (3.02) (0.323L) 0.39L (0.74L) 15.6† (5.2) 11.58†# (3.51#) Baiton (Intil) Cammell Laird 6 miths to Dec 31 Yr to Oct 31 (2.47) (5.69) (4.36) (35.7) (4.16) (6.2L) 2.75 293 4 3.5

8.04† 26.7 4.71 0.3 87.3 (88.2) 9 (15.2) Yr to Nov 30 6 miles to Nov 30 0.021 Earnings shown basic except #Fully diluted. Dividends shown net. Figures in brackets are for corresponding charge. \$\tilde{Y}\$ After exceptional cradit.



MeCULLOCH CORPORATION AND MeCULLOCH NORTH AMERICA, INC.

... Yr to Dec 31

Nigeria

Financial Times Surveys

Tuesday February 23

For further information please contact:

Mark Carwardine in London Tel: +44 171 873 4880 Fax: +44 171 873 3241 email: mark.carwardine@FT.com

FINANCIAL TIMES

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j.

CONTRACTS & TENDERS

Invest in Romania!

SAESOWNERSHIP JUND

Advertising release for sale of shares by direct negotiation

The STATE OWNERSHIP FUND, a Romanian public institution based in Bucharest, 6 Stavropoleos Street, sector 3 - Direct Selling, Machine Building Division sells by DIRECT NEGOTIATION, sells in accordance with Emergency Governmental Ordinance no.88/1997 approved by Law no. 44/1998 and the Governmental Decision no. 55/1998 modified and completed with Emergency Governmental Ordinance 361/1998, 69.98 % of the share stake of the Trading Company RULMENTI S.A. Statina.

Registered Office: Slatina, 110-112 Pitesti Street., Olt District.
Fiscal Code: R 1529752.
Registration no. at Commercial Register Office: J/28/46/1991.
Issued stock capital, according to the latest records | Issued stock capital, according to the latest records at the Commercial Register Office: 38,288,625 thousand ROL.
| Turnover as per 31.08.1998: 39,292,617 thousand ROL.
| Loss as per 31.08.1998: 10,116,328 thousand ROL.
| Main object of activity: designing, producing and selling of bearings.

The share ownership structure is as follows:

O State Ownership Fund
O Financial Investment Company
O Share owners through mass privatisation
O Shares assigned to the manager

69.98 25.43 4.57

The selling offer price is of 36,310 ROL/share and the value for shares parcel put for sale is of 38,916,186 thousand ROL. The Company's PRESENTATION FILE may be procured daily from Bucharest, 6 Stavropoleos Street, sector 3 phone 04-01/303.63.35; 303.63.47, ground floor, Portfolio Offers Division of State Ownership Fund between 8th and 16th hrs., till the precedent day of the offers submission, inclusively. The selling price of the PRESENTATION FILE is 16,000,000 ROL will be paid into the account no. 251.100.980.900.224 opened at Romanian Bank for Development - Bucharest Branch (BRD-SMB).

Further information about the company's privatisation may be offered by S.O.F.'s INTERNET SITE at the address www.sof.ro or at the phone 040-01-312.42.34, Mr. Nicolae Ragalie.

In order to participate in the negotiations it is compulsory buying the PRESENTATION FILE.

THE PRESENTATION FILE will be released on presentation of: a copy of the payment order for the presentation file;

In order to participate in the negotiations it is compulsory buying of PRESENTATION FILE. Participation guarantee in value of 1,167,485,597 ROL may be paid at Romanian Bank for Development - Bucharest Branch (BRD-SMB) in account no. 251.100.980.900.313. Foreign natural or legal persons will pay the PRESENTATION FILE and the participation guarantee into account no. 251.100.000.000.002.423.000.08 opened to BANCOREX, in USD, at the exchange rate communicated by the National Bank of Romania at the buying day. Bidders may instruct the book where they hold their main account to release a bank guarantee

valid for 180 calendar days, from the deposition date for the offer. Natural/legal foreign persons may make the payment for the SELLING-BUYING contract in convertible currency at the exchange rate transmitted by NATIONAL ROMANIAN BANK at the date of signing for the Protocol for closing of the direct

For the participation at the negotiation, the Bidder will summit the documents provided in the Government Decision no. 55/1998, article 27, stipulated in Section C of the PRESENTATION FILE and BUYING OFFER, inclusively BUSINESS PLAN, in sealed enveloces, at Portfolio offers Division to the deadline date of 16° of March, 1999, 10° hrs. local time. The opening of the offers will take place in the same day (16th March 1999) at 14th hrs local time in the presence of bidders.

This advertisement does not constitute an offer of securities within the meaning of the UK Financial Services Act 1986 and does not constitute solicitation of an offer in any jurisdiction where such solicitation would be prohibited. The shares offered for sale are issued according to the omanian legislation and their trading is governed by the Romanian law, subject to the scrutiny of the relevant Romanian regulatory authorities.

Changing the grid references

We face huge changes in the way power is generated and used, Walt Patterson tells

Caspar Henderson Turning a light on seems like the simplest thing in the world – so simple that few of us ever stop to think about what lies behind it.

Walt Patterson wants to change that. Electrical power generation, he says, is undergoing enormous changes that will affect the quality of life, the environment and the relative power of everyone on the planet.

Mr Patterson, a senior research fellow at the Royal Institute of International Affairs (RIIA) in the UK, made his name in the 1970s with a book, Nuclear Power. that sought to demolish the rationale for nuclear power.

takes electricity very seriously. "Change in the next few years is going to be an extremely scary ss. There will be a whole lot of problems in the near future and no obvious way to get around them." he says.

Nevertheless, the beginnings of a road map for a rapidly changing power landscape may be found in his new book*, Transforming Electricity. This reviews the history of electrical power generation, weighs various options and asks whether some need to be considered any fur-

According to Mr Patterson, electrical generation systems in industrialised and developing countries have had one significant detail in common.

Those who planned and operated the systems were insulated from the risks of failure - of ill-advised investment, underperforming technology, overpriced fuel contracts or system breakdowns. Captive customers bore the risk.

Now a combination of more liberal regulatory regimes and new technologies is sweeping this away. In future electricity

money and even go bankrupt. The good news, he says, is that it will become "economically and environmentally attractive to get things right".

Technological advances - such as ever smaller and more efficient combined-cycle turbines and, soon, fuel cells - will play a crucial role. Until the 1980s the prevailing wisdom was "the big-ger the better" when it came to power stations.

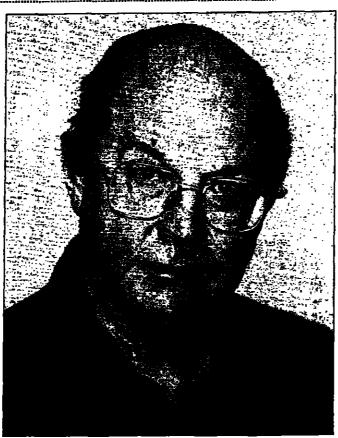
"The assumption was question able then, but it is now compre hensively discredited." says Mr Patterson. Smaller stations are easier to site, can be built and brought into service more rapidly and earn a swifter return on investment. They make a responsive and truly competitive market possible, where customers'

needs are everything. But the pace and nature of change will be uneven, he says. Two decades later, he still In most developing countries, lumbered with electricity systems that cannot satisfy their

> 'Change in the next few years is going to be extremely scary'

citizens, many governments are still striving to emulate arrangements long established in rich industrial countries, where electricity supply was seen as a government responsibility. But such arrangements are unsustainable, he says, and their governments are shedding this responsibility as fast as possible.

Meanwhile, new technologies make it increasingly attractive for big commercial electricity consumers to move away from large grid supplies to decentralised generating systems, says Mr Patterson. The steady base load such customers provided to a massive networked grid will diminish and demand will become increasingly unstable.



Patterson: the idea that big is better has been discredited

As a result, power supply interruptions will become more common, believes Mr Patterson. The poor and the less resourceful will suffer more than the rich unless new thinking is adopted soon.

The Dutch have been the best at getting to grips with the changes," says Mr Patterson. They already have a very high proportion of co-generation. They have done this through extensive consultation with users, local authorities, generators and inter-

By contrast the British government is trying to face two ways at once, he believes: "It is confused and it doesn't have a long-term view.

Power is moving in two directions, both up to the supernational level and into the hands of multinationals, and down to local agencies. The main options open to a government are taxation and reform of its own power procurement and management strategy. "Government will end up holding the ring. It must reconsider which levers are most appropriate, and how it is going

to use them. One certainty is that demand for electricity will increase massively, at least in the medium term. Even after the economic reverses of 1998, for example, it is reckoned that Asia will need more than 1.000 GigaWatts of tion.

or more than a third of today's worldwide generating capacity.

Mr Patterson is, of course, no alone in thinking that adopting traditional technologies such as coal-fired power stations to meet this demand will cause grave problems. He believes the best interim solution will include moving much energy transmis sion from electrical wires to pipes containing natural gas and using gas for power generation.

Beyond the interim, he believes, renewables and increasingly smarter "configurations" planning, design and location of power stations - offer almost endless ways to reduce the cost of electricity, the impact of its production, and the amount of electricity needed towell below

most experts' forecasts. But getting there will be hard. "As yet we simply do not know whether innovative configurations, decentralised and interactive, are ever achievable, technieconomically

"Nor do we know whether, if achieved, they will be sustain-

*Transforming Electricity, published in the UK by Earthscan and the RIIA, is distributed in North America by the Brookings Institu-

MANAGEMENT HUMAN RESOURCES

The search for staff who will go far

This means having more than

token representation of other

The first step is to

end favouritism for

country where the

company is based

nationalities on the board, equal-

ising pay, benefits and bonuses

for expatriates and local manag-

ers, and putting as much effort

into recruiting overseas as in the

The pros and cons of expatri-

ates versus locals have been

much debated. "Cultural sensitiv-

an individual, not a nationality."

Unilever's prefers to have its for-

described by the authors as the

company "lifeline". Define what

skills, both technical and people-

oriented, are needed in each role.

the skills required for most of its

posts, which managers adapt to

meet local requirements. IBM

"skill teams" update role descrip-

tions every six months so that

senior managers know which

skills are in demand and

Unilever circulates profiles of

home market.

nationals of the

Companies have a blind spot about developing talent across the globe, finds Alison Maitland

Recruiting 1,000 people a month is no easy task in the fast-growing field of talent is now biting into compamanagement consultancy, even nies' bottom lines through high when you are one of the giants. At PwC, the world's largest professional services firm, the job

of supervising this intake falls to Charlie Keeling, global head of human resources for the management consulting practice. "The client market is tough enough, but the people market is

very difficult," he says. Big changes in staffing policies are aloot, driven by a 40 per cent growth rate in PwC's consulting ousiness and the increasing number of cross-border projects.

The merged firm inherited many different starting points in the way human resources are managed". It needs a consiste approach to recruitment, induction, appraisal and internal job moves across the globe, while taking account of wide variations in labour laws and practices.

With staff turnover running at 15 to 20 per cent, finding ways to hold on to people is also essential As management consultants PwC clearly has to practise what it preaches. The profession is usually associated with highflyers and frequent travel. Now the firm intends to offer "multiple career paths" so those who prefer to work near home, for

example, can do so. The challenges facing multinationals like PwC are the focus of ity and cumulative skills are an article by John Quelch, dean Helen Bloom, an international consultant, in the latest edition of Strategy & Business, the journal of US management consul-

tants Booz-Allen & Hamilton.* Most companies make a good job of globalising the supply chains for all their essential raw materials except human resources, say the authors. "Players in global markets can no longer afford this blind spot."

Part of the problem is that human resources directors and managers often lack extensive overseas experience and business knowledge, they say. There may also be a lack of information about the brightest staff emerging in overseas subsidiaries.

which are in good supply, To help with the tricky business of succession, the authors suggest that managers in lifeline ions should have to nominate up to three candidates who could take over from them next week staff turnover, high training in three months, or within costs, stagnant market shares,

Both Unilever and IBM operate failed joint ventures and merginternational personnel data-Drawing on the experience of bases that provide a choice of internal candidates for any job Unilever and International Busiwithin hours. ness Machines in recruiting, training and retaining employees

The authors say such dataaround the world, the authors bases should include middle mansay the first step is to end favouragers, so that rising stars can be itism towards nationals of the country where the company is

Another recommendation is to rethink the bald categorisation of managers into "movable" and "non-movable". The authors have devised a mobility pyramid. At the top are the "glopat" manag-ers - those who travel frequently on short or medium-term assignments. Next come those prepared to move around the world, but only on medium-term

assignments, then managers happy to travel regionally. Further down are those who want to be based at home but who will take part in cross-border projects. At the bottom are specialists and general managers rooted to their home bases. Managers can move up and

down the pyramid. "A mature multinational food processing company with decentralised operations might find a flat pyramid adequate, whereas a multinational company in a fastmoving, high-technology busiwhat count. And these come with ness might need a steeper pyramid with proportionately more 'glopats'." "Glonats" are in short supply.

eign operations run by a local So, in new markets it can be useexecutive, supported by a multiful to pair an outside executive national mix of senior managers. The next step is to identify the who has good knowledge of headquarters with someone familiar posts responsible for the activities considered essential to sucwith local conditions. cessful global business - posts Unilever also emphasises devel-

opment of its good people as well The group realises "that it

needs to back up its high-flyers at every stage and location with a strong bench of crisis-proof, experienced supporters who also understand how to move with the

GE THE

3215

2.

*Strategy & Business, First

BUSINESSES FOR SALE

Mackie International Limited

Springvale Foundry Limited

Automatic Temperature Controls Limited

in Administrative Receivership

The Joint Administrative Receivers, Roger Powdrill and Tom Keenan, offer for sale as a going concern the business and assets of Mackie International Limited, Springvale Foundry Limited and Automatic Temperature Controls Limited. Principle features of the businesses include:

■ Annualised turnover of £16 million

■ Modern industrial complex of 370,000 sq.ft. including office accommodation

20 acre site

■ Skilled workforce of 304

■ A newly constructed, £15m, state of the art foundry, fully compliant with proposed environment

A modern, well equipped machine shop, heattreatment, fabrication, powder coating plant and assembly facilities

■ Manufacturer of textile and other machinery ■ Manufacturer of electronic control systems and

switchgear

International customer base

For further information please contact the Joint Administrative Receivers or Graham Martin at Deloitte & Touche, 19 Bedford Street, Belfast BT2 7EJ. Telephone: 01232 327771 Fax: 01232 333194

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For further details contact the Joint Adm Gerald Smith, Robson Rhodes, Colwyn Chambers, 19 York Street, Manchester M2 3BA Tel: 0161 236 3777 Fax: 0161 455 3309

Plastic Bag and Packaging Manufacturer

The joint administrative receivers seek offers for the business and assets of this specialised distributor and manufacturer of plastic bags and associated packaging.

The company trades from Clacton in Essex. Turnover for the last 4 years has been £500 - £600,000. For further information, please contact the

administrative receiver. Peter Byatt or Stephen Silver at: **BDO Stoy Hayward** 66 Broomfield Road

Chelmsford Essex CM1 1SW Telephone: 01245 264 644

IBDO BDO Stoy Haye

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Box B6270, Financial Sig London SE1 984

CONTRACTS & TENDERS

The Secretary of State hereby gives notice as follows.

1. He intends to revoke, later in the year, the Class Licence to run 1. He intends to revolve, inter in the year, the Class Licence to run Telecommunications Systems for the Provision of Satelline Telecommunication Services (issued 2 August 1991), the Class Licence for the Running of Telecommunication Systems by Broadcasters to Receive Messages from Earth Orbiting Apparatus (issued 15 January 1991), the Class Licence to Run Radio Transmission Systems for the Purposes of Controlling and Monitoring Television and Cable Relay Systems (issued 12 December 1991) and the Class Licence to Run Community Television Relay Systems (issued 31 December 1990) which were granted by the Secretary of State under section 7 of the Telecommunications Act and to Issue new licences. The licences will be for a period of 25 years subject to earlier revocation in circumstances for a period of 25 years subject to earlier revocation in circumst

Licensing Directive (97/138C), and for other reasons. The draft incremon have been examined to ensure the conditions are consistent with those set out in the Amer. to the EC Licensing Directive and that each confinion satisfies the BC Licensing Directive's requirements to be transparent, non-discriminatory, proportionate and objective. New conditions have been included in the licences on Fair Trading and Access Council services. Various other minor or consequential amendments will be made to the licences to update and standardize the conditions and definitions.

3. Representations or objections may be made in respect of the proposed new licences. They should be made in writing by 5 March 1999 and addressed to the undersigned at the Department of Trade and Industry, Communications & Information Industries Directorate, Room 2.79, 151 Buckingham Palace Road, London SWIW 988. Copies of the proposed licences can be obtained free of charge by writing to the Department or by calling 0171 215 1746.

5 February 1999

ENGINEERING BUSINESSES FOR SALE

Offers are invited for all or part of the following businesses of a listed engineering group.

Principal features of the businesses include: all located in freehold premises in the

Midlands and North of England leasehold head office

● £7.5m turnover (1997); net assets £1.8m Businesses include:

precision pressings, sheet metal fabrications and

pressed and welded assemblies (£6m turnover) supply of engineering cutting tools, health and safety

equipment and consumables (£1m turnover) manufacture and marketing of branded leisure products (recently established)

For further information, please contact PricewaterhouseCoopers, Benson House, 33 Wellington Street, Leeds LS1 4JP. Tel: 0113 289 4000. Fax: 0113 289 4580. Please quote reference 'Gemini'.

PRICENATERHOUSE COPERS

The Smith & Williamson Group-

The Joint Administrators Peter J Yekdon and Peter G Mills Offer for sale the business and assets of Lynton Commercial Units Limited Principal activities are

Mobile exhibition and standard trailers
 Show trailers and hospitality units

Trailer hire The design of prom

cludes brand names Lynton, Lynton Showpoint and A2D arrent amount turnover £5m Leasehold premises in Manches Dedicated and experienced workforce Well established and blue chip customer base For details, contact Margaret Williamson at the offices of Smith & Williamson

No 1 Riding Home Street, London WIA 3AS Tel: 0171 637 5377 Fac: 0171 631 0741 an, Guildford, Salisbury, Tumbeidge Wells, War

The director offers for sale the lastiness and assets of this West Midhads based specifier and lasting of promising security stations and asset station are because

lunover £1.2 million

Dedicated workforce Tel: 0171 460 6300 Fax: 0171 460 6301

Excellent location, close to the motorway network.

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ROBSON RHODES

thodes is authorised by the institute of Char in England and Wales to comy on investment

PARTER OF THE

CYPILIS COMPANIES LAW CAP 113

NOTICE IS HERRERY GIVEN that the conditions of the above-named company which is being voluntedly wound up use required on or before the 5th day of Manch 1999 to send in their full names, their addresses and departiplions, bill particulars of their debts or claims and the names and addresses of their stiferius (if any) to the undersigned Mr Dimas N Psyndopoulos, PCA of Princestationaccopess, Jain Bouse, 3 To Dervis Street, PO Box 1612, CC-1591 (Notice), CPA of Princestationaccopess, Jain Bouse, 3 To Dervis Street, PO Box 1612, CC-1591 (Notice), CPA of Princestation of the seld company, and if so required by societ is writing from the seld injudence, to come in and prove their said debts or claims at most trape and place as shall be apecified in such societ, in default theseof they will be excluded from the benefit of any distribution made before such debts are proved.

DATED this 5th day of February 1999

DATED this 5th day of Petrusy 1999

No. 867341 of 1998
In The High Court of Justice
Clamory Division Companies Court
in The Matter of
GOVETT STRATEGIC INVESTMENT
TRAST PAC

In The Matter of The Companies Act 45 and in The Statler of The Companies Act 1985
NOTICE IS HERERY GIVEN that the Order of the
High Count of Junion Chancery Division) dated 27
Junium; 1997 conforming the industries of the capital
of the above-stanted Company from
12,245,000 to £11,500,000 and fire Ministe
appartual by the Court Showing with separat to the
capital of the said company as about the several
particular sequence by the above-manfored Act
were registered by the Registers of Companies on
25 January 1999.
Dated the Sth day of February 1999
LINEA, FIRES & PANES (22A)
Core SE: Storey London EC2Y SHQ.
Solicitors for the above-stanted Company

No. 987443 of 1996
In The Fligh Court of Justice
Chancey Distinct Companies Court
to The Nation of
COVETT ASIAN RECOVERY 19855T PAC
and in The Asian of the Companies Act 1985 NOTICE 5 HERBY CAVEN that the Order of the High Court of Junice (Chancey Division duple 27th Juniory 1999 combasting the concellution of the state proteins account of the above season chaptery was assistanced by the Stajiston of Companies on shift Juniory 1999.

DANIES on AND ON THE STATE OF THE STATE O

LEGAL NOTICES

IN THE MATTER OF

NOTICE IS HEREBY GIVEN THAT: On Monday 1st of February 1999 a Special

> DATED: 9º February 1999 Plaidings Porter as Agents for and on behalf

GEP MOTOR ENGINEERS LIMITED Company Number 91716422

NOTICE TO CREDITORS

lation was passed by way of a written resolution authorising the payment of 250,000 cet of the capital of the Company in respect of the pentione by the Comof 23,200 shares of £1 each from Carolo (2) Andrey Denisc Parker (3) Julie Ann Readyhough (4). The amount of the permissible capital payasent was 860,000. Report are evaluable for inspection at 20

Menchester Road, Kennicy, Bolton, BLA 1842, the registered office of the Company. Any coefficer of the Company may apply to the High Court pursuant to Section 176 Companies Act 1985 within five weeks immediately following the date of the osed Special Resolution (st Pabruary 1999 for an order prohibiting

IN THE MATTER OF FLODIA LIMITED IN THE WYLLES OF THE CYPRUS COMPANIES LAW CAP ILS NOTICE IS HEREBY GIVEN that the creditors of the above-named company which is being voluntedly wound up are required on or before the Sth day of March 1999 to send in

their full passes, their addresses and descriptions, full particulus of their debts or chans and for names and addresses of their solicitos (d'aty) to the industrigued My Dinos N Papadopoulos, PCA of Pricewaterhouse Coopes, Julia House, 3 Th Durvin Stant, P Q Box 1612. Jana 10006, 3 To Durvis Street, P. Q. Box 1612, CY-1.591 Nicotia, Cygrus, the Republisher of the said company, and if no required by notice as writing from the said debts or claims at such time-and place as said the specified in such notice, or in default through they will be excluded byon-the beautiful of any distribution made before such debts are removed. DATED this 5th day of February 1999

CORRECTION NOTICE

of . The Republic of Poland

PUBLIC NOTICE

NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SECTION 7(7) OF THE TELECOMMUNICATIONS ACT 1984

 Various amendments have been made to the licences to bring the conditions and definitions into line with the requirements of the EC Licensing Directive (97/13EC), and for other reasons. The draft licences

Simon Moseley Department of Trade and Industry

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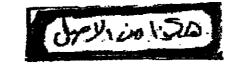
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EURO PRICES

EQUITIES

Stocks unmoved amid rate speculation

EUROPEAN OVERVIEW

turned to interest rates. Bourses received no boost

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FTSE Ebloc 100

strength of consumer spend-

The euro also sagged against the US dollar as the European stock markets market adjusted the curended broadly unchanged rency to reflect a distinctly yesterday as the focus gloomy outlook for the European economy this year.

The European Central from Wall Street, which was Bank was expected not to down slightly as speculation alter its stance on interest grew that US interest rates rates, although the Bank of might have to rise after England surprised with a cut more evidence of the of 50 basis points.

Stocks were largely exception to the general drift unmoved and eventually and the sector rose 2.9 per hearted rally ran out of

The FTSE Eurotop 300 ended 1.48 higher at 1,270.65 while the FTSE Eurotop 100 index rose 2.05 to 2,770.85. The FTSE Ebloc 100 index of euro-zone shares fell 0.45 to

specific developments helped

drifted sideways after a half- cent, recouping some of the to grips with its troubled ground lost in recent weeks. Elf Aquitaine rose €2.20 to €100, BP Amoco 50 cents to index of leading shares €12.93, and Royal Dutch/ Shell €1.40 to 37.65. Elsewhere, company-

> selected stocks to post good gains. BMW rose €40 to €660

1,011.25. as investors took the view Oil stocks were a notable that a possible boardroom FTSE Actuaries Share Indices European series +0.12 +6.07 -0.04 +0.13 +0.16 +0.07 1210.65 2770.85 1011.25 1190.55 +1.48 +2.05 -0.45 +1.52 +1.90 0.54 1.81 0.39 1.12 1.31 0.90 2.24 2.29 2.04 2.82 2.35 1197.01 FISE Eurotop 300 0.69 0.54 0.38 0.54 1128.07 +0.50 +0.34 FISE Eurotoo Inde +2.77 +22.50 3.46 -0.05 +2.88 -0.42 +22.80 4,62 3,41 0.00 0.94 -7.08 2.73 -8.90 -2.10 -0.22 +2.09 ENERAL NEXISTRALS 1125.22 -0.52 -5.89 2.38 846.62

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Rover subsidiary. Volkswagen rose €1.40 to €67.50 while Fiat was up 10 cents at €2.88. Deutsche Telekom was another to buck the trend.

rising €2 to €39.60 ahead of a crucial regulatory ruling on Monday. Telecom Italia rose 30 cents to €8.64 as the company remained the subject of takeover speculation. Information technology stocks gained 2.9 per cent,

€5.80 higher at €121.80. SAP from recent lows, adding another €16 to €306. In a weaker banking sector, Allied Irish Banks fell 70

analysts. CCF was a rare exception, up €3.50 to €82.

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would at last enable it to get

boosted by a sharp rise in Nokia - the shares were also continued to recover

cents to €16.68 as merger speculation faded amid scepticism from London-based

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Floating Rate Notes due 2002 It worting term records one 2012
In secondance with the Terms and Conditions of the Notes, notice is hereby given that for the instreat period from 4th February 1999 to 4th May 1999 the Notes will bear subsent as 1,01% per annum.

The interact amount payable per Euro 1,000 Note will be Euro 7.64, per Euro 10,000 Note will be Euro 7.64 and per Baro 100,000 Note will be Euro 7.64.16 on 4th May 1999.

ACERIT BANKS BARCLAYS

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> Uniformizency of poor prices in static in the Problem and Sertherma Approxemant visiting growing the operation of the electricity proof in Singland and Wales. The Proof Portione Proof in the Singland and Wales. The Proof Portione Proof in the Singland and Proposition models for the post in the contention of pool prices in a highly emerging possess the product of which is embed to restrict on or commodition good advantations ample shouldness, south first pool prices are deleterated expendituring young-floar does after the copy of trading, Accordingly, date as me populately of their resident appro-priateless of post prices for any the policy for minor as capacity of respects. The Transmission Services the of Spikeline Pices (SSF) is extracted by the Marinas Col-Camanting post Sides of the Common and Constitutions of its officiency improvipation prices of the proposes of the Science of the common and constitutions. Company per elifici for the common and consequent of the effective theoretical neutron for the property expension of the effective three-rights and the epication of that system. Company one existential to the processor of that system. Company one existential the Parks in the prior profit of the processor of the effective training on the effective training on the effective training on the effective training on the effective training of the effective trainin

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CONTRACTS & TENDERS

REPUBLIC OF CROATIA

Creatian Privatisation Fund

State Agency for Protection of Saving Deposits and Bank Rebabilitation Croatian Office for Pension Insurance Croatian Electric Power Industry Croatian Waters Croatia Insurance

Hereinafter: The Vendor

Announces the

INVITATION

for submission of Offers to purchase the shares in "PAZINKA" d.d.- Pazin

Number of Shares Available for Purchase: 445.548 NOMINAL VALUE OF SHARES: 89.109.600.00 KN SHARE IN EQUITY CAPITAL: 89,66%

REGISTER ENTRY: COMMERCIAL COURT IN RIJEKA, Tt-96/1810-2, Tt-96/1810-4, Tt-98/26-2 and Tt-98/270-9. OBJECTS OF THE COMPANY: The production of textile and textile products; production of paper and cardboard; production of chemicals, chemical products and artificial fiber; production of rubber products and plastic masses; protection of tyres; retail trade in specialised shops; road commodity transport (cargo); activity of other transportation agencies.

NUMBER OF EMPLOYEES: 705 DEADLINE FOR SUBMISSION OF OFFERS: 01.03.1999 (by 2 p.m.)

The general terms of the Invitation to place offers are prescribed within the Offer documentation to be bought by each Offeror in the Croatian Privatisation Fund.

Priority in the selection of the best Offeror shall be given to the one offering:

 a) to assume the responsibility of retaining the minimal level of employees at 600, which obligation takes
effect on the day when the rights arising from the Purchase contract made with the Vendor are acquired. b) the implementation of investments:

 regarding the rehabilitation and modernisation of the existing premises and production facilities (replacement of the obsolete equipment and introduction of additional equipment as to increase the production capacity and the volume of business). -recarding the rehabilitation and modernisation of the existing energetic plants and equipment,

-regarding the solution of environmental problems (water, air) in compliance with the Laws of the Republic of Croatia as well as observing the relevant International Conventions to this regard.

in the aggregate amount of not less than 8 million DM within 2 (two) years starting from the date of acquiring the rights arising from the Purchase Agreement made with the Vendor, c) the submission of a bank guarantee to secure the implementation of the assumed obligations

The Purchaser undertakes not to sell nor allenate neither the existing nor newly introduced property of PAZINKA d.d. from Pazin within a period of maximally 5 (live) years starting from the date of acquiring the rights arising from the Purchase Agreement made with the Vendor insofar it would result in the reduction of

MODALITY OF PAYMENT

Foreign legal persons effect the payment in foreign currency, and croatian legal and natural persons in local currency - KN.

The offer is to be submitted in a sealed envelope to the Croatian Privatisation Fund, quoting the name of the company in question, together with the irrevocable first class bank guarantee stating the obligation of payment of the amount equalling the 2% of the nominal value of the shares made available for purchase upon the first written demand - otherwise the Offer shall not be taken into consideration.

OFFER DOCUMENTATION

The collection procedure of offers and subsequent selection of the best offeror shall be conducted in compliance with the terms prescribed within the Offer documentation. Potential Offerors are invited to collect the Offer documentation in the Croatlan Privatisation Fund (Address: Ivana Luisea 6, 10000 Zagreb, Croatia; Phone: 385-1-4596-379) from 9 - 12 a.m. every working day, at the latest 48 Hours prior to the expiration of the deadline set for submission of offers. The charge for acquiring

the Offer documentation is 150 DM - the payment of which is to be made in favour of the Croatian Privatisation Fund at the giro account NR. 30101 - 652 - 1562 quoting the following reference number: 32923 in Kuna countervalue as per the mean exchange rate of the National Bank of Croatia applicable on the date when the payment is being effected. The Offeror which has obtained the Offer documentation may request the authorisation to conduct the

inspection of the real estate as well as the insight into the business transactions of the company in

The Offer made by those who had not acquired the Offer documentation 48 Hours prior to the date specified for Opening of the submitted offers shall not be taken into consideration.

Prices dive on strength in US economy

BENCHMARK BONDS By Arkady Ostrovsky in London and John Labete in New York

26

US and European government bond markets nosedived yesterday as more evidence emerged of a strengthening US economy.

The yield on the benchmark 30-year US Treasury broke its falling trend and started to rise for the first time in two years.

The sell-off was sparked by reports of stronger than expected retail sales, while factory orders were reported to have jumped by 2.3 per cent in December, their big-

Combined with earlier signs of the strength of the US economy, this fuelled fears that the Federal

Reserve would change its policy and raise interest rates at its next meeting in March to prevent the economy from overheating.

expectations of 6 per cent.

The latest flaures on the

US labour market also con-

firmed the strength of the

economy. Initial unemploy-

ment claims fell to 292,000

during the last week in

By early afternoon the 30-year US Treasury was down # to 99½, yielding Chain department stores 5.306 per cent. Among shortacross the US reported an er-term issues the two-year

average 8 per cent annual note was down 1/2 to 99 1/3. rise, surpassing economists' yielding 4.783 per cent, and the 10-year note was off & to 98費, yielding 4.916 per cent.

Phyllis Reed at Barclays Capital said the yield on 30-year bond could now be heading towards 5.5 per cent. "It looks like instead of slowing the US economy is

accelerating," said Jeremy Hawkins at Bank of America. The fall in the US market has also been caused by increasing fears that Japanese investors, attracted by rising yields on domestic bonds, will repatriate funds from the US Treasuries into the JGBs.

The US bond market was not helped by the Treasury's plan to auction \$35bn of

economic activity, the Treasury could hardly have picked a worse time for the

auction," said Mr Hawkins. "The tone in global fixedincome markets has deteriorated markedly over the past two weeks," said Ian Douglas at Warburg.

US Treasuries dragged down European markets. The 10-year benchmark German band future fell 0.65 to 116.10. European investors were also discouraged by the decision of the European Central Bank to leave interest rates unchanged at their current level of 3 per cent. This was particularly dis-appointing after the decision

by the Bank of England to

III US DOLLARS

EUROS(e)

STERLING

Endessigi ING Bank NV Republic of Argentin

Havas Advertising(b)§ Abbey Nati Trsy Serv‡ EBRD(d)

E GREEK DRACHMA

III NEW ZEALAND DOLLARS

European Investment Bank Deutsche Bank Finance

New international bond issues

repatriation and the level of points to 5.5 per cent and Denmark cutting its rates by 25 basis points to 3.5 per

> The UK move caught investors by surprise and led to a rally at the short end of the UK gilt yield curve, said Ms Reed. The June 1999 interest rate future rose by 16 ticks but 10-year gilts fell in line with other European markets. The 10-year March future dropped 0.80 to 118.63. Moreover, observers said the elation of the markets at

> Investors decided that this could be the last rate cut until April, since the Bank of England was thought unlikely to cut rates again

> > 98.606R Feb 2008 0.41R 98.933R Feb 2008 0.40R 99.68R Feb 2009 0.355R 99.58R Feb 2009 0.355R 100.00 Jan 2004 99.757 Mar 2019 0.50r 98.625R Feb 2014 0.625R 100.00 Feb 2005 1.875

100.00 Feb 2007 2.50

the short end quickly evapo-

"Considering fears over cut interest rates by 50 basis just before the budget speech by the chancellor of the exchequer next month. The UK's Monetary Policy Committee said the latest

inflation projections implied that a further reduction in interest rates was necessary to keep inflation on a path consistent with the target of 2.5 per cent. The markets welcomed the

news, but Neil Parker at the

Royal Bank of Scotland said the move could be mistake. "What seems bizarre is that in a month with fourthquarter GDP data showing still strong services growth and surveys showing an improvement in confidence, the Bank of England has found the justification for

this latest cut." he said.

CME to offer weather derivatives

Capital Markets Editor

The Chicago Mercantile Exchange plans to offer derivatives based on the weather to complement the growing over-the-counter

The move, which comes little more than a year after the OTC market first started offering weather derivatives, is the latest sign of the growing versatility of the derivatives market in general.

Brokers in New York say there have been up to 1,000 separate weather derivatives contracts over the last 12 months, mostly agreed by utility and insurance companies. The standard contract. on which the CME's futures and options will be based, is related to average temperature levels. These are known as heating degree days and cooling degree days.

Any temperature above 65 degrees Fahrenheit is known as a cooling degree day and the reverse for a day when the temperature is below 65 degrees. For example, a day where the average temperature was 67 degrees, would be defined by the market as two cooling degree days. in Europe. "We are working This enables companies to hedge against unexpected movements in temperature. A power company, for example, would draw up an OTC weather contract to hedge against an unusually

mild winter where revenues would be expected to fall. A housing association could well be on the other side of the contract to hedge against the possibility of an unusually cold winter where heating bills would soar.

Other types of contract,

including ones based on average precipitation, water levels and snowfall, have emerged but are marginal in comparison with volumes on the standard temperature contracts.

sterling firm

The CME said it would launch a number of heating degree and cooling degree futures contracts once it had been given the green light by the Commodity Futures Trading Commission.

The futures would be available for selected cities, including Atlanta, Chicago, Cincinnati, Dallas, New "other population centres with significant weather related risk". Data would be provided by the Earth Satellite Corporation, an information provider for agriculture and energy markets.

Brokers in the weather derivatives market say the product is also beginning to emerge in Europe, although its growth is constrained by weather data in comparison with its low-cost availability in the US.

So far only Enron, the US power company, has tailored its own weather derivative hard on a number of deals interest in places like Scandinavia," said Kendall Johnson, at Tradition Financial

Services, the brokerage.
Officials at CME say they expect demand for the new products to come from those who are already active in the OTC market. "The weather derivatives market is little more than year old yet its growth has been phenomenal," said Scott Gordon, chairman of the CME.

BINNE CROSS TO 15

MOON MONEY BATES

BAT launches biggest corporate deal in euros

NEW ISSUES By Khozem Merchant

BAT, the international have not been as prominent tobacco group, vesterday as initially thought in buydemonstrated the continuing ing euro paper, which is strong demand for corporate paper by launching the largest single corporate bond since the launch of the euro

last month. Deutsche Telecom was the previous biggest issuer but raised from an original DM2bn. BAT's 10-year €1.7bn was its debut issue in the new currency and came on a day of heavy issuance in the euro, reinforcing the currency's claims as the second reserve unit after the dollar.

Last month, the euro accounted for just under half of all funds raised by borrowers on the international capital markets, compared with 40 per cent for the dollar. The 11 euro-zone

WORLD BOND PRI

share had never exceeded 35 per cent before January.

Bankers say US investors being mostly taken up by investors in core Europe.

The US inhibition is explained by the performance of US yields, which on 10-year Treasuries, say, are more than 100 basis points higher than on corresponding bunds.

At the same time, credit spreads in the US are much higher than in the euro-zone. One banker said: "US buyers effectively have to give up 150 basis points to come into the euro-zone and that is not worth their while."

BAT's bond comes two weeks after it announced an agreed £5.3bn takeover of Rothmans International. creating one of the world's biggest tobacco groups.

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10 YEAR BENCHMARK SPREADS

+0.02 +0.04

one-off draw-down on the company's €1.7bn mediumterm notes programme. It had intended to issue a €1bn bond. The higher volume was twice subscribed, said Dresdner Kleinwort Benson, sole book-runner.

Bankers noted that of 129 accounts, four were from US investors, including one for the equivalent of \$100m. The strong demand for corporate paper, typified by

the successful recent launches of bonds by Alcatel, the French telecoms equipment group, reflects in a low yield environment. Bankers says investors face three options: equities, which are regarded as overvalued: emerging markets, which are scaring investors: or corporate paper.

The BAT bond was priced to vield 125 basis points over the January 2009 bund.

GMAC, the finance arm of General Motors, the car manufacturer, chose its

moment wisely to launch a

€250m add-on to a €750m

bond issued last month. The offering was priced to vield 52 basis points over the relevant bund and tightened by one basis point in the after-market.

Italian investors · were strong buyers of both the GMAC and BAT paper. Their search for yield is "simply taking them into corporate debt", said a banker.

This search for yield is forcing Italian and other investors down the curve, picking up lower-rated corporate

Endesa, Spain's largest utility, launched a €500m bond, raised from €300m. It was a domestic issue but marketed to investors in the euro-zone, who bought more than 50 per cent. The bond was priced to yield 28 basis points over the relevant 10-year Spanish bond and 49 basis points over bunds.

4.62 30-198

WORLD BENCHM				πв	ONDS				BOND FUTURES AND OPTIC
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t ·	125.78	126.37	-	129,78	126.37	5	P/E

We want your business. please call: Tel: ≠44 171 873 3349 | Fax: ≠44 171 873 3064

Sett price 110.52

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US CORPORATE BONDS									INTERNATIONAL BONDS							÷	
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Pacetta	86/04	10.75	B	76,5000	0.00	-	-		Scain (Kingdom)	03/02	5.750	AA.	114,7960	0.92	-0.09	-0.01	_0
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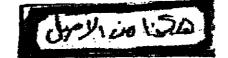
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4 5-15 ye 5 Over 19 6 Inedeen	ere (18 years) (4)	176.97 235.02 329.82	-0.50 -0.76	2.06 2.77 2.54	0.87 0.00 1.07	1379.16 1597.70	6.82 11,78 23,37	4.41 4.42 4.58	42.80 22.41 0.78	4	Over 15 All stocks	years (4)		244.12 275.93 254.47		1.88 0.74 1.40	2.28 1.10	1503.03 1578.78	42.17
7 Ali stoci Yleki indici	ks (42)	•	167,88 Feb 3	-0.39	2.35	0.66 indices	1362.91 Feb 4	6.96	4.44	190.00	Res	l vield			n 9% Feb 3 1				ion 5% -	
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Compos Band F7 F0096 I				: 11% gmd (over † Re	t yladd. ydd	Year to de	b.				Stocks	2.08	11.89	210	3.29	1.87	11.81	1.87	3.07
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CURRENCIES & MONEY

Sterling firm as Bank cuts rates

MARKETS REPORT

By Florian Gimbel

Sterling did not lose itsshine yesterday against the euro and the dollar, despite a bigger-than expected interest

cut by the Bank of England. Markets were apparently unimpressed as the Bank lowered the key repo rate from 6 per cent to 5.5 per cent. Most analysts had expected a quarter percentage point cut.

The Bank's statement said the rate cut was based on "prospects for international activity and prices, domestic downward pressures on and consumer

Although sterling initially slipped slightly to £0.69 against the euro on the news it quickly recovered to finish the day virtually unchanged at £0.689 versus the euro and at \$1.638 against the dollar in London. One currency strategist, surprised at the

pound's continued resilience, described it as "the fron cur-

Sterling interest rate future contracts, however, rose strongly as investors moved to price in steeper rate cuts than previously expected. A repo rate of 5 per cent is now priced in by

Unlike the UK, the European Central Bank left eurozone interest rates unchanged at 3 per cent.

Wim Duisenberg, president of the ECB, said: "The general environment continues to suggest that there are no significant upward or prices in the short term... there are no clear signals yet of a stronger-than-expected weakening in output

■ PO	<u>und in N</u>	IEW YORK
Feb 4	~-Latest	Prev. close
£ spot	1.8375	1,6355
1 mmh	1.6385	1.6344
3 math	1.6356	1.6325
1 97	1.8358	1.6310

Data released yesterday showed improving economic sentiment in the euro-zone. But analysts said the statistics did not alter the prospects of member state econo-

■ Sterling's resilience in the face of a larger than expected interest rate cut was to most analysts a reflection of more reassuring UK eco-

mies slowing in the early

part of this year.

nomic fundamentals.

"The Bank is now seen as having applied the right policy medicine, as having done what the market wanted it to do. Why punish a currency for lower rates if fundamentals are in line with expectations," said Mr Bloom of HSBC.

He conceded that the economy was slowing down, but pointed out that markets ward-looking, "Growth patterns and current account data are just as important as

rate of 4.98 per cent.

interest rate differentials, he said. But others thought optimism was misplaced. "Recent economic data has

Jan 1999

been stronger than expected. but it was certainly not good. And the UK will have the lowest growth in Europe this year," said Nick Parsons, chief currency strategist at Paribas in London. He added that the front end interest rate futures con-

tracts were now implying interest rates of below 5 per cent, having priced in another 0.5 per cent rate cut. Most importantly, the market suggested that rates were to stay at low levels for another 18 months. On the end of the strip, the June 2001 contract suggested 5 per cent, with the March 2002 contract already implying a

■ The yen edged higher against the dollar yesterday, despite a sharp fall in Japanese government bond vields. The yield on the key 10-year JGB was at 2.17 per cent, down from Wednesday's peak of 2.44 per cent.

OTHER CURRENCIES

Hungary Iran Russet Paru Poleod Russia U.A.E 8.0151

"Strategic institutional investors were active on both sides of the price, causing high volatility," said Mr Parsons.

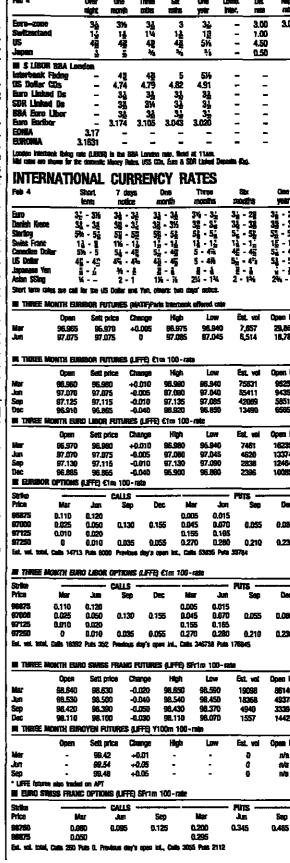
MONEY RATES

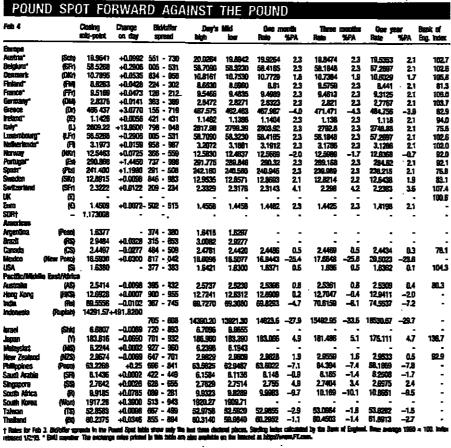
The yen strengthened marginally from Y112.3 to Y112.2 versus the dollar in London. Mr Parsons highlighted a rate of Y111.70 as being a crucial point to watch. "After this mark you will see a tussle between investors selling and the Bank of Japan buying. Technically, you are in free fall once you

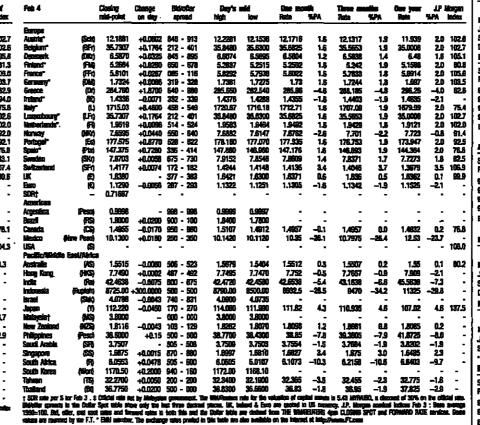
■ Commodity-based currencies, including the Australian, Canadian and New Zealand dollars, may benefit from a gradual change in global expectations, say

pass the Y111.7 level."

"Early birds are now moving into these currencies on the belief that global industrial production has bottomed out," said David Bloom, currency economist at HSBC.







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Dec	96.910	96.865				5.850	13490	65654
IN THREE M				_			Sed and	<u> </u>
Mar	Open 96.970	Sett pri: 96.980		-		LOW 5.940	Est. voi 7461	Open int. 162352
Jun	97.070	97.075			90 90	7.045	4620	133749
Sep Dec	97.130 96.885	97.115				7.090 5.880	2836 2396	124646 100855
E BURNBOR		96.865 AJFFE E1d			N 34	1000	2380	100000
Strike			CALLS -				PHTS	
Price	Mar	Jan	Sep	Dec	Mar	Jon	Sep	Sec
Price 96875	0.110	Jun 0.120			0,005	0.015	Sep 5	
Price 96875 97000 97125	0.110 0.025 0.010	Jan	Sep 0.130	Dec 0.155	0,005 0.045 0.155	0.019 0.07(0.169	Sep 5 0.055	0.080
Price 96875 97000 97125 97250	0.110 0.025 0.010 0	Jun 0.120 0.050 0.020 0.010	0.130	0.155 0.055	0,005 0,045 0,155 0,270	0.01: 0.07(0.1 0 : 0.28(Sep 5 0 0.055 5 0 0.210	
Price 96875 97000 97125	0.110 0.025 0.010 0	Jun 0.120 0.050 0.020 0.010	0.130	0.155 0.055	0,005 0,045 0,155 0,270	0.01: 0.07(0.1 0 : 0.28(Sep 5 0 0.055 5 0 0.210	0.080
Price 96875 97000 97125 97250	0.110 0.025 0.010 0 Calls 14713	Jun 0.120 0.050 0.020 0.010 8 Puis 6000	0.130 0.835 Previous d	0.155 0.055 ny'a open let.	0,005 0,045 0,155 0,270 , Cata 53	0.01: 0.07(0.1 0 : 0.28(Sep 5 0 0.055 5 0 0.210	0.080
Price 96875 97000 97125 97250 Est. vol. total.	0.110 0.025 0.010 0 Calls 14713	Jun 0.120 0.050 0.020 0.010 3 Puts 6000	0.130 0.835 Previous d	0.155 0.055 bys open is: IFFE) CTM 1	0,005 0.045 0.155 0.270 . Calls 53	0.61: 0.07(0.16: 0.28(0.35 Pyte	Sep 5 0.055 0 0.210 1 33784	0.080 0.230
Price 96875 97000 97125 97250 Est. wil. total. Mr THRESE Mr Strike Price	0.110 0.025 0.010 0 Calls 14713 ONTH EJR	Jun 0.120 0.050 9.020 0.010 3 Puis 6000 67 LIBOR (0.130 0.035 Provious d	0.155 0.055 ny'a open let.	0.005 0.045 0.155 0.270 Cata 53	0.015 0.071 0.165 0.286 0.286 0.286 0.286	Sep 5 0.055 0 0.210 23784	0.080
Price 96875 97000 97125 97250 Est. vol. total.	0.110 0.025 0.010 0 Calls 14713	Jun 0.120 0.050 0.020 0.010 3 Puts 6000	0.130 0.035 Provious d OPTRONS (L CALLS — Sep	0.155 0.055 bys open is: IFFE) CTM 1	0,005 0.045 0.155 0.270 . Calls 53	0.61: 0.07(0.16: 0.28(0.35 Pyte	Sep 5 0.210 1.33784 PUTS — Sep 5	0.080 0.230
Price 98875 97000 97125 97250 Est. vol. total. Strike Price 98875 97000 97125	0.110 0.025 0.010 0 Calls 14713 CMTH EJR Mar 0.110 0.025	Jun 0.120 0.050 0.020 0.010 0 LIBOR 0 LIBOR 0 0.120 0.120 0.050 0.050 0.020	0.130 0.035 Previous d Princes a CALLS Sep 0.130	0.155 0.055 by a open ist. FFE) £1m 1 Dec 0.155	0,005 0,045 0,155 0,270 , Calls 53 (00-rate 0,005 0,045 0,155	0.015 0.077 0.165 0.286 835 Puta Just 0.015 0.070 0.165	Sep 5 0.055 3 0.210 1 39784 PUTS Sep 5 0.055	0.080 0.230 Dec 0.080
Price 98875 97000 987125 97125 97250 Est. vol. total. III THREE M SURE Price 98875 97125 97125 97125 97125	0.110 0.025 0.010 0 Calls 14713 CONTH EAR Mar 0.110 0.025 0.010	Jun 0.120 0.050 0.050 0.020 0.010 Para 6000 0 2.600 0 0.010 0 0.010 0 0.120 0.050 0.020 0.020 0.020 0.020	0.130 0.035 Provious d Printess d CALLS Sep 0.130 0.035	0.155 0.055 nya open ke. IFFE) £1m 1 Dec 0.155	0,005 0,045 0,155 0,270 , Calls 53 00 - rate Mar 0,005 0,045 0,155 0,270	0.015 0.070 0.165 0.286 0.286 Jun 0.015 0.165 0.286	PUTS — Sep 5 0.055 9 0.210 1 33784	0.080 0.230
Price 98875 97000 97125 97250 Est. vol. total. Strike Price 98875 97000 97125	0.110 0.025 0.010 0 Calls 14713 CONTH EAR Mar 0.110 0.025 0.010	Jun 0.120 0.050 0.050 0.020 0.010 Para 6000 0 2.600 0 0.010 0 0.010 0 0.120 0.050 0.020 0.020 0.020 0.020	0.130 0.035 Provious d Printess d CALLS Sep 0.130 0.035	0.155 0.055 nya open ke. IFFE) £1m 1 Dec 0.155	0,005 0,045 0,155 0,270 , Calls 53 00 - rate Mar 0,005 0,045 0,155 0,270	0.015 0.070 0.165 0.286 0.286 Jun 0.015 0.165 0.286	PUTS — Sep 5 0.055 9 0.210 1 33784	0.080 0.230 Dec 0.080
Price 98875 97000 987125 97125 97250 Est. vol. total. III THREE M SURE Price 98875 97125 97125 97125 97125	0.110 0.025 0.010 0 Caba 14713 CONTH EUR 0.110 0.025 0.010 0	Jun 0.120 0.050 0.020 0.020 0.010 0.	0.130 0.035 Previous d Princes a Princes a CALLS Sep 0.130 0.035 Previous da	0.155 0.055 by/a open int. IFFE) £1m 1 Dec 0.155 0.055 /a open int.	0.005 0.045 0.155 0.270 Calls 53 006-rate Mar 0.005 0.045 0.155 0.270 Calls 345	0.015 0.077 0.164 0.286 535 Puin 0.015 0.070 0.165 0.286 538 Puin	Sep 5 0.210 178845	0.080 0.230 Dec 0.080
Price 98875 97000 97125 97250 Est. vol. total, 371785E Al Strike Price 98875 97000 97125 97250 Est. vol. total, 371786	0.110 0.025 0.010 0 Caba 14713 CONTH EUR 0.110 0.025 0.010 0	Jun 0.120 0.050 0.020 0.020 0.010 0.	0.130 0.035 Provious d Privious SE CALLS Sep 0.130 0.035 Previous day	0.155 0.055 by/a open let. IFFB Clim 1 Dec 0.155 0.055 /s open let.	0.005 0.045 0.195 0.270 cats 53 006-rate Mar 0.005 0.045 0.155 0.270 Cats 346	0.015 0.077 0.164 0.286 535 Puin 0.015 0.070 0.165 0.286 538 Puin	Sep 5 0.210 178845	0.080 0.230 Dec 0.080 0.230
Price 98875 97000 97125 97250 Est. vol. 1014. Strike Price 98875 97050 97125 97250 Est. vol. 1014. Mar.	0.110 0.025 0.010 0 Calls 14713 CORTH EUR 0.110 0.025 0.910 0 Calls 16892 CORTH EUR	Jun 0.120 (0.050 (0.020	0.130 0.035 Previous d Priscass a CALLS Sep 0.130 0.035 Previous day FRANC FU Co Chan	0.155 0.055 sya open ist. IFFE) C1m 1 Dec 0.155 0.055 ya open int., TURES (LIFF) 90 Highs 20 98.82	0,005 0,045 0,155 0,270 0,270 Calls 53 00-rate 0,005 0,045 0,155 0,045 0,157 0	0.015 0.071 0.165 0.286 0.015 0.015 0.286 738 Puis	Sep 5 0.055 3 0.210 33784 5 5 5 5 0.210 13784 5 5 6 5 1 0.055 5 6 1 0.055 6	0.080 0.230 Dec 0.080 0.230
Price 98875 97000 97125 97250 Est. wil. 1564, 8768 Price 98875 97000 97125 97250 Est. wil. 1564, 88 THREE M	0.110 0.025 0.010 0 Calls 14713 ORTH EAR Mar 0.110 0.025 0.910 0 Calls 16392 ORTH EAR Open 98.540	Jun 0.120 0.050 0.020 0.020 0.070 0 Puts 6000 0.120 0.020 0.	0.130 O.035 Provious d OPTRONS A. CALLS Sep O.130 O.035 Provious day FRANC FUT Colon	0.155 0.055 ty/a open let. IFFE) C/m 1 Dec; 0.155 0.055 /a open let. IURES (LIFF	0.005 0.045 0.155 0.270 0.270 0.285 53 00 - rate 0.005 0.045 0.155 0.270 0.270 0.285 346 6) SFr1m h	0.015 0.077 0.165 0.286 0.015 0.015 0.015 0.286	Sep 5 0.055 5 0.210 139784	0.080 0.230 Dec 0.080 0.230 Open Int. 85140 49378
Price 98875 97000 97125 97250 Est. vol. 1014. Strike Price 98875 97050 97125 97250 Est. vol. 1014. Mar.	0.110 0.025 0.010 0 Calls 14713 CORTH EUR 0.110 0.025 0.910 0 Calls 16892 CORTH EUR	Jun 0.120 (0.050 (0.020	0.130 0.035 Previous d PFRONS 0.035 Sep 0.130 0.035 Previous day FRANG FU ce Chan 0 -0.00 0 -0.00	0.155 0.055 by's open let. IFFE Cim 1 Dec 0.155 0.055 y's open ini., TURKES (LIFF) 90 High 90 98.45 50 98.45	0.005 0.045 0.155 0.275 0.275 0.275 Mar 0.005 0.155 0.155 0.270 Calls 346 0.91 0.91	0.015 0.071 0.165 0.286 0.015 0.015 0.286 738 Puis	Sep 5 0.055 3 0.210 33784 5 5 5 5 0.210 13784 5 5 6 5 1 0.055 5 6 1 0.055 6	0.080 0.230 Dec 0.080 0.230
Price 98875 97000 97125 97250 Est. vol. total, 26 71252 Strike Price 98875 97000 97125 97250 Est. vol. total, 26 THREE M	0.110 0.025 0.010 0 Calls 14713 CORTH EAR 0.110 0.025 CORTH EUR 0pen 98.640 98.530 98.420 98.110	Jun 0.120 0.050 0.020 0.070 0.020 0.071 0 1 Puta 6000 0 2460 0 0.050 0.0	0.130 0.035 Provious d OFFICIALS CO. Sep 0.130 0.035 Provious day FRANC FU 00 Chan 1 -0.02 1 -0.00 1 -0.00	0.155 0.055 by's open let. IFFE Cim 1 Dec 0.155 0.055 7's open let. FURIES (LIFF) 99 High 20 98.82 40 98.55 50 98.43 80 98.11	0.005 0.045 0.155 0.276 0.276 0.276 0.045 0.045 0.155 0.270 Calls 346 6) SFr1m h	0.01: 0.07/ 0.16: 0.285 Px0 3un 0.01: 0.026 0.286 738 Px0 100-9 100-9 1.450 1.450 1.450	Sep 5 0.055 5 0.210 13784 5 0.055 6 0.	0.080 0.230 0.230 0.230 Open Int. 85140 49378 33384
Price 98875 97000 97125 97250 Est. vol. 15tol. 15to	0.110 0.025 0.010 0 Calls 14713 CORTH EAR 0.110 0.025 CORTH EUR 0pen 98.640 98.530 98.420 98.110	Jun 0.120 0.050 0.020 0.070 0.020 0.071 0 1 Puta 6000 0 2460 0 0.050 0.0	0.130 0.035 Provious d Printings a CALLS Sep 0.130 0.035 Presious da FRANC FU Co Chan 0.005 0.005 0.005 0.005 0.005 0.005 0.005 0.005 0.005 0.005 0.005 0.005 0.005	0.155 0.055 by's open let. IFFE) C'im 1 Dec 0.155 0.055 7's open let. FURRES (LIFFE) 99 High 20 98.82 50 98.83 50 98.17	0.005 0.045 0.155 0.270 0.270 0.270 0.270 0.284 0.005 0.045 0.155	0.01: 0.07/ 0.16: 0.285 Px0 3un 0.01: 0.026 0.286 738 Px0 100-9 100-9 1.450 1.450 1.450	Sep 5 0.055 5 0.210 13784 5 0.055 6 0.	0.080 0.230 Dec 0.080 0.230 Open Int. 85140 49378 33394 14421
Price 96875 97000 97125 97250 Est. vol. 1561, En THREE M Syrice 96875 97000 97125 97250 Est. vol. 1561, En THREE M Mar Jun Sep Dec En THREE M	0.110 0.025 0.010 0 Calls 14713 CORTH EAR Mar 0.110 0.025 0.0215 0.010 0 Calls 16352 CORTH EUR 0PER 98.530 98.110 CORTH EBR	Jun. 0.120 0.020 0.020 0.070 0.070 0.070 0.070 0.080 0.120 0.050 0.050 0.050 0.050 0.050 0.050 0.070 Puls 352 80 SWRSS 88.500 98.100 098.100 098.100	0.130 O.035 Provious d OPTICARS (A CALLS Sep O.130 O.035 Provious de FRANC FU O - 0.00	0.155 0.055 8ya open ist. IFFE) £1m 1 Dec 0.155 0.055 ya open int. IURES (LFF) 20 98.25 00 98.25 00 98.17 20 98.25 10 98.25 10 98.25 10 98.25 10 98.25 10 98.25 10 98.25 10 98.25 10 98.25	0.005 0.045 0.155 0.270 0.270 0.270 0.270 0.284 0.005 0.045 0.155	0.01: 0.07(0.16: 0.28(0.25) 0.01: 0.01: 0.28(0.16: 0.16:	Sep 5 0.055 5 0.210 139784	0.080 0.230 0.230 0.230 0.230 Open int. 85140 49378 33394 14421 Open int.
Price 98875 97000 97125 97250 Est. vol. total, BE 77888E M Strike Price 98875 97000 97125 97250 Est. vol. total, BE THREE M Mar Jun Sep Dec BE THREE M	0.110 0.025 0.010 0 Calls 14713 CORTH EAR 0.110 0.025 CORTH EUR 0.0210 0 Calls 18392 CORTH EUR 0.98.530 98.110 CORTH EIR	Jun 0.120 0.050 0.020 0.070 0.020 0.070 0.050 0.050 0.050 0.020 0.	0.130 0.035 Provious d Prisones A	0.155 0.055 by's open let. IFFE Cim 1 Dec 0.155 0.055 /s open ini. IURES (UFF) 99 High 90 98.45 50 98.43 50 98.11 97 100m 1	0.005 0.045 0.155 0.270 0.270 0.270 0.270 0.284 0.005 0.045 0.155	0.01: 0.07(0.16: 0.28(0.01: 0.01: 0.01: 0.02: 0.180 0.00 0.0	Sep 5 0.055 5 0.210 23784 5 0.055 5 0.210 178845 6 1.557 6 1.557	0.080 0.230 0.230 0.080 0.230 Open Int. 85140 49378 33394 14421
Price 96875 97000 97125 97125 97125 97125 97125 97125 98875 97000 97125 97000 97125 97250 Est. wil. total, IIII THRREE M Mar Jun Sep Dec III THRREE M	0.110 0.025 0.010 0 Calls 14713 Mar 0.110 0.025 0.010 0 Calls 1692 000TH EUR 0pen 98.530 98.110 000TH EUR	0.120 0.020 0.020 0.070 0.070 0.070 0.070 0.070 0.020	0.130 0.035 Provious d OPTIONS A CALLS Sep 0.130 0.035 Provious de 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.03	0.155 0.055 sya open ist. IFFE) C1m 1 Dec 0.155 0.055 ya open int., rurress (LFFE) 20 98.82 90 98.83 90 98.11 99 Higgs 11 99 Higgs 11 99 Higgs 11 90 Higgs 11 90 Higgs 11 90 Higgs 11 90 Higgs 11	0.005 0.045 0.270 0.286 0.005 0.005 0.005 0.005 0.205	0.01: 0.07(0.16: 0.28(0.25) 0.01: 0.01: 0.28(0.16: 0.16:	Sep 5 0.055 5 0.210 139784	0.080 0.230 0.230 0.230 0.230 Open int. 85140 49378 33394 14421 Open int.
Price 98875 97000 97125 97125 97125 97125 97125 97126 Est. vol. total, MI THREE M Mar Jun Sep Dec III THREE M Mer Jen Sep	0.110 0.025 0.010 0 Calls 14713 Mar 0.110 0.025 0.010 0 Calls 1692 000TH EUR 0pen 98.530 98.110 000TH EUR	0.120 0.020 0.020 0.070 0.070 0.070 0.070 0.070 0.020	0.130 0.035 Provious d OPTIONS A CALLS Sep 0.130 0.035 Provious de 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.02 1 -0.03	0.155 0.055 sya open ist. IFFE) C1m 1 Dec 0.155 0.055 ya open int., rurress (LFFE) 20 98.82 90 98.83 90 98.11 99 Higgs 11 99 Higgs 11 99 Higgs 11 90 Higgs 11 90 Higgs 11 90 Higgs 11 90 Higgs 11	0.005 0.045 0.270 0.286 0.005 0.005 0.005 0.005 0.205	0.01: 0.07(0.16: 0.28(0.25) 0.01: 0.01: 0.28(0.16: 0.16:	Sep 5 0.055 5 0.210 23784 5 0.055 5 0.210 178845 6 1.557 6 1.557	0.080 0.230 0.230 0.080 0.230 Open Int. 85140 49378 33394 14421
Price 98875 97000 97125 97000 97125 97250 Est. ws. total. ## THREE M Synce Price 98875 97000 97125 97250 Est. ws. total. ## THREE M Mar Jun Sep Dec ## THREE M Mer Jun Sep Let Let Sep Let Let Let Sep Strike	0.110 0.025 0.010 0 Calls 14713 CORTH EUR 0.110 0 Calls 16392 CORTH EUR 0pen 98.540 98.110 00NTH EUR 0pen	Jun. 0.120 0.050 0.070 0.070 0.070 0.070 0.070 0.120 0.050 0.020 0	0.130 0.035 Provious d Princes a CALLS Sep 0.130 0.035 Previous day FRANC FU ce Chan 1 -0.02 1 -0.03 1 -0.0	0.155 0.055 by's open let. IFFB Cim 1 Dec 0.155 0.055 /s open int. IURES (LFF 20 98.83 00 98.17 20 98.93 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 10 98.17 20 98.43 20	0.005 0.045 0.270 0.270 0.270 0.045 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.070	0.01: 0.07: 0.16: 0.28: 0.01: 0.01: 0.16: 0.28:	Sep 5 0.055 5 0.210 139784	0.080 0.230 0.230 0.230 0.230 0.230 0.230 0.230 1.4421 0.000 int.
Price 98875 97000 97125 97250 Est. vol. total. BE THREE M Strike 97250 Est. vol. total. BE THREE M Mar Jun Sep Dec BE THREE M Mer Jun Sep Color Sep * USTE fragment BE ERRO Sin Strike Price	0.110 0.025 0.010 0 Calls 14713 CARTH EUR Mer 0.110 0.025 0.025 0.0710 0 Calls 16392 000TH EUR 0Pen 98.540 98.110 000TH EUR	Jun 0.120 0.050 0.020 0.020 0.070 0.020 0.050 0.020 0.	0.130 0.035 Provious d Prisones a Prisones a Prisones a Prisones a O.130 0.035 Presious a O.130 0.035 O.130 0.035 O.130 0.035 O.130 0.155 0.055 by's open let. IFFE Cim 1 Dec 0.155 0.055 /s open int. IURES (LIFE 99 High 90 98.55 50 98.43 90 98.11 20 11 - 15 51 - 55 65 - 571m 100-r	0.005 0.045 0.270 0.270 0.270 0.005 0.005 0.005 0.155 0.270 0.005 0.155 0.270	0.015 0.077 0.166 0.286 0.015 0.165 0.286 0.286 0.286 0.357 0.155 0.286 0.357 0.155 0.286 0.357 0.155 0.286 0.357 0.155 0.286 0.357 0.155 0.286 0.357 0.155 0.286 0.357 0.155 0.286 0.357	Sep 5 0.055 5 0.210 23784 5 0.055 5 0.210 175845 6 1.557 6 1.557 6 1.557 6 1.557	0.080 0.230 0.230 Open Int. 85140 49378 33394 14421 Open Int. n/a	
Price 98875 97000 97125 97000 97125 97250 Est. ws. total. ## THREE M Synce Price 98875 97000 97125 97250 Est. ws. total. ## THREE M Mar Jun Sep Dec ## THREE M Mer Jun Sep Let Let Sep Let Let Let Sep Strike	0.110 0.025 0.010 0 Calls 14713 CORTH EUR 0.110 0 Calls 16392 CORTH EUR 0pen 98.540 98.110 00NTH EUR 0pen	Jun. 0.120 0.020 0.070 0.070 0.070 0.070 0.070 0.070 0.025 0.0250	0.130 0.035 Provious d Princes a CALLS Sep 0.130 0.035 Previous day FRANC FU ce Chan 1 -0.02 1 -0.03 1 -0.0	0.155 0.055 by's open let. IFFB CIm 1 Dec 0.155 0.055 /s open let. IURES (LFF 20 98.83 00 98.17 20 98.93 10 98.17 20	0.005 0.045 0.270 0.270 0.270 0.045 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.155 0.270 0.070	0.01: 0.07: 0.10: 0.28: 0.01: 0.01: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16: 0.28: 0.16:	Sep 5 0.055 5 0.210 139784	0.080 0.230 0.230 0.230 0.230 0.230 0.230 0.230 1.4421 0.000 int.
Price 96875 97000 97125 97000 97125 97250 Est. vol. total. III THREE M Mar Jun Sep Dec III THREE M Mer Jun Sep LETE frame III EURO Sin Strike Price 981750 91760 917156 917156 917156 917156 917156	0.110 0.025 0.010 0 Calls 14713 CONTH EAR 0.110 0.025 0.010 0 Calls 16392 CONTH EAR 0.000 0 0 Calls 16392 CONTH EAR 0.0011 0 000111 EBR 000111 EBR 000111 EBR 000111 EBR	Jun. 0.120 0.050 0.070 0.070 0.070 0.070 0.070 0.050 0.120 0.050 0.050 0.050 0.050 0.050 0.050 0.0710 Puls 352 80 500 0.0710 0.0710 Sett prival 98.350 98.100 0.0710 Sett prival 98.350 98.100 0.0710 Sett prival 99.42 99.44 1 on APT C OPTIONS	0.130 0.035 Provious d Printens a	0.155 0.055 by's open let. FFR) Cfm 1 Dec 0.155 0.055 /s open let. 10RES (LFR) 99 High 20 98.55 50 98.45 50 98.45 50 98.45 50 98.55 50 98.45 50 98.55 50 98.45 50 98.55 50 98.45 50 98.55 50 98.55 50 98.45 50 98.55 50	0.005 0.045 0.270 0.286 0.270 0.286 0.005	0.01: 0.07: 0.16: 0.26: 0.01: 0.01: 0.16:	Sep 5 0.055 5 0.210 23784 5 0.055 5 0.210 175845 6 1.557 6 1.557 6 1.557 6 1.557	0.080 0.230 Dec 0.080 0.230 Open Int. 85140 49378 33394 14421 Open Int. n/a
Price 96875 97020 97125 97125 97125 97125 97125 97125 98675 97000 97125 97000 97125 97250 Ed. wil. total, III THREE M Mar Jun Sep Dec III THREE M Mer Jun	0.110 0.025 0.010 0 Calls 14713 CONTH EAR 0.110 0.025 0.010 0 Calls 16392 CONTH EAR 0.000 0 0 Calls 16392 CONTH EAR 0.0011 0 000111 EBR 000111 EBR 000111 EBR 000111 EBR	Jun. 0.120 0.050 0.070 0.070 0.070 0.070 0.070 0.050 0.120 0.050 0.050 0.050 0.050 0.050 0.050 0.0710 Puls 352 80 500 0.0710 0.0710 Sett prival 98.350 98.100 0.0710 Sett prival 98.350 98.100 0.0710 Sett prival 99.42 99.44 1 on APT C OPTIONS	0.130 0.035 Provious d Printens a	0.155 0.055 by's open let. FFR) Cfm 1 Dec 0.155 0.055 /s open let. 10RES (LFR) 99 High 20 98.55 50 98.45 50 98.45 50 98.45 50 98.55 50 98.45 50 98.55 50 98.45 50 98.55 50 98.45 50 98.55 50 98.55 50 98.45 50 98.55 50	0.005 0.045 0.270 0.286 0.270 0.286 0.005	0.01: 0.07: 0.16: 0.26: 0.01: 0.01: 0.16:	Sep 5 0.055 5 0.210 23784 5 0.055 5 0.210 175845 6 1.557 6 1.557 6 1.557 6 1.557	0.080 0.230 Dec 0.080 0.230 Open Int. 85140 49378 33394 14421 Open Int. n/a
Price 96875 97020 97125 97125 97125 97125 97125 97125 98675 97000 97125 97000 97125 97250 Ed. wil. total, III THREE M Mar Jun Sep Dec III THREE M Mer Jun	0.110 0.025 0.010 0 Calls 14713 CONTH EAR 0.110 0.025 0.010 0 Calls 16392 CONTH EAR 0.000 0 0 Calls 16392 CONTH EAR 0.0011 0 000111 EBR 000111 EBR 000111 EBR 000111 EBR	Jun. 0.120 0.050 0.070 0.070 0.070 0.070 0.070 0.050 0.120 0.050 0.050 0.050 0.050 0.050 0.050 0.0710 Puls 352 80 500 0.0710 0.0710 Sett prival 98.350 98.100 0.0710 Sett prival 98.350 98.100 0.0710 Sett prival 99.42 99.44 1 on APT C OPTIONS	0.130 0.035 Provious d Printens a	0.155 0.055 by's open let. FFR) Cfm 1 Dec 0.155 0.055 /s open let. 10RES (LFR) 99 High 20 98.55 50 98.45 50 98.45 50 98.45 50 98.55 50 98.45 50 98.55 50 98.45 50 98.55 50 98.45 50 98.55 50 98.55 50 98.45 50 98.55 50	0.005 0.045 0.270 0.286 0.270 0.286 0.005	0.01: 0.070 0.16: 0.20: 0.20: 0.20: 0.16: 0.28: 0.16: 0.28: 100-a 100-a 1.370 0.370 0.450 0.450	Sep 5 0.055 5 0.210 23784 5 0.055 5 0.210 175845 6 1.557 6 1.557 6 1.557 6 1.557	0.080 0.230 Dec 0.080 0.230 Open Int. 85140 49378 33394 14421 Open Int. n/a
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CROSS RATES AND DERIVATIVES **EXCHANGE CROSS RATES** 21.44 497.0 412.5 22.03 11.63 289.6 223.7 11.95 13.18 305.6 253.7 13.55 4.421 102.5 85.07 4.543 10.98 254.6 211.3 11.28 0.447 10.35 85.95 0.459 3.924 90.97 75.50 4.032 10 231.8 192.4 10.28 4.313 100 82.99 4.432 4.313 100 82.99 4.432 5.197 120.5 100 5.340 9.732 225.6 187.3 10 5.403 125.7 104.0 5.551 12.55 290.8 241.4 12.89 5.122 118.7 98.55 5.263 7.660 177.6 147.4 7.870 6.825 158.2 131.3 7.013 6.648 200.5 168.4 8.886 \$68 1,709 2,152 0,927 2,440 1,051 0,818 0,352 2,032 0,675 0,083 0,036 0,726 0,313 1,851 0,797 0,798 0,344 0,962 0,414 1,801 0,768 1 0,431 2,322 1 0,948 0,408 1,418 0,511 1,253 0,544 1,601 0,688 18.44 10 11.34 16.26 2,630 2,982 1 2,483 8,101 0,888 2,282 0,976 1,175 2,201 1,222 2,837 1,158 1,782 1,544 5.463 2.963 3.360 1.127 2.798 0.114 1 2.548 1.099 1.327 3.197 1.305 1.955 1.739 4.185 2.270 2.574 0.863 2.144 0.085 0.766 1.952 0.842 1.015 1.900 1.055 2.450 1.496 1.333 1.688 2.799 1.518 1.721 0.577 1.434 0.058 0.563 0.579 1.270 1.638 0.669 1 0.8891 1.129 314.1 170.4 193.1 64.78 180.9 65.74 57.49 148.5 63.20 76.15 142.6 79.16 183.8 75.04 112.6 126.7 2.479 1.345 1.525 0.511 1.270 0.052 0.454 1.156 0.493 0.601 1.125 0.625 1.451 0.592 0.886 0.789 1.952 2504 2504 2952 990.0 2459 100 578.6 2239 965.8 1164 2179 1210 2809 1147 1715 1528 Belgham" Dermank France Garmany Ireland Italy Nonway Portugal Spain Sweden Sweden Sweden UK Canada USA 8.821 10 3.354 8.329 0.339 2.977 54.24 61.50 20.63 51.22 20.63 18.31 46.65 20.12 24.24 45.40 25.22 23.39 35.73 31.84 1.059 1.201 0.403 1 0.041 0.357 0.911 6.393 0.473 0.492 1.143 0.496 0.692 3.802 9.443 0.384 3.375 8.500 3.709 4.470 8.369 4.846 10.79 4.465 6.587 5.870 7.585 3.272 3.942 7.382 4.088 9.516 3.885 5.819 5.177 12.5m per Yen 100

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94.97 94.97 94.96 SURY BILL FITURES (BAN) Sim per 100% 95.57 95.72 -0.03 -0.03 95.89 To Advertise

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Morgan Granfell & Co. Limited announces that its Base Rate has been mended from 6.00% to 5.5% per anno with effect from February A. 1999 until

All facilities (including regulated consumer credit agreements) with a rate linked to Morgan Grenfell & Co. Limited Base Rate will be varied accordingly.

Morgan Grenfell & Co. Limited 23 Great Winchester Street, London EC2P 2AX

Base Rate

Australia and New Zealand **Banking Group Limited** announces that its base rate has changed from 6% to 5.5% p.a. with effect from close of business on

Grindlays private banking

PO Box 130 London SW1Y 4LF Tel: 0171 451 3500

4th February, 1999.

NOTICE TO BOND AND NOTE HOLDERS

NOTICE IS HEREBY GIVEN for the following leaves that Fiscal Agent / Princip Paying Agent / Agent Bank have changed from The Long-Term Credit Bank of Japan, Limited (London Branch) to The Industrial Bank of Japan (Luxembourg) S.A. 6, Plue Jean Monnet, P.O. Box 68, L-2010 Luxembourg Tel (352) 421817-1 Fex (352) 421817-488-483 Telex 128883. L-2010 Luxembourg Tel (352) 421817-488-488 Telex 128883. L-2010 Luxembourg Tel (352) 421817-488-488 Telex 128883. L-2010 Luxembourg Tel (352) 421817-488-488 Telex 128883. L-2010 Luxembourg Telex 128883. L-2010

i) The industrial Bank of Japan (Luxambourg) S.A. is appointed as the Fiscal Agent, the Principal Paying Agent and Agent Bank:

China Travel Service (Holdings) Hong Kong Limited USD 150,000,000 Floating China Merchanta Holdings Company Limited USD 120,000,000 Floating Rates

The Royal Bank of Scotland plc JPY 2,000,000,000 Indexed Interest Notes due 11 January 2006 (Series 41) Dated 5th February, 1999 / The Industrial Bank of Japan (Luxembourn) S.A.

NOTICE OF CHANGE OF AGENT

To Holders and any other parties connected to the Bond and

The Long-Term Credit Bank of Japan, Limited (London Branch)

NOTICE IS HEREBY GIVEN that with effect from the 5th February 1999 the agency services of The Long-Term Credit Bank of Japan, Limited (London Branch), appointed as Fiscal Agent, Paying Agent, Replacement Agent and Process Agent, will be transferred to The Sumitomo Bank Limited (London Branch) who will assume all such agency duties for each of the named issues which follows:-

> Sumitorno Resity & Development Co., Ltd. JPY 20,000,000,000 3.90 per cent. Notes due 2000 Sumitomo Realty & Development Co., Ltd. JPY 30,000,000,000 3.80 per cent. Notes due 2000

The New Agent The Sumitomo Bank, Limited (London Branch)
Loans Agency

Temple Court 11 Queen Victoria Street London EC4N 4TA TEL: +44 (0)171-786 1064 FAX: +44 (0)171-786 1569

Issued by: The Long-Term Credit Bank of Japan, Limited (London Branch) Dated 5th February, 1999

NOTICE OF EARLY REDEMPTION International Bank for Reconstruction and Development

(the 'Bank') DM 100,000,000 Dual Interest Basis Notes Due 2004 (the "Notes")

NOTICE IS HEREBY GIVEN that all of the cutstanding Notes will be redeemed by the Bark on 8 March, 1989 (the "Optional Recemption Date"), pursuant to Condition 6(b) of the Terms and Conditions of the Notes. The Notes will be redeemed at their principal amount outstanding together with accrued interest to the Optional Redemption Date. Interest shall cease to accrue on and from the Optional

Payment of principal and interest will be made against present surrender of, respectively the Notes and Interest and surrender of, respectively, the Notes and Interest coupons appertaining to the Notes at the specified office of Crithank, N.A., London Office or Banque Paribas Loxembourg.

Figure Agent, Calcudation Agent and Com-Citibanic, N.A. 5 Carmelte Street

Lieting and Paying Agent Serque Parbas Lucembourg 10A Soulevard Royal L-2083 Lucembourg

armational Bank for Reconstruction and Development
February 5, 1899

NOTICE OF RESIGNATION

To Holders and any other parties connected to the Bond and

The Long-Term Credit Bank of Japan, Limited (London Branch)

NOTICE IS HEREBY GIVEN that with effect from the 31st December 1998 The Long-Term Credit Bank of Japan, Limited (London Branch), appointed as London Paying Agent and Warrant Agent, has resigned

Chugai Pharmaceutical Co., Ltd. USD 50,000,000 3.3/B per cent. Bonds 2000 with Warrants

for each of the named issues which follows:-

Issued by: The Long-Term Credit Bank of Japan, Limited (London Branch) Dated 5th February, 1999

This is an amendment notice to the notice given by us on 5th and 11th November 1998

Colombia to bail out coffee plantations

Colombia and the country's coffee authorities have announced a financial package for growers whose plantations suffered infrastructure damages after an earthquake hit the coffeegrowing area on January 25.

The package will lead to an immediate recovery in the [affected] countryside. said Jorge Cárdenas, president of the National Coffee Federation, a state-run or destroyed 6,418 rural organisation that exports about 40 per cent of the country's exports and sets policy and prices for the

country's private exporters. While initial fears were quickly dispelled that the earthquake - the worst to hit the country in more than

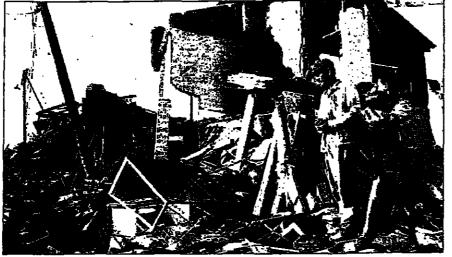
to threshing machines, stor-

age rooms and water supply. "About 45 per cent of the plantations we have seen so far have suffered either significant or total damage to infrastructure," said Öscar Jaramillo, director of the National Coffee Federation's regional committee for Quindio province, the area most affected by the earthquake.

Mr Cárdenas said on the earthquake had damaged homes and 3,389 processing facilities in the region.

The earthquake, measuring 6.28 points on the Richter scale, also levelled most of the centre and south of Armenia – an important hub for the local coffee industry - as well as large parts of 100 years - had affected the other towns in the region coffee cron itself, more and outlying areas, Governdetailed studies have con- ment officials say the





50 per cent of the country's annual coffee harvest. Juan Camilo Restrepo,

finance minister, said the package to help restore normality would total 60bn pesos (about \$38m). Half will come from Fogafin, the government's Financial Guarantees fund, and the rest from the federation's coffee fund, set up to support local producers in times of crisis.

The swift announcement has helped restore confidence. Although the earthquake shook the region dur- affected coffee producers by

ing the lowest point of coffee production, concern was growing that potential delays in restoring processing capacity would have severe repercussions for the country's secondary harvest or "mitaca", due to start in about six weeks. The mitaca produces 40

per cent of Colombia's coffee production, which last year reached 12.7m 60kg sacks, second only to Brazil.

Mr Restrepo said the package would be available to Monday. He added that the package would consist of "long-term, soft loans".

Private exporters, responsible for about 60 per cent of the country's exports, said this week many growers and intermediaries had failed to deliver coffee since the earthquake, potentially complicating export obligations.

But federation officials said that in case of any difficulties, they would sell private exporters the shortfall from the federation's inventories of 4.5m sacks.

El Salvador exports halved

in Panama City

El Salvador's coffee exports have halved in the first four to below 2.6m quintals, but months of the 1998-99 season. reflecting continued lower prove too optimistic. Last prices and hurricane damage faced by Central America growers and traders. Exports reached only

408,000 quintals (46kg bags) by the end of January, compared with more than 870,000 quintals during 1997-98, according to the El Salvadorean Coffee Council. The amount of current season coffee exported so far

only about a quarter of last season's level because of a delayed start to the harvest and exports waiting for higher world prices. Prospects for a good harvest had dimmed even the normal growing cycle. before Hurricane Mitch hit

the region in October. Last year's El Niño weather system caused a drought that damaged plants, while El Salvador has also suffered from lack of investment in

plantations, according to industry officials. After Mitch, 1998-99 crop

forecasts were revised down officials now say this may year's harvest was 2.7m quintals, compared with recent averages of 3.3m quin tals, and this season's level of exports so far is only about one-third of the level

two seasons ago. Coffee from Central Amer ica - Guatemala, El Salvador, Honduras, Costa Rica and Nicaragua - has in recent years accounted for about a 10th of world production. This year, exports from the region are expected to fall by about 15 per cent. the result of Hurricane Mitch and a natural dip in

Exports from Panama are also sharply lower. Officials had forecast a harvest of 290,000 46kg bags, but now say about 20 per cent was destroyed by rain associated

Silver at six-month high in London

MARKETS REPORT

Silver strengthened again menth high in London and tracking similar gains on the New York futures market Spot silver was fixed at 5.62 a troy ounce on the London Bullion Market yesterday, its highest since

Silver soared this time lest year to almost \$8 after Warren Buffett, the US investor, revealed he had acquired 16 per cent of the world's

supply. Analysis were uncertain about the source of the rally, suggesting it could be the result of technical buying. However, GNI, the international brokers, added: "Lease rates have tightened ... sngsesting something is happen-

ng in the market." Base metals were also stronger on the London Metal Exchange. Threemonth nickel closed up \$200 at a six-month high of \$4,715 a tonne, and zinc rising \$26 to a 41/2-year high of \$1,020 a

Crude oil prices were generally flat yesterday, with Brent Blend for March delivery quoted at \$10.78 a barrel in late trading on London's International Petroleum Exchange, 11 cents off

Wednesday's close. Gas oil prices fell sharply unid the expectation that forecast mild weather in the north-east US would reduce demand when stocks were relatively high. The IPR's gas oil contract closed \$3

Coffee failed to react to reports of lower exports from Central America. Benchmark March closed at International Financial Futures and Options

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DESCRIPTION OF THE PERSON NAMED IN

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down at \$95.75 a tonne.

Norway over-runs oil budgets

Norwegian offshore invest-

years. An initiative launched

had hoped to improve the

competitive standing of the

Norwegian offshore sector

by reducing project times

By Valeria Sköld in Oslo improve project execution Norway's offshore oil and made five years ago. It also gas investments almost conreveals its growing disadvansistently over-ran their budtage as the oil industry pregets from 1994 to 1998, pares for lower oil prices, despite the industry's goal to waning profits and further halve its costs in that period, consolidation. The oil coma government-commissioned panies of other countries are industry report has revealed. following the example of the Oil companies spent British Petroleum-Amoco NKr26bn, or 13 per cent, mega-merger but so far, Normore than their original way has avoided mergers by budgets, while only a few its three oil companies. spent less than expected, according to an analysis of

Statoil, Norway's stateowned oil company, together with industry leaders such ments over the past five as Aker Maritime and Kvaerner, the oil service compa-

compiling the report. Marit Arnstad, Norway's commissioned the report last and costs by 40-50 per cent. year after 12 field develop- nal estimates. ments on the Norwegian sok's inability to keep its shelf were postponed. She

this year because of soaring oil investments and an overheating economy.

Thirteen offshore oil and gas projects in particular, about two-thirds of the country's offshore investment in that period, exceeded their estimates by an average of NKr30bn or 27 per cent.

The oil industry spent more in over-runs during that time than all the oil investments last year on the Norwegian shelf, which reached NKr22.3bn. The most expensive proj-

ment of Asseard, the Norwegian oil and gas field where oil and energy minister, costs ballooned by NKr8.5bn, or 30 per cent over its origi-Norsk Hydro, a Norwegian

promise to reduce costs and had to drop NKr5bn worth of company, also spent projects in 1998 and NKr12bn NKr3.6bn, or 45 per cent more, on its Visund field. The report blamed drilling

and well completion costs for the biggest cost overruns on Norwegian offshore projects, such as the Norna and Gullfaks oil fields. Oil companies over-ran their drilling budgets by

NKr10bn in the five years. partly because of new technology and the need to upgrade rigs to handle complex drilling operations. "Our shared ambitions to achieve improvements have

led to over-optimistic investment estimates." said Terje Vareberg, Statoil executive vice-president. "These calculations failed to take adequate account of uncertainties associated with new technology and modes of working."

Growth in PRN trading

"We've had 179 trades and

now have 85 members. Fifty-

five of those have traded

already," added Julian Per-

rins, business development

manager at the OM London

Exchange, which operates

By Paul Solman

The Environment Exchange is predicting growing interest in trading of package recovery notes (PRNs) as more companies are ordered to hold the notes under the UK's recycling regulations.

UK exchange, The launched last November as a market for PRNs, said it had surpassed its expectations in the first two months of operation, and was looking for- have met their obligations ward to increased activity this year and next.

"Since we started on November 25, we have traded PRNs worth a total of about £160.000," said Angus Macpherson, who set up the Environment Exchange. Trading in 1998 PRNs ended last month and trad-

ing in 1999 PRNs has now

begun, he said.

the Environment Exchange. PRNs are part of the UK's plan to ensure companies comply with European Union directives on waste recycling. Under the scheme.

companies must show they by filing details of recycling carried out. In return, the Environment Agency (SEPA in Scotland) issues PRNs. A com-

pany short of PRNs can buy more; one with more than it needs can sell the extras. About 4,000 companies are covered by the regulations,

than £5m and handling more than 50 tonnes of packaging a year to hold PRNs.

However, Mr Macpherson said that from next year the legislation would extend to companies with turnover of £2m, which could affect up to 13,000 companies

PRNs come in six types: glass, aluminium, paper, plastic, steel, and a general note for non-specific materials.

Mr Macoherson said prices for one-tonne notes had varied but averaged about £15. The Environment Exchange had traded about 20,000 tonnes of the 2.5m tonnes of waste covered by PRNs for

The identity of traders was kept confidential but members included a large retailer which order businesses with and a large paper mill, he an annual turnover of more

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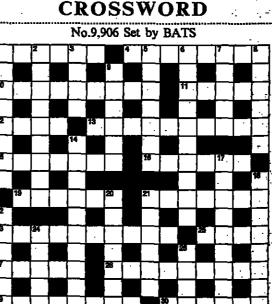
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FINANCIAL TIMES FRIDAY FEBRUARY 5 1999

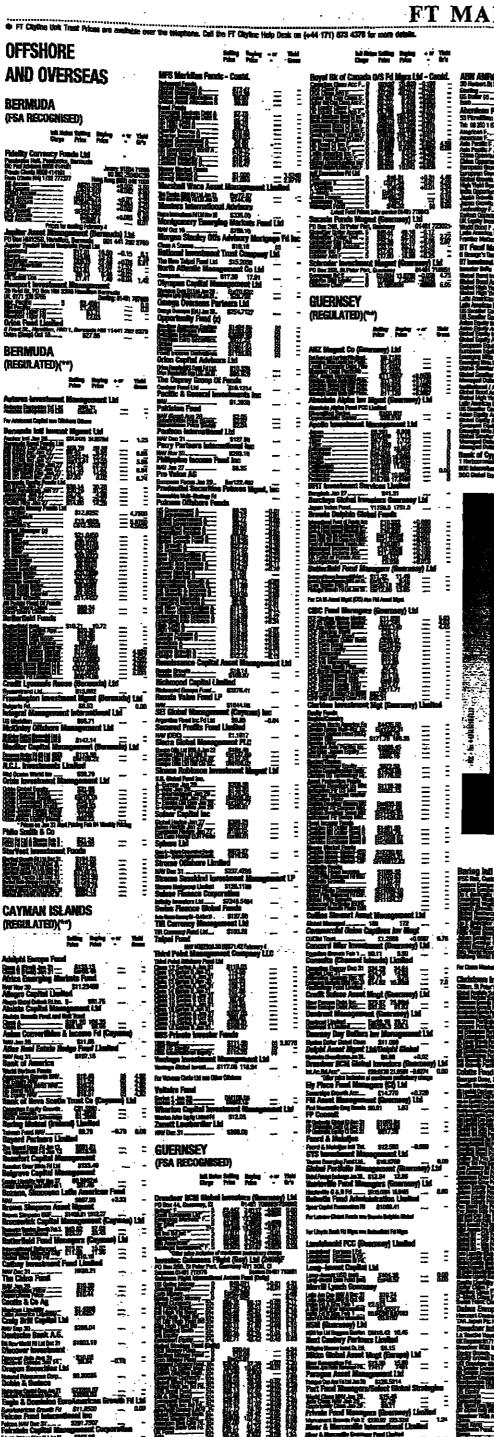
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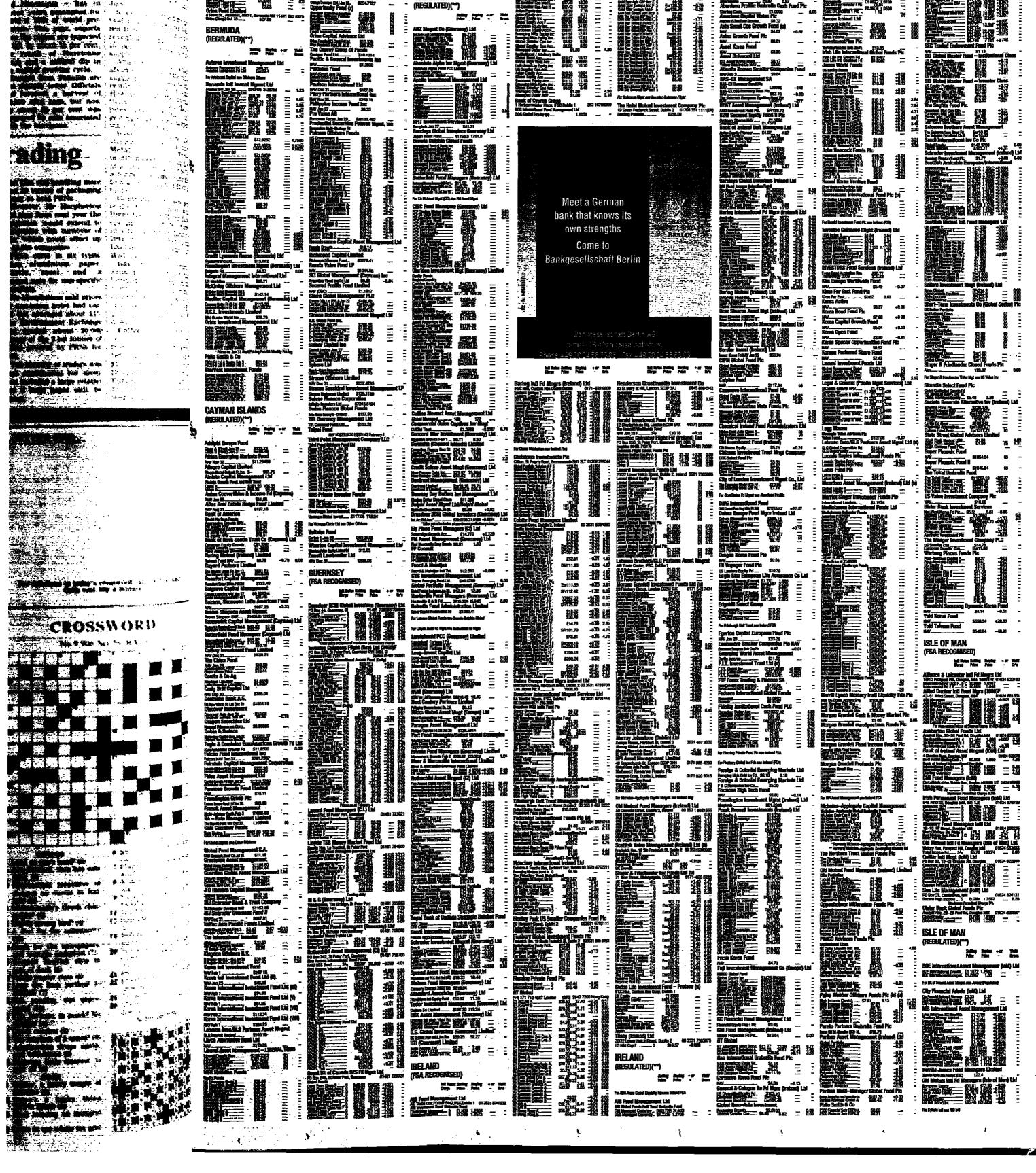
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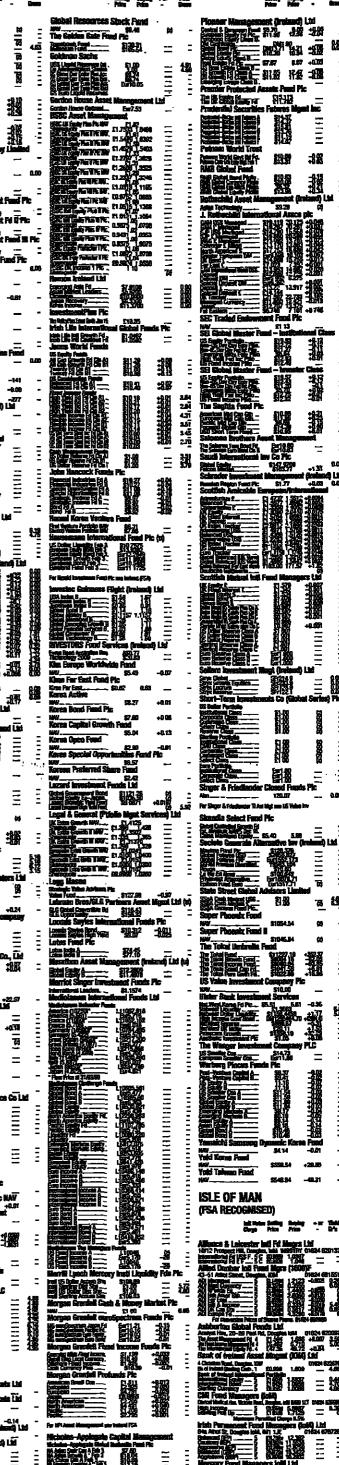
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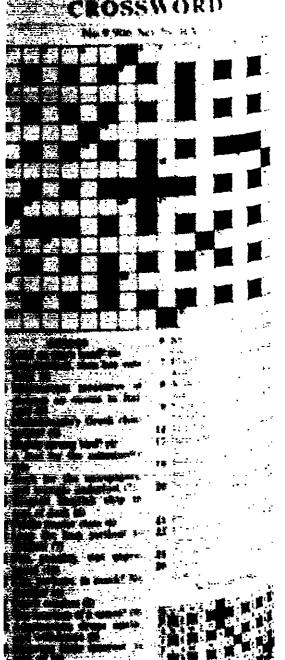
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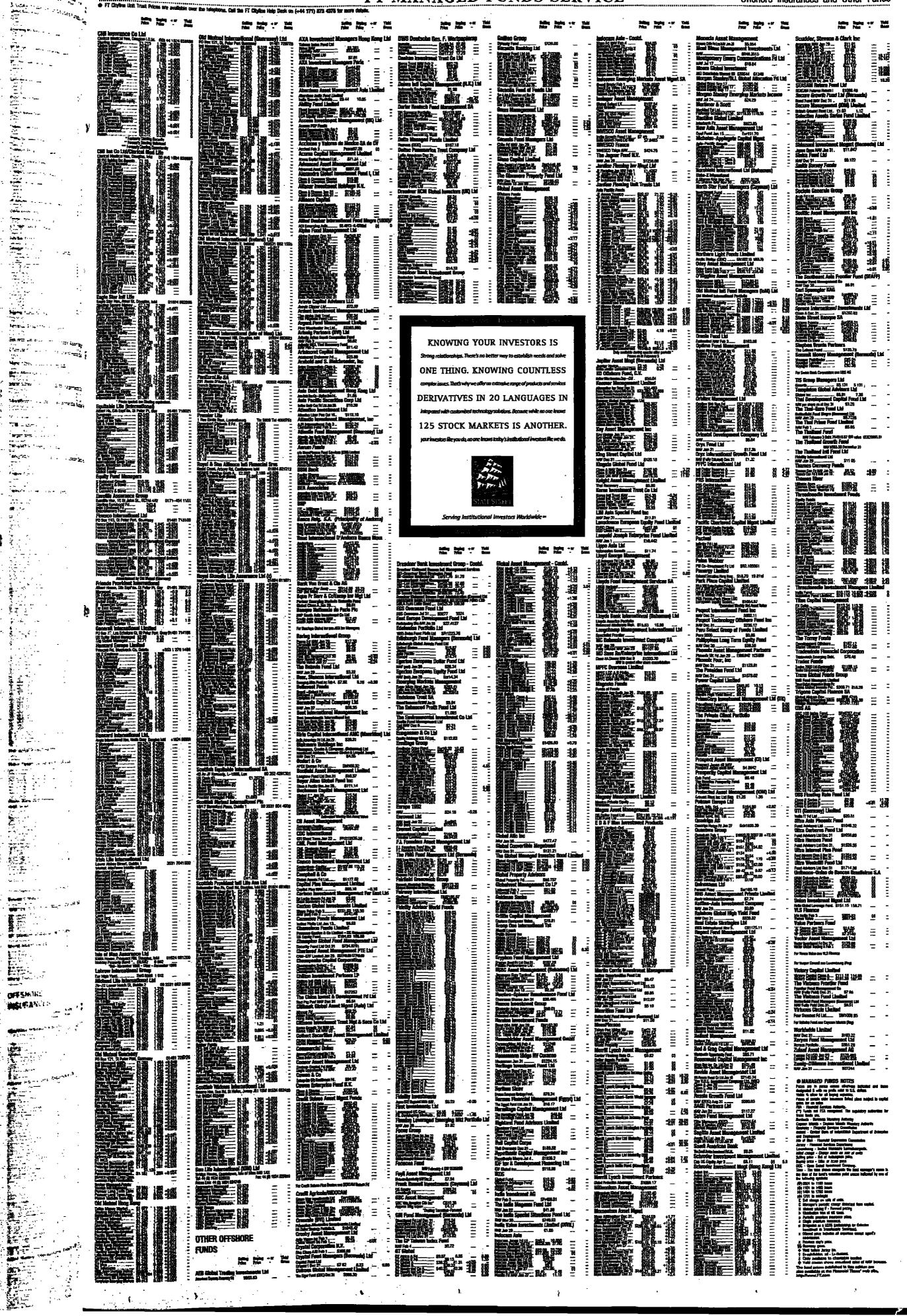






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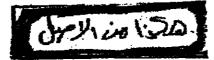
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Weakness on Wall Street upsets Footsie party

MARKET REPORT By Steve Thompson, UK Stock Market Editor

"Every time London has a good excuse to break free from Wall Street's shackles, the US market spoils the party," said Corey Miller, UK strategist at Paribas.

He was commenting on the poor performance of London's equity market at the end of a day most market observers would have expected to produce a strong

upside display.
Already bursting with vitality ahead of the surprise

England's monetary policy committee had sanctioned a 50 basis points cut in UK interest rates, the FTSE 100 posted a three-figure gain only to run back into negative ground at the finish.

The index closed a net 0.4 down at 5,939.9, with dealers pointing accusing fingers at Wall Street as the culprit for a disappointing day that promised so much and, at the close, delivered nothing, at least from the UK leaders.

There was some good news for investors in the market's mid-cap stocks, which clambered back on the upside

news that the Bank of tack, and the small-caps during the early afternoon. were again being chased by institutions and private although off its best of the investors after another spate of takeover stories. But even those previously

buoyant areas of the London market bowed to pockets of profit-taking. The FTSE 250 index closed well off its best, though

boosted over lunchtime by the surprise bid approach for Stakis, the hotels group, news of which gave a big boost to the whole of the leisure sector.

It settled 19.4 higher at 5,232.6 after touching a session high of 5,250.0, up 38.8, 2,201.4 yesterday, only a frac- forecast of 6,500," he said.

strong boost to its share

The FTSE SmallCap, 2.2022. day, was, nevertheless, looking very strong at the

That was when global markets were buffeted by the collapse of the Russian market and the near-failure of Long Term Capital Management, the US hedge fund. Those events precipitated the round of interest rate cuts in the US and across

The SmallCap rose 18.9 to

tion off its session high of

The extent of the reduction in UK rates caught many on the hop, and induced some worries about close, clambering above the the economic background to 2.200 level for the first time the size of the rate cut. since August last year.

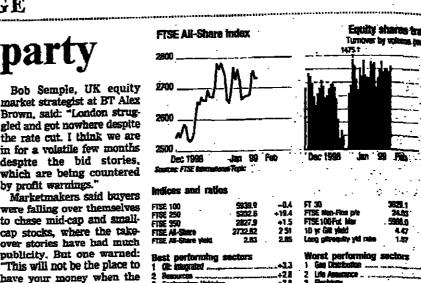
But Paribas's Miller said that the UK market was well underpinned at these levels and offered good value relative to other European markets. "We see UK rates at 5 per cent by mid-year and there is also the prospect of more mergers and bids.

"We feel more than happy with our end-year FTSE 100

market strategist at BT Alex Brown, said: "London struggled and got nowhere despite the rate cut. I think we are in for a volatile few months despite the bid stories.

by profit warnings. Marketmakers said buyers were falling over themselves to chase mid-cap and smallcap stocks, where the takeover stories have had much publicity. But one warned: "This will not be the place to have your money when the party stops.

Turnover at 6pm w hefty 1.24bn shares.



Shell yields big rise

COMPANIES REPORT By Peter John and Martin Brice

Investors piled into Shell Transport vesterday as they spotted the attractive yield benefits of one of the UK's

At the start of trading, the UK oil major offered a gross yield of 4.3 per cent - more than the return on longdated government bonds. growth prospects might not be fantastic but they have to be better than 10-year bonds," said one ana-

The feeling that the shares might have fallen too far after sliding 18 per cent in January coincided with some switching out of Royal Dutch shares, which rose sharply the previous day. and political underpinning.

Political support came from hope that the next Opec meeting might be brought forward because of the strong desire to combat depressed oil prices. It also came from reports that UN aid workers in Iraq had been withdrawn, pushing back the potential for a rapprochement between the the oil producer and the west.

Shell lifted 1214 to 323p on turnover of 37m even though there is little optimism about next week's prelimi-

nary figures, which are expected to show a 34 per decline on last year's net income. BP Amoco gained 26 to 891 with 17m traded, helped by Charterhouse Securitles publishing a big oil sector review which upgraded the stock from "hold" to "buy". Between them, the two stocks represent 10 per cent of the Foot-

entire market. British Telecom shot forward in early trading as one

sie and 8 per cent of the

broker reassessed its valuation and another looked for an internet boost. Goldman Sachs came in

price target. It was reviewing its current rating of "market outperformer" and raising its price target from 880p to £11.00, which would represent 11 times earnings on an EBITDA basis - before interest, tax, depreciation and amortisation. The broker cited BT's £5bn

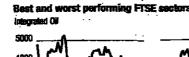
five-year investment in its UK and European networks to support "dramatic growth" in data and multimedia services. In addition, Charterhouse

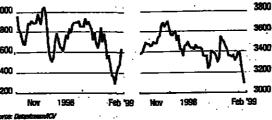
Tilney predicted a favourable ruling from the telecoms regulator this month on

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1	30	INDEX							
		Feb 4	Feb 3	Feb 2	Feb 1	Jan 29	Yr ago	High	Low
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	764	2.88	2.90	287	2.87	2.93	3.15	4.22	27
raëo	떄	23.25	23.12	23.35	23.33	<u>22.86</u>	22.50	25.61	15.80
rabo	nii	23.15	23.03	23.25	23.24	22,77	N/A	25.19	15.7

STOCK MARK	ET TR	ADING	DATA			
	Feb 4	Feb 3	Feb 2	Feb 1	Jen 29	Yr ago
SEAO bargains	73,986	77,586	77,222	85,334	72,724	n/a
Equity humbrer (Em)†	•	4639.5	4491,3	4202.7	4744.1	内侧
Equity bargains;	-	66,474	67,815	69,144	61,160	s/a
Shares traded (m)†	-	1172.9	1209.2	1069.3	1162.8	n/a
Total market bergains:	-	77,856	80,097	84.145	72,098	-
Total lumover (Em)‡	-	5766.7	5520.7	5171.4	5837.8	-
Total stars traded (m);	1244.2*	1433.1	1448.3	1309-2	1426.6	
Tradepoint turnover (Cm)	36.8	33.5	29,4	32.9	25.4	29.0
Tradepoint shos tradeding	12-6	6.9	12.7	12.7	9.6	7.8
(Focksting Intra-Option and over	nek trace	but including	Crest turnover.	"IK only	boltad all Sports.	‡ UK pies

LIFFE Equity decises





All internet connections are charged at a local rate and BT is responsible for most call origination throughout the UK. Charterhouse says BT gets less than 20 per cent of the internet call income even though it is used for 90 per cent of the

On the other hand, providers of free internet services. such as Dixons, gain from the current regime. Dixons fell 10 to £10.20.

BT, which announced it had bought Arrakis, Spain's leading internet service provider, for £9.5m, was up 40 at best. But as one of the market's most liquid stocks it was dragged back by the gloomy reaction to yesterday's base rate cut and caution ahead of next week's third-quarter figures. The stock closed 31/2 lower at

boosted EMI. It was the top performing FTSE 100 stock as Warburg Dillon Read cited internet exposure as a be poorly positioned to deal reason for upgrading its stance on the stock to "buy." Allied Irish Banks fell 48% to £11.54 and Bank of

Credit Suisse First Boston cut its ratings for the two

Both stocks had hit record highs over the previous two days on speculation of a takeover of Allied Irish, with Deutsche Bank, Lloyds TSB and ABN Amro seen as possible suitors.

CSFB cut Bank of Ireland to "hold" from "buy" and Allied to "sell" from "buy" citing the potential impact of transition to the European single currency on provisioning levels, margins and volumes. It said the shares were overvalued and unavoidable pressure would show itself as the year progressed.

Reform hits Pru

Prudential fell 34 to 954p on concerns that some of its business might be hit by UK government pension reform Internet enthusiasm also plans announced yesterday.

SG Securities advised investors to take profits, say- pipe might be worth 170ping the company looked to with proposals to create new pension savings vehicles based on unit trusts. Elsewhere in the sector, Sun

Ireland 77 to 362%p after Life & Provincial fell 28% to 501p and Legal & General slid 14 to 8751/2p. Daily Mail & General Trust celebrated its move into the Footsie with a slide

> The move for hotels group Stakis threw the sector into reaching 490p. the spotlight as its shares of their all-time high while

TSE Actuaries Share Indices

5939.9 5232.6 5264.2 2823.9 2833.5 2620.4 3047.9 2201.40 2164.51 2732.82 2742.17 1209.57 1249.04 1251.73 828.1

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of 199 to £32.53.

Household Goods & Te Health Care(14)

69 HON-PRANCIALS

Millennium & Copthorpe up 7 per cent or 32 at 474%p while Jarvis Hotels saw 4.3m traded and gained 9 to 103½p.

However, the heaviest volume in the sector was a pointer to the company seen as most likely to be behind the approach_Ladbroke saw 12m traded as it fell 4% to 238%p. Whithread, also seen as a potential bidder. strengthened 31/2 to 913p.

their high of 143 4p.

Both are said to have the money for a takeover. Ladbroke has recently sold the Coral betting shop chain and Whitbread has a large war chest. They are both considered to want the mid-range hotels operated by Stakis, which also operates casinos and a chain of health and fitness clubs.

Polypipe gained 81/2 to 140%p as the maker of plastic products for the building industry benefited from hopes of further consolidation in the sector prompted by the recent sale by Caradon of its plastic pipe manufacturer Terrain. One fund manager said the price paid for Terrain suggested Poly-

Pilkington was off 4 at 64p in the wake of a note from the building materials team at WestLB Panmure that said there was little logic in Hanson bidding for the Hanson was off 2 at 458p

180p to a trade buyer.

as WestLB said the shares had been oversold but bad recently rebounded to close to fair value. It added that there was a case for them

Rugby saw brisk trade of 6.8m although the shar closed unchanged at 981/2p.

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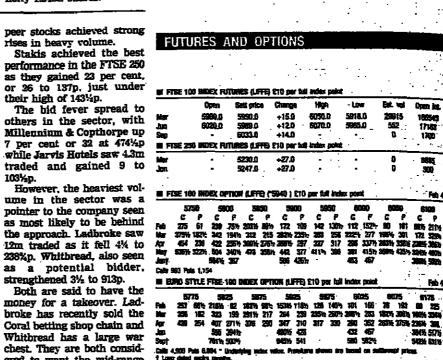
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GLORAL FOURTY MARKETS

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US INDICES	US DATA	**************************************	Dow Jones	JAPAN		FRANCE	
Deer James Feb Feb 1988/89 Since complision	II MARKET ACTIVITY		Dow lones	Feb Feb F	inh 1996/99 Since con	ropilation Feb Feb Feb	199 0/ 99 Since complision
Industrials 9386.51 9274.12 9345.76 9643.32 7390.07 9643.32 41.22	• Yokan (million)	NYSE		4 3	2 High Low High	Liner 4 3 2	Righ Low Migh Low
Home Bands 106 15 106 20 106 20	Red 3 Red 2 Red 1	Feb 3 Feb 2 Feb 1 texas (Index) 3,545 3,528 3,545		- Mildred 225 14088.85 14181.91 14348. Day's high: 14255.87. Day's the: 13925.14	RS 17284.3 12890 389159	85.25 CAC 40 4167.42 4188.84 4249.57 Day's Nigh: 4267.50 Day's low: 4159.94	4398.48 2862.54 4398.46 994.51
Tapana 325.34 3394 52 3344 50 3345 50	NYSE 872.939 845.520 759.44	90 Sines 1,526 1,607 1,556 Falls 1,576 1,506 1,640	- V300	M TOKYO TRACING ACTIVITY III ACTIVE STOCKS	Volume : 3	97,586,000 PARIS TRACING ACTIVITY	Volume : 500,000,570 IR REGGEST MOVERS
18496 294 95 294 95 294 95 18496 (2/10/98) - (164498) (2/10/98)	Amex 29.072 28.765 84.61 1M60A0 1059.10 970.780 981.18	Notes Highs 51 32 83		Thursday Stocks Close Cay's	Teaminy Close Day's		Thurstiller Close Day's Day's
DA Bet Devis Note 9554 TO EPON 100 100 100 100 100 100 100 100 100 10	II HYSE TRADMS ACTIVITY	Volume : 876,530,000	9290	itados price atempo Tatiba 7,462,000 7423	Ups	tracinal police change	price change stige % Ups
Day's high 6386.22 (0344.92) Law 9296.82 (\$180.17) (Actually) Strandard and Poors	ACTIVE STOCKS	II SIGNEST MOVERS	- 1	SunRhr 7,280,000 682 +49 Hitachi 6,857 fm 799 -20	Sumitor 062 +68 Yamida 156 +13 Yamida 320 +22 Yamida 310 +19	*15.5 Ushor 1,818,342 11.46 +0.26 +9.1 Pricis 1,517,135 80.5 -0.2 +7.4 Michiel 1,674,743 30.5 -0.69	RemyC 16.77 +1.07 +6.8 DuseSy 41.5 +2.4 +6.1 Legis 47.4 +2.1 +4.6 CCF 82 +3.5 +4.5
Composint 1272.07 1261.09 1273.04 1278.64 927.69 1278.64 4.40	Weatnesday Stocks Close Day's traded price change	Wednesday Close Day's Day's price change chops %	ann I	Mistry 5,842,000 436 +2 Sept 5,645,000 355 +17 Saloza 5,160,000 265 +2	TojeTB 310 +19	<u></u>	CCF 82 +3.5 +4.5 Downs
(297.89) (297.99) (297.99) (1.67.25) (1.67.25) (1.67.26) (1.67.74)	AmOnine 9,183,800 172% 45% Compan 8,463,300 474 -%	Ups Analog 33% +5% +20.4	77-28-29-1 2 3 4 Jan 1999 Feb	\$aicum 5,180,000 265 +2 : Np\$1 4,981,000 200 -2 * BTOOM 4,727,000 1300 -10	Dowers MDSU 102 -7 Shok.t: 83 -5	-6.4 Reports 995,823 44 -0.5	6°phys 38.25 -4.25 -10 BpPar 71.5 -3.15 -4.2
(291/89) (91/89) (291/89) (201	Medial 8,425,300 27 +1 Advisio 8,322,000 201 -3%	Varial loc 12*4 +18 +14.0 Stop# 43 +52 +13.7 Stop#ato 18% +11 +10.8	FTSE Eurotop 300	Shorut 4,717,000 83 -5 Smallst 4,077,000 1823 -10	Tagami 170 –10 Minist 193 –11	-0.0 Am 101 101 -00 1	CapGara 166 -7 -4.0 Resul 70 -29 -4.0
(147798) (2/1098) (147790) (4/974)	Charp 7,737,200 644 +1% Federay 7,246,600 30% +1 ATET 7,069,700 949 +3	Downs	1980	GERMANY		UK	
HYSE Comp. 598.58 594.10 587.68 \$11.08 477.20 \$11.08 4.54 @Ansa @Ansa @Ansa @Ansa	MgStDW 6,341,100 91% +22	Athelic 20g -374 -73.9 Magnetok 11% -1% -10.8	7-7-1	Feb Feb F	eb 1996/99 Since cor 2 High Low High	noficion Peò Peò Peò Peò Low 4 3 2	1998/99 Since complication High Low High Low
Amer Comp 713.27 709.63 712.63 753.67 563.75 753.67 524.20 (224496) 810.069 (224496) (187796)	Betsch 6,085,880 448 +19. Fini Union 6,075,400 61% +2	Pullin 26% -22 -8.0	1240	TAX 507.85 5065.66 5168.		_	6179 4648.7 6179 986.9
MASSIAND Crop 2483.41 2483.42 2510.08 2510.08 1479.12 2510.08 54.67 (1/2/94) (2/10/94) (1/2/94) (2/10/94) (1/2/94) (2/10/94)	III HASDAQ TRADRIG ACTIVITY	Volume :1,062,453,080	1220	Day's High: \$200.10. Day's low: \$077.85. IN FRANKFURT TRADING ACTIVITY		Day's high: 8041.5. Day's tour 5024.7.	
Russell 2000 423.74 421.73 428.06 481.41 310.28 491.41 123.36 2144.66 8210.56 2144.95 (71.259)	Wednesday Stocks Come Day's	# Middlest Moviess Wednesday Close Day's Day's		E ACTIVE STOCKS	EL BIRGEST MOVERS	UND : (II) IN LONDON TRADONE ACTIVITY IN ACTIVE STOCKS	Volume : 1,244,200,000 III BIBBEST MOVERS
the season bearing for small	traded price change	price strange strge %. Use	1200	Thursday Stocks Close Day's tracked price change		Day's Thursday Stocks Close Day's a stage % traded palce shange	Thursday Close Cay's Day's price charge char %
■ RATIO2	Clacusys 24,221,800 111% -1% DetiCaro 20,653,500 107%%	Montrg 154 +2% +24.0 Incytu Pt. 27% +5% +22.7 ASETest 44% +7% +27.2	1160	Dt. Tel 498.251 39.8 +1.55	tips Saz 58.5 +8	Shell 37,892,870 323 +12%	Ups Curry 1880 - 6855 - +273 -+50.6
Jan 29 Jan 22 Jan 15 Year ago	Teleste: 18,658,500 153 -49 Missi 18,120,800 1689 -9 E Yade 14,990,200 56% -3	Cal Micro 13% +2½ +20.7 Course	Takan	Vens 333,017 48.05 -2.95	95/mP1 375 +30 1939 +45	+7.9 Team 20.607 220 157% +2%	Cheming 149 +45 +40.5 MAP 135 +374 +38.5
Dow Jones Ind. Div. Yield 1.84 1.87 1.64 1.74 Feb 3 Jan 27 Jan 20 Year ago	MCRMm 14,275,700 784 -76	Teksico 15 <u>1</u> -4 <u>1</u> -23.4 Meteririos 291 -52 -15.5	1160	BASF 281,371 32 -0.45 Sleaves 278,691 62 -0.5	HericaP1 66.6 +4.5 Douers HarBeak 25 -3	*7.2 BP Amono 17,103,880 891 +26 Br Telecom 15,820,418 950% -3%	Contes 23% +5% +31.0 Downs 68 tot 34% -21 -37.8
S & P Ind. Div. yield 1.10 1.12 1.12 1.43 S & P Ind. P/E ratio 39.55 38.57 38.60 27.31	Cleme Co 12,882,300 23% +18 Mont G 10,383,000 134 +24	3Core 37% -8% -15.3 Varies 23% -3% -13.2	Jan 1999 Feb	Casangbik 276,129 25.4 -0.4 RME 254,382 40.2 -0.55 Dt. Bt. 240,160 48.3 +0.25	MAN 235.5 -16.5 DETA 73.8 -3.7	-6.5 Unione 14.564.950 570 +3	System Res 27% -5% -16.7 Noss Net 43% -8 -15.5
INDEX FUTURES			<u> </u>	Magalig 238,356 14.5 +0.05	Veta 48.05 -2.35	4.7 Smiletūne 13.250,740 835% +31	Resear (4) 105 -15 -12.5
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# SEP 500	1277.00 102,846 391,408	Fig. CAC-40 (290 x index) Feb 4237.0	4174.0 -17.0 4281.0	4188.5 55,112 110,945	■ ONIX Feb 743.50		739.50 24,085 173,297
	1289.00 716 8,414 Low Est. vol. Open int.		4181.0 -17.0 428 4.6	4178.5 1,403 61,801	Mar 743.00		738.00 151 1,234
14200.0 14150.0 -70.0 14270.8	13910.0 31,175 195,655	New 5175.0	5074.5 -29.5 5228.0 5103.0 -25.0 5241.5	5070.0 38,994 186,222 5136.0 737 58,290	May 7281.0 Jun 7196.0		7135.0 21,847 128,860 7092.0 308 3.952
Open interest figures for provious stay.	13800.0 979 32,521					100.00	
WORLD MARKETS AT A GLANCE							
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4 3 2 High Argentine Conners 18431,11 18647,51 18511,11 23465.50 23/3/68	12383.10 10998 424 12.1	ludia BSE Sees. 3236.42	3 2 High 3277.57 2236.76 4290.96 21,44.98	Z784,16 20/10/98	Portugal Bil. 30	4 3 2 High 5053.33 5045.27 5049.12 6176.89 22/4/98	Low 2710/98 2 27.5
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Augunilium Gameris 18431.11 18847.51 18511.11 29465.50 22/3/68 \$-OB company 1955 Journal of mickession after R decided numerous of telegorer by main steam Australia All Dedinarios 2940.5 2918.2 2907.0 2023.70 12/299 All Milling 576.2 573.5 570.2 713.10 23/4/98 Lifted with bands within AS deposed reliabulary power of suspectingly week December relial as Augustic and ATX Index 1088.76 1085.29 1072.68 1828.06 28/5/98 Strong detected for Bands Austria and steadoraster Boother Band market higher despite Bang Belgium 882.20 3/58.12 3/40.47 3/455.19 3/681.28 6/1/98 Bang Belgium 882.20 1074.84 1074.	12933.10 10998 4.24 12.1 shoker. 2458.20 1/998 3 22.8 489.80 31/898 sks date. 982.06 1/1098 pair glater. 2357.78 10/198 1.45 26.4	Cried 500 852.79 Luter boost et malling 15 mainuster before close a Luter boost et malling 15 mainuster before close a Luck of positive neuer and superior et resement lectured ISSO Criental 5287.72 Israel Tel Poler 100 225.24 Rome en US and European gains as insurineux Tooly BIC Count 30 \$40.21	3 2 High 3277.57 3236.76 4290.98 21,4456 682,00 845.38 815.82 21,4456 seet manted late region tendory. 410.55 405.18 554.10 32998 sistence left shares broadly weeter with an each 5339.23 5294.55 5071.61 21,4458 222.61† 265.56 337.43 84698 approved of lang-delayer 1999 backet shad in a 341.02 346.23 398.80 2077.98	2784,18 20/10/98 ns. 118. 2784,18 20/10/98 ns. 118. 256,83 21/9/98 2.42 20.3 ior repish. 2745,11 8/10/98 1.81 19.1 248,18 8/10/98 ns. ns. park exclavorax 248,51 9/10/98 1.71 25.8	Portugal SM, 30 PS 20 Baselu RUS Sangapan SES All-Span State Times Buo-chip buying lean hard for Mandal led down by losses in stepl	4 3 2 High 5053.33 5045.27 5046.12 6176.59 224496 11674.03 11680.53 11687.29 14282.00 224496 50.96 55.28 55.13 411.61 571.98 372.12 366.63 372.23 437.98 199.98 1374.90 1366.79 1386.59 1696.75 199.98 1374.90 1366.79 1386.59 1696.75 199.98 1374.90 1366.79 1386.59 1696.75 199.98 1374.90 1366.75 189.98 1374.90 1366.74 182.85 571.58 82.46 92.94 52.94 162.46 571.58	27.5 2071/98 78 46
Augustion Banard 18431.11 18847.51 18611.11 22465.50 22/3/98 \$ \$\frac{4}{2}Oll company 19F Journ at mickession after it decided surrouss of telepover by main stem in the company 19F Journ at mickession after it decided surrouss of telepover by main stem in the company 19F Journal 1976.2 2918.2 2917.0 2823.70 1/2/99 Australia All Ordinarios 2940.5 2918.2 2907.0 2823.70 1/2/99 Iffed with bands within AS disposed following power of superbloody week December retail as familiar and Indian bands within AS disposed following power of superbloody week December retail as familiar and Indian In	12993.10 109/96 4.24 12.1 shokker. 2459.20 1/9/96 3 22.8 492.90 37/8/98 885 data. 982.06 1/10/96 888 glater. 2357.78 10/1/96 1.45 26.4 4/61.00 10/9/98 pt Re 324.91 5/10/98 1.85 19.2	Chief SDD 852.79 Lute hoot at malling 15 naturalize before close a fundamental section of the se	3 2 High 3277.57 3226.76 4290.59 21,4496 802.00 86.53 815,82 21,4496 804 mathet him begidne benkuy. 410.55 465.18 554.10 22299 sintence hit shares brookly weeker with an essi 5330.23 5294.55 507,61 21,4495 202.61† 265.56 537,43 MiSSB 202.61† 265.56 537,43 MiSSB 202.61† 265.56 337,43 MiSSB 202.61† 265.56 337,43 MiSSB 202.61† 265.56 337,43 MiSSB 202.61† 265.56 737,43 MiSSB 202.61† 265.62 737,43 MiSSB 202.62 737,43	2784,18 20/1098 na na na 256,53 20/1098 na na na 256,53 20/1098 na na na 256,53 20/1098 1.81 19,1 248,17 8/1098 1.81 19,1 248,15 8/1098 na na na park existence	Portuguel SML 30 PS 20 Basela RTS Simplepone SES All-Space Straks Times Blow-chip hoping from head and for Author led down by losees in single Sanda Addica. JEE Gold	4 3 2 High 5053.33 5045.27 5046.12 6176.59 224496 11674.03 11660.53 11667.29 14280.00 224496 53.96 55.28 55.13 411.61 571/90 372.12 366.63 372.21 432.68 1959/66 1376.90 1368.79 1368.59 1668.73 1959/66 1376.90 1368.79 1368.59 1668.73 1959/66 14pn immention that imbound from orbely losses \$2.40 92.94 92.64 162.48 571/58 maker VSZ 5008.5V 5759.3 5768.2 8358.70 2014/56 263.0V 526.0 942.0 1318.69 8710/98	2589.08 2/10/98 2 27.5 8114.51 2/10/95 2 27.5 38.53 5/10/96 2 19 253.20 4/998 2.4 19.5 855.04 4/999 2 4 19.5 61.45 20/11/95 78 46
Augustion Garners 16431.11 18647.51 18511.11 29465.50 22/3/68	12993.10 10/9/96 4.24 12.1 shotter. 2498.20 1/9/98 3 22.8 499.80 31/6/98 state date. 982.06 1/10/98 bean glaber. 4761.00 10/9/98 pa Re 239.31 5/10/98 1.65 19.2 2990.70 31/6/96 5385.78 5/10/96	Chiel 500 852.79 Lute hoot at eating 15 minutes before close a fundament of the chief chie	3 2 High 3277.57 3236.76 4290.98 21,4456 682,00 645.38 815.82 21,4456 east market into regarding leadury. 410.55 405.18 554.10 22798 widence let shares broady weder with an estimated in the shares broady weder with an estimated of lang-dataget 1999 hadjet falled in a ground of lang-dataget 1999 hadjet falled in a 341.92 346.23 386.89 2077.88 1477.02 1467.23 1654.36 74498 22477.0 22777.0 1654.36 74498 22470.0 22777.0 1654.36 74498 22470.0 22777.0 1654.36 74498 22470.0 22777.0 1654.36 74498 22470.0 22777.0 1654.36 74498 22470.0 22577.0 1654.36 74498 22470.0 22577.0 1654.36 74498 22470.0 22577.0 1654.36 74498 22470.0 22577.0 1654.36 74498 22470.0 22577.0 1654.36 74498 22470.0 22577.0 1654.36 74498 22470.0 22577.0 1654.36 74498 22470.0 22577.0 1654.36 74498 22470.0 22598	2784,16 20/10/98 ms. ms. ms. 2584,39 20/10/98 ms. ms. ms. 2584,39 20/10/98 2.42 20.3 ier napish. 2784,17 8/10/98 1.91 19.1 2784,18 8/10/98 ms. ms. ms. 2784,18 8/10/98 ms. ms. ms. 2784,19 8/10/98 ms. ms. 2784,19 8/10/98 ms. ms. 2784,19 8/10/98	Portugal SM, 30 PS 20 Baselu RUS Simplepone SES All—S'pore Simulation beying learn lead and for Showalds Sax Market led down by losses in steel Smith Midden. JEE All Strare JSE Gold JSE Intl. Cales in Besocket Med broad expire	4 3 2 High 5053.33 5045.27 5040.12 6176.89 224458 11674.00 11660.53 11657.29 14282.00 224458 53.96 55.28 55.13 411.61 57159 372.12 366.63 372.23 437.86 197968 1377.90 1366.75 1386.59 1696.75 197968 1979 Investors had induced from only lotters 1974 1986.75 197968 1986.76 52.94 52.84 162.46 57158 1986.79 5799.3 5766.2 3356.70 204458 1981.89 1980.7 5799.3 5766.2 3356.70 204458 1981.89 1980.7 5790.3 5766.2 3356.70 204458 1981.89 1980.7 5790.3 5766.2 3356.70 204458 1981.89 1980.7 5790.3 5766.2 3356.70 204458 1981.89 1980.7 5790.3 5766.2 3356.70 204458 1981.89 1980.79 5770.2 4986.70 204458 1981.89 1980.79 5770.2 4986.70 204458 1981.89 1980.79 5770.2 4986.70 204458	2508.08 2/10/98 2 27.5 8114.51 2/10/96 2 27.5 38.53 5/10/98 28 78 253.20 4/998 24 19.5 885.04 4/998 24 19.5 61.45 20/11/95 78 86 4894.40 11/8/95 672.60 18/3/98 572.60 18/3/98
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STOCK MARKETS

Wall St puts damper on rate cut optimism

Interest rate cuts in Europe, backed by stable rates in the US, failed to lift spirits as a feeble Wall Street took the shine off equity markets, writes Bertrand Benoit.

The decision by the Danish central bank to cut its repo rate by 25 basis points and an overnight rally in the US had sent European markets more than 1 per cent higher at the opening.

basis point rate cut by the Bank of England, gains were wiped out in the afternoon as losses on Wall Street dented optimism.

> The Dow Jones Industrial Average was off 55 points at the close of the European day, dragged down by weakness in high-tech and tele-

Analysts said lower rates in Europe meant the cloud hovering above the continent's economic growth had

tral Bank to announce lower rates after its meeting vesterday, investors were still betting on a 25 to 50 basis point drop by the end of the

"The positive interest rate while, but it sends a nega-tive message about profits," said Peter Sullivan at Goldman Sachs.

Frankfurt's 0.6 per cent

unwound the Xetra Dax

index in the final hours to

close off 28.79 at 5,061.28

But speculation about

got firmly behind BMW. The

motor group has attracted

negative comment lately as

Media-driven rumours that

chief executive Bernd

Pischetsrieder's job was on

the line sent the shares to a

high of €693.50 before closing

€40 or 6.5 per cent higher at

Degussa added 86 cents at

€35.21 in spite of conflicting

advice from brokers. Dresd-

ner Kleinwort Benson

upgraded the shares from

The FTSE Eurotop 300 index

rose 1.48 or 0.12 per cent to

1,210.65. See Euro Prices page.

"hold" to "trading buy"

while Commerzbank cut it

Chemicals rival Henkel

Commerzbank came off 27

also gained, adding €3.43 at

cents to €25.66 as investors

peered forward to next Mon-

day and the bank's annual

results, which kick off the

Fading concerns that its

merger with Krupp could be

delayed sent Thyssen higher,

lifting the shares €6.05 to

€164.85. A heavyweight bro-

ker upgrade for British Tele-

com helped boost Deutsche

Telekom. up €1.98 to €39.60.

days on merger talk and a

€16.8 to €235.20.

faller.

Man, up 7.7 per cent in two

PARIS pared early gains

to finish with the CAC 40

index off 21.42 at 4,167.42.

Software leader Cap Gemini,

down €7 or 4.1 per cent at

€166, was the day's steepest

Diversified water group

Vivendi dipped €4 to €254

after Merrill Lynch cut the shares to "accumulate" from

"buy". Michelin, up steeply

on Wednesday on talk of

tyre industry consolidation,

came off 69 cents at €33.50.

sector reporting season.

from "hold" to "sell".

a result of weak earnings.

rapidly

EUROPE

FRANKFURT

Although few traders at the country's changing expected the European Cen- economic fortunes. December incoming industrial orders fell 2.8 per cent on a year-on-year ba

Meanwhile, the powerful metalworking and engineer-ing union IG Metall threatened an all-out strike, diseffect may dominate for a missing as "ridiculous" a 2.3 per cent pay offer. Analysts said a full-blown strike later this month could dent German growth by a tenth of a percentage point in the first

spiring performance little to make the market although a firmer dollar and talks of an interest rate cut by the Bank of Japan helped Tokyo to pare early losses.

Growing concern about the health of the banking sector sent Taiwan 4 per cent lower as financial stocks weakened across the

There was relief in Kuala Lumpur at the government's long-awaited decision to ease

cut its recommendation on

Fiat pulled back from

€2.94 to close 6.2 cents Gregan and Peter Hafl

Asia turned in an unin- investors said it would do more attractive.

The measure replaced a five-month-old rule preventing foreign investors repatriating the capital of their investment for a year. Investors will now have to forfeit a 30 per cent levy on assets held for less than seven months, dropping to 0 per cent for funds older than a year. Investments made after February 15 will be subject

rise was attributed to specu-

lation that at least one inves-

stake to launch a takeover

Wall Street's weak opening.

The general index finished

which the Spanish company

has a 32 per cent holding,

would sell its stake in End-

Among banks, Santander

lost 31 cents to €16.72 and

BCH fell 13 cents to €10.07

after the two gave details of

the terms of their merger

and a capital increase to be

Written and edited by Michael

carried out after the deal.

esa Chile.

Energy group Endesa lost

6.54 weaker at 874.06.

Holding company CIR put

Has Seoul peaked after being the world's best performing bourse in dollar terms last year? The market has tumbled 15.7 per cent from its mid-January high to 550.15 yesterday on the composite But some analysts believe a rebound up to 800 points is likely by the year's end, although the ride will be "extremely volatile", accord-

EMERGING MARKET FOCUS

Seoul braced

The stock market's surge in the three months to mid-January was driven by increased liquidity as the enthusiasm for the stock was spurred by reports that government eased monetary and fiscal controls to reflate the group had struck a deal the economy. Interest from foreign investors also conwith a Chinese carmaker to make and sell light trucks in tributed, with a net inflow of overseas funds of \$1.35bn in which could cut the trade Telecom Italia closed 28.1 cents higher at €8.619, off an January, the biggest amount all-time high of €8.76. The

ing to Bill Hunsaker,

research head at ING Bar-

in nearly a year.

The liquidity-driven market has provoked worries ing and industrial productions. tor was trying to build up a that the rise in shares amounts to a bubble inflated by aggressive cuts in interest rates, down to 3 per cent in real terms.

on 5.3 cents to €1.068 after a parliamentary commission A more benign view is cancelled a veto that would that the market also reflects have stopped the group from a strengthening of Korea's recovery in private conbidding in the Rome airport economic fundamentals. Ontimism about a rapid MADRID closed lower as recovery has increased.

The central bank predicts an already nervous market was dragged down by by the economy will grow 3.2 per cent this year after shrinking nearly 6 per cent in 1998 in the nation's worst recession since the Korean war. Private economists 42 cents to €23.65 ahead of a key meeting in Chile to believe Korea is on the decide whether Enersis, in rebound, although they estimate the growth rate at a

more modest 1-2 per cent.

The threat of a renewed debt crisis has receded, with foreign exchange reserves topping \$50bn as Korea posted a \$39.9bn trade surplus last year. This has also strengthened the won, which has risen 20 per cent against the US dollar after losing half its value a year ago.

Signs of an economic revival are also reflected in growing imports, particu-



Weekend

AMORICA: IL'S

not deid VII

but deliverance

larly capital goods, as com-But export growth could he hurt by the stronger car-rency and any slowdown in global economic growth surplus to \$2000 this year.

tion bounce back by the second half. However, the government is worried that a rise in unemployment this year to 2m from 1.67m, or 7.9 per cent of the workforce, at the end of 1996 could stall a

For that reason, the government might decide to stimulate the economy while easing efforts at corporate restructuring that would cost jobs. Many foreigners are worried the improve economic situation is make ing Seoul completent about

the need for reform. A slowdown in the page of restructuring might carb for eign interest in the Secti market. But the withdrawal of overseas funds may not affect the bourse greatly since domestic investors an likely to take up the slacking buying shares as long as interest rates are low, liquidity is high, and optimist forecasts by the government and media improve investor

John Burton

Wall Street sold off as bonds weaken

AMERICAS

Concerns about the strength of the economy and a weaker bond market took shares lower on Wall Street at midday, after the release of the latest economic data showed renewed strength in manufacturing, writes John Labate in New York.

Dow Jones Industrial Average was down 41.45 or 0.44 per cent at 9,325.36. The broader Standard & Poor's 500 had lost 14.26 or more than 1 per cent to 1,257.81.

The heaviest selling came among high-tech stocks as shares were in overall decline, sending the Nasdaq composite off 1.89 per cent or 47.05 to 2.446.36.

Cliggott, US equity strategist at J.P. Morgan, shifted his 29.71 at 6.691.80. portfolio recommendation away from stocks and into cash. Mr Cliggott's new model portfolio is 50 per cent in stocks, down from 60 per and Seagram C\$2.15 at cent, 25 per cent in bonds. and 25 per cent in cash. He cited high stock valuations for his decision to change

US Treasuries plunged after the release of much stronger data than expected on factory orders and evidence of continued firmness in the labour market.

down H to 994, sending the at C\$18.15. yield higher to 5.306 per

tech sector, with Advanced Micro Devices off \$2% or more than 10 per cent to \$18% after its 1999 earnings estimate was cut by Merrill Lynch, Also lower was Intel

early trading with the Bov-

espa index adding to the 215-

point decline of the past two

days with a further decline

of 1.6 per cent at midsession.

The benchmark was 134

Traders said that volumes

were low and most investors

were awaiting the outcome

1999 earnings estimate. In the retail sector, Sharper Image fell more than 7 per cent to \$14% after the company said its January sales were down 4 per cent. But other retailers picked up, including Dayton Hudson, up \$1% to \$65%, By early afternoon the after it said its January sales grew 15 per cent. Gap shares

were down \$21/2 to \$647. Among the risers were Dow member stock International Paper, up \$211 to \$44%, after regulators approved a recent merger, and Perot Systems, the recently floated internet and semiconductor public information technology company, which climbed another \$18% to \$80%.

TORONTO followed Wall Street lower in early trading The sell-off came as Doug and at noon the benchmark 300 composite index was off

> Industrials racked up some of the morning's bigger losses with Northern Telecom sliding C\$1.75 to C\$92.50 C\$69.35. Alcan Aluminium dipped 10 cents to C\$37.50. Banks mostly edged

> higher. Bank of Nova Scotia shed 30 cents at C\$31.50 but Royal Bank of Canada added 30 cents at C\$80.20 and Toronto-Dominion improved 55 cents to C\$67.50. In golds, Barrick reversed

recent weakness with a pain By early afternoon, the of 40 cents to C\$29.65 while benchmark long bond was Placer Dome added 65 cents

Among lesser caps, Research in Motion, the film technology group, jumped to a fresh peak for the year of C\$19 before settling at C\$17.85, up 65 cents.

A downgrade from ABN Amro sent Rogers Cantel Mobile Communications down 55 cents to C\$23.75.

be winding down their posi

tions ahead of the long week-

end, which starts today with

At the midsession count

per cent or 23.72 at 4.036.84

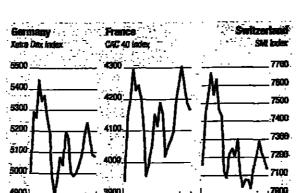
Constitution day.

São Paulo slips further

SAO PAULO moved down in ened with investors said to

as IMF talks continue

Dax skids but BMW roars on



tension in the Middle East and a better day for international oil prices. Elf Aqui-

taine improved €2.30 to €100. Accor added €1.10 at €194 ahead of next week's results statement from the hotel

quarter helped to lift Skis Rossignol 29 cents to €10.74. TV group TF1 came off steeply, falling €10 to €162 on the news that Canal Plus was to renegotiate an important news channel contract.

stay positive on a dull day generaly for bourses, with strong gains for Royal Dutch and ASM Lithography helping to lift the AEX index 4.15

Royal Dutch were a strong market ahead of next week's the Middle East plus an Williams de Broë moved to "buy" from "hold" – support. The shares gained €1.40

ABB. a strong performer

Jan 1999 . . Feb

lysts suggested the shares now had the potential to rise to SFT1,850.

Adecco, which initially advanced to SFr693 on the back of good sales and operating profit figures, turned back to close just SFr1 higher at SFr680. Steady sales for the third Algroup travelled a similar

path, turning back from a high of SF11,643 to close SF18 weaker at SF11,581. The group denied market rumours that its planned merger with Viag of Ger-AMSTERDAM managed to many had not been cancelled

and insisted the deal was still on track. MILAN closed just above the day's lows with the Mibtel index 52 weaker at 23,438. Italgas lost 20.8 cents to €5.063 after Merrill Lynch

results statement. Worries in upgrade when - UK broker plied most of the day's supor 3.9 per cent to €37.65.

ASM Lithography was the broker upgrade, ran into strongest performer, rising severe profit-taking, sliding €2.70 or 7.2 per cent to €40.35 after Morgan Stanley Dean Witter's upgrade to "outperform" from "neutral".

ZURICH turned back after a firm opening, confounding the SMI index was ripe for a break towards 7,700. Instead the index pulled back from a day's peak of 7,300.9 to close 55.8 lower at 7.137.2.

in the run-up to yesterday's 1998 results, put on another SFr23 to SFr1,722 as the figures came in at the top end Oil stocks rallied on rising of expectations. Some ana-

SOUTH AFFRICA

the IPC index was down 0.6 CARACAS edged higher at midsession as oil price sentiment improved on the back of the meeting between the of rising tensions in the Mid-IMF and the Brazilian eco- dle East. The IBC index was

two-way trading. The all

Repo cut gives Jo'burg hope

Johannesburg rallied following a strong run for financials, which pushed higher after a reduced central hank repo rate sparked hopes for a full-blown interest rate cut. Financials rose 1.2 per

share index closed 50.2 or 0.9 per cent higher at 5.809.5. Golds dipped 0.6 per cent to 920.8. Industrials added 0.8

SA Druggists tumbled 19 per cent to R23.50 after a takeover bid for the group was blocked.

2.45 higher at 4,201.63 at mid-MEXICO CITY also weakcent to 9,103.1 in good Rate rises cause Tokyo concern

ASIA PACIFIC

lower at 8,542.

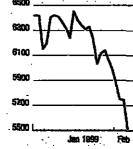
Shares in TOKYO stretched their losing streak to four sions, sending the Nikkei 225 average below 14,000 points for the first time in more than two weeks as investors watched the recent rise in interest rates with concern. writes Alexandra

The yield on government bonds has swung to new highs, fuelling anxiety about the damaging effects on banks' bond holdings and on the economy as a whole.

The Nikkei 225 tumbled 74.46 to 14,086.85, having fluctuated between 13,925.14 and 14,255.67. Volume edged up

337.6m shares exchanged in the first section. Banks, exporters and heavy industries were the most heavily another takeover target, traded sectors, on the back of the stronger dollar against the yen and worries about the effect of higher interest rates on banks.

Sumitomo Rubber, which formally announced a strategic alliance with Goodyear of the US earlier this week, jumped Y89 to Y662.



the world's largest tyre manufacturer and allows it to pay down part of its debt hurden, is almost entirely positive for the Japanese

tyre maker. Yokohama Rubber, seen as surged Y22 to Y320.

Hitachi lost Y30 to Y768 after it warned that losses would be greater than the Y250bn forecast earlier. Toshiba slid Y3 to Y742, and NKK, the steel group that is rumoured to be prime for a

merger, edged up Y1 to Y69. Banks were mixed. Sakura Analysts say the deal, gained Y2 to Y265, and Fuji was up Y3 to Y448. The run to an end. The compos-

Other indices fell broadly. The Topix index of firstsection stocks tumbled 6.38 to 1,090.77, and the Nikkei 300 lost 1.35 to 216.79. In Osaka, the OSE slid 125 to 14.911.

as investors succumbed to the market after the governpanic-selling amid growing concern over the health of

the country's economy. A mix of margin calls and and construction issues brought the weighted index to a 34-month low, down

228.97 to 5.514.89. Reports that a member of the country's parliament, Liu Ping-wei, had bounced T\$100m worth of cheques prompted a run on deposits at Panhsin, the troubled bank in which the politician

owns a stake. Although the bank is unlisted, the news unleashed selling on settlement day. a spiral of selling among financial stock holders. MANILA closed more than

1 per cent lower as a bout of

weakness in utility stocks

brought the three-day bull

Industrial Bank of Japan slid ite index closed 21.08 lower Y1 to Y531. The Bank of to 1,986.30.

Tokyo-Mitsubishi lost Y10 to PLDT dropped 20 pesos to PLDT dropped 20 pesos to

940 pesos, after it said it would increase provisioning for bad loans. A local paper said the move could cost the company 11bn pesos over KUALA LUMPUR saw a

burst of late activity as local TAIPEI tumbled 4 per cent institutional funds entered ment's eagerly anticipated move to alter capital controls. The composite index closed 8.48 higher at 577.32.

Analysts said the government's decision to replace capital controls with a sliding levy on repatriation of foreign capital could dampen inflows and complicate government efforts to attract new overseas funds.

stocks were the focus of activity, as they have been since December. KARACHI lost 2.7 per cent as local investors stepped up The KSE-100 index fell 24.22

Gaming and banking

Pakistan Telecom was down 70 paise at Rs17.25. Hub Power fell 35 paise at Rs11.25 and Pakistan State

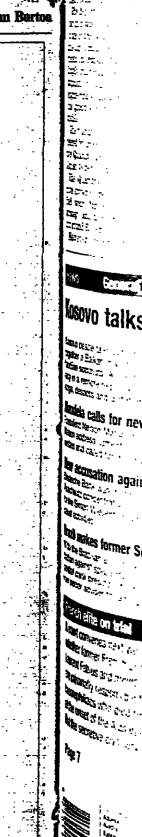
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